11-1-11a lateral forth offer

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150 - gas 250 - hotel

SECTION CLOSED

FD-	36 (Řev. 12-13-56).	6	FBI,	6/3/58		Mr. Tolson Mr. Boardman Mr. Helmont Mr. Nead Mr. Parsons Mr. Rosen Mr. Tamm
Trại	ngmit-the followin	g in AIR TEL	(Type in plain te			Mr. Clayton Tele. Room
Via	AIR MAIL					Mr. Holloman Miss Gandy
-7			(Kitotit)	or Method of Mailing,		
1	TO:	DIRECTO	R, FBI	WEC .	clar	
	FROM:	SAC, ST	. Louis	RKW	ma.	
	SUBJ:	CALVIN I (FATHER	B. HOWARD S CONDITION)	The o	a	-
	*	Remyair	tel 5/29/58.		=	1
	My father Wohl Hospi tion was a cation of	poned as my s right leg tal in St. as successfu any complication.	ration original father's blood was amputated a Louis. According as could be exations is presented the interpreciate the	condition wanted to the known to the docked and rate.	as not right ee on 6/2/5 ctors, the no immediat	e indi-
		,	HOWARD	-		,
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	Approved:	Special Agent in	Sent	M.	Per	A The state of the

June 3, 1958

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I am sorry indeed to learn that it was necessary for your Father to undergo surgery, and want you to know that the concern felt by you is shared by all of us.

I hope you will express my best wishes to him, and be sure to take all the time you need to be with him.

MCF:mjp:mad
(4)

COMM FBI
JUN -3 1958
MAILED 25

Ledi

Tolson
Beardman
Belmont
Mohr
Nease
Parsons
Rosen
Trantm
Trotter
Clayton
Tele. Room

MAIL ROOM





FBI

Date: \5/9/58

	24 5/ 50
Transmit the following in	PLATN TEXT
	(Type in plain text or code)
ViaATRTET,	ATRMATT,
,	(Priority or Method of Mailing)

TO:

DIRECTOR, FBI

FROM:

SAC, ST. LOUIS

SUBJECT:

CALVIN B HOWARD

(FATHER'S CONDITION)

Remyairtel 6/3/58.

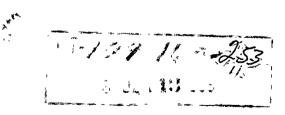
My father, while apparently recovering satisfactorily from the amputation of his right leg, remains in the hospital. It is anticipated he will be released within the next 8 to - 10 days.

HOWARD

Dister, note fre part 6-3-58 to In Howard reignikers open

3 - Bureau 1 - St. Louis

CBH:bam (4)



3 11 18 150 21

Approved: Special Agent in Charge

Sent_

_ M

Per

ffice Memorandum

GOVERNMENT

: A. H. Belmont TO

DATE: June 19, 1958

FROM : W. M. Mooney N

SUBJECT: SAC CALVIN B. (HOWARD

ADMINISTRATIVĚ

Clayton Tele. Room Holloman

SAC Howard telephonically advised me at approximately 4 A.M., this morning, that his father had LL passed away at his home in St. Louis at 11:50 P.M., last night, 6/18/58. He advised that he had just brought his father home from the hospital on the morning of 6/18/58. SAC Howard stated that his body would be shipped to Houston, Texas, where the George H. Lewis Funeral Home would handle all arrangements. He indicated that the funeral was tentatively set for Saturday.

SAC Howard advised that he would teletype complete details to the Bureau this morning after all arrangements had been completed. He was requested to immediately contact the Bureau if he felt the Bureau could be of any assistance to him, in this matter.

ᆲ ACTION:

 ∞ That this memorandum be referred to the Administrative Division so that appropriate letter of condolence might be prepared.

LORDED a 142

Bearch Jun 20 1358

1 - Mr. Belmont

1 - Mr. Holloman

- Mr. Mohr (Attention: H. L. Edwards) sent three Low Mrs. Mooney

1 - Mr. Mooney

WM :mpp 1858 21

6-19-58

PLAIN TEXT

TELEGRAM

URGENT

MR. CALVIN B HOWA	RD	, 1 <u>4.</u>	b6 b7
HOUSTON, TEXAS	- 1 - 1 - 1	 **	

IT IS WITH DEEPEST SORROW THAT I SEND THIS MESSAGE TO YOU AND YOUR FAMILY EXPRESSING MY HEARTFELT SYMPATHY ON THE PASSING OF YOUR FATHER. THERE IS LITTLE ONE CAN SAY TO LESSEN YOUR GRIEF, BUT I DO WANT YOU TO KNOW THAT MY THOUGHTS ARE WITH YOU. PLEASE CALL UPON ME IF THERE IS ANYTHING I CAN DO.

JOHN EDGAR HOOVER, DIRECTOR-FEDERAL BUREAU OF INVESTIGATION

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Belmont	July 10 1823-		
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Trotter Clayton	WESTERN UNION	INITIALED DIRECTOR'S OFFICE	i cV
Holloman MAIL ROOW W. C. Sullivan	Super 5-50 Pin		w my
W C: Sullivan	, 14 -	7	

6-19-58

PLAIN TEXT

TELETYP

URGENT

TO SAC HOUSTON

FROM DIRECTOR FBI

SAC HOWARD'S FATHER DIED JUNE EIGHTEEN, ONE NINE FIVE EIGHT. FUNERAL WILL BE HANDLED BY GEORGE H. LEWIS FUNERAL HOME, HOUSTON, AND IS TENTATIVELY SET FOR SATURDAY. SEND APPROPRIATE FLOWERS IN AMOUNT OF FIFTEEN DOLLARS WITH CARD, 'J. EDGAR HOOVER AND ASSOCIATES." WORWARD RECEIPTED BILL ATTENTION: J. P. MOHR FOR REIMBURSEMENT.

MJP Mannan 2 1958 CRALLEUMANN

5 JUN-21 1958

pmyhmal

Tele. Room Holloman

Boardman arsons Trotter. Clayton

DIRECTOR'S OFFICE

INITIALED.

Office Memorandum UNITED STA GOVERNMENT ŤΟ MR. MOHR June 19, 1958 N. P. CALLAHAN FROM SAC C. B. HOWARD SUBJECT: ST. LOUIS OFFICE REQUEST FOR ANNUAL LEAVE SAC Howard of the St. Louis Office telephonically contacted the writer and advised he was departing St. Louis tonight en route to Houston where his Father who passed away last night will be buried on Saturday, June 21, 1958. SAC Howard requested annual leave for the week of June 23rd through June 27th to handle his Father's affairs and will return to St. Louis immediately upon completion. He was advised this would be satisfactory. SAC Howard indicated he would be staying at the residence of Houston and would be in contact with the Houston Office. A letter of sympathy has gone forward to Howard and the Houston Office has been advised to send flowers from "J. Edgar Hoover and Associates." 3+ pert 6-19-58 NPC:gt 129.160 recorded = 180 5 14 PH '58 10H 18

JUN 27 19

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b7C

Q Mr. Tolson. Mr. Boardman. Mr. Belmont Mr. Par Mr. Rosen. Mr. Tamm. Mr. Trotter... Mr. W.C.Sullivan Tele. Room. Mr. Holloman. St. Louis, Missouri Miss Gandy. June 30, 1958 Mr. J. Edgar Hoover, Director Federal Bureau of Investigation U. S. Department of Justice Washington, D. C. Dear Mr. Hoover: The recent passing of my Father while not wholly unexpected was a severe shock to me and other members of our immediate family. Your thoughtfulness in sending me a telegram and the kindness of you and your associates in sending flowers for Dad's funeral considerably eased the deep sorrow left by his passing. Much consolation was gained from the knowledge that thoughts of friends and associates were with me in my time of grief. I am even more proud of my association with the FBI with the realization that you, as our Director, with such tremendous responsibilities, still found time to express your sympathy in my bereavement. Sincerely yours TOTAL PARTIES - AN

September 16, 1958 PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

My attention has been directed to the inadequate functioning of you and your subordinates in the St. Louis Division in the Interstate Transportation of Stolen Property case involving On the evening of August 21, 1958, you had personal supervision of an interview with a certain individual; however, the interview was not handled in a sufficiently circumspect manner and the Bureau's position was not fully explained to this person. Furthermore, you did not record a long-distance telephone message received by you in this case and another employee of the St. Louis Division was responsible for a similar dereliction

RECORDLE -I desire you to take immediate steps what poid any number. further delinquencies of this type and it will be necessary for you land to tighten your supervision of the St. Louis Office so that there will be no other occasion to criticize you.

MAILED 11 SEP 1 6 1958 COMM.FBI

Very truly yours J. Edgar Hoove

John Edgar Hooyeb

Director

TUN:jma:dmb/ba

1- SOG St. Louis Field Office File

Based on memo from Mr. Rosen to Director 9/11/58 WBW:mfb.

Tolson Boardman Belmont Mohr

Nease Parsons Rosen . Tamm Trotter

W.C. Sullivan _ Tele. Room _ Holloman

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. Employee's na	me land social secu	urity account number wh	en appropriate)	A(SAC)		6. Grade ar	d solory S 15	\$12	XXX \$	13,670
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STANDARD FO	s LWOP. Total ex RM*NO, 1126d— by Comp. Gen., U General Regulations	Revised					SLIP—PERSOI	-2-24	٧	Initials of Cler

Office Memorandum • UNITED STATES GOVERNMENT

TO : THE DIRECTOR	DATE: 9/11/58
	Tolson Boardman Belmont
FROM : A. ROSEN	Mohr Nease Parsons
SUBJECT: UNKNOWN SUBJECTS ROBBERY OF DIAMONDS, APPROXIMATE	
INCORPORATED CHICAGO, ILLINOIS - VICTIM	b6 Holloman b7C
INTERSTATE TRANSPORTATION OF STOLEN PROPERTY - MAJOR THEFT	
Based on complaint from	Chicago, Illinois,
requesting explanation of why he was defined and interviewed in connect	etained by Agents of the St. tion with official Bureau
investigation, SAC Chicago was telephole and explain Bureau's position.	contacted and stated he
great respect for the FBI." SAC St. L	n from all personnel involved.
particularly in regard to basis for Ch to interview, the specific informathe manner in which St. Louis conducte	mation furnished .St. Louis and
BACKGROUND OF CASE	67-129/60 - 260
At about 10:40 a.m., 8/21/58 Harry Winston Jewelry Firm, Chicago, I gagged manager and escaped with diamon Agents of the Chicago Office dispatche other sources such as airports and oth of investigation , with alias As a result of further investigation a loot recovered from safety deposit box	ds valued in excess of \$400,000. d to cover top jewel thieves and er public terminals. As a result top jewel thief, and ported implicated in theft. pproximately \$400,000 worth of
I I I I I I I I I I I I I I I I I I I	who had boarded American Airlines
1 - Mr. Mohr	b6 b7C
EJM: jbf (6)	Bara
1 - Administrative Division	/10/

Memorandum for The Director

(date of Winston robbery). Employee of American Airlines stated passenger resembled photo of but could not definitely identify him as the same person. Chicago as a result of these identifications requested St. Louis to interview to establish his identity and if identical with to take proper action to recover loot if in his possession interviewed at St. Louis airport under personal supervision of SAC who has assured the Bureau that was handled in a most courteous, considerate and gentlemanly manner.
EXPLANATIONS FROM PERSONNEL CHICAGO OFFICE
Explanation of SA Marlin H. Moore.
ASAC Schmit, Chicago Office, has advised that the Chicago file in this case reflects a memorandum from SA Marlin H. Moore to the SAC dated 8/22/58 recording Moore's telephonic contact with security patrol clerk, St. Louis Office. This memo reflects that at 7:10 p.m., 8/21/58, Moore apprised of details of Winston robberv and that Delta Airlines clerk identified photo of as who was passenger on American Airlines Flight to St. Louis and that American Airlines clerk had tentatively identified as identical with Marlin Moore advised there was no process outstanding for that he was a top jewel thief and description and photograph would therefore be available to St. Louis. He was requested to contact SAC, St. Louis immediately so Agents could he assigned by the SAC and that Agents should determine if passenger was identical with and if identical they should take proper action to recover loot. SA Moore has submitted memorandum of explanation substantiating information in the memorandum recording his telephone call to the St. Louis Office.
Explanation of SA
has submitted a memorandum of explanation reflecting that at 7:15 p.m., 8/21/58 he was advised by SA Moore of the action Moore had taken in this matter. determined it advisable to talk personally to SAC, St. Louis and reached him at home at 7:25 p.m. He advised SAC St. Louis of importance of case and stated every effort should be made to locate determine his identity and determine if he had transported the loot. SAC, St. Louis and discussed fact there was no warrant outstanding for that this individual could not be arrested or forceably detained, or a search conducted without consent. SAC St. Louis advised he understood and would make every effort to resolve the identity of

Memorandum for The Director

ASAC Schmit has advised that the memorandum recording the telephone call from SA Moore to _____ contains the endorsement bearing the initials of SA Moreland "I called SAC Howard at 7:25 pm. and confirmed the above info."

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b7C

SAC, Chicago recommends no administrative action regarding handling of this matter by personnel of Chicago Office.

EXPLANATIONS FROM PERSONNEL ST. LOUIS OFFICE

myplanation of cierk
in his memo of explanation states that at approximately 7:15 p.m., 8/21/58, he received a telephone call from person he thought was Mr. Schmit of the Chicago Office who explained they had a major jewel theft and known jewel thief from Miami, was believed implicated in theft. The caller stated using the name had boarded American Airlines Flight 143 arriving at St. Louis at 8:10 p.m. Brief description of furnished with explanation his photo available in jewel thief album and inquired whether Agent available to take photo to airport. Caller requested be apprehended and any stolen jewelry located and recovered. Caller requested sufficient number of Agents be assigned to handle matter immediately. states he called SAC St. Louis who had not vet arrived home from the Office so he then called supervisor and told him of a call from Chicago. asked if there was any process outstanding and told him Chicago had not mentioned it in call. At instructions from called other needed personnel. Ort later ascertained caller was not ASAC Schmit.
states he did not make written record of first telephone call from Chicago or record of his other actions in connection with case as prior to having such opportunity he was advised by SAC St. Louis that was not identical with
Explanation of SA b6
Supervisor states in his memorandum of explanation that at about 7:20 p.m., 8/21/58, night clerk, telephonically advised him that he had received tolerhors and the state of t
Chicago Office concerning Winston robbery. stated
Miami top jewel thief was believed implicated and had boarded American Airlines Flight 143 under name, which flight was to arrive at St. Louis 8:10. advised that St. Louis was to apprehend and attempt to locate stolen diamonds. asked if process outstanding for and replied he did not know. instructed to contact necessary personnel and tell them to proceed

Memorandum for the Director

· P
to the airport. then telephoned SAC, St. Louis to advise him of developments. proceeded to airport and rendezvoused with other Agents where photographs of distributed to all Agents.
and inquired of stewardess regarding passenger stepped be up and identified himself and at request of Agents, who identified be themselves with credentials, accompanied them to room near airport police office where they were met by SAC St. Louis. SAC, St. Louis identified himself by credentials and interview conducted of Upon ascertaining that was not identical with he was advised that he could continue to his destination. Although advised interview was concluded, he continued to socially chat with SAC, St. Louis and other Agents present and was extended every courtesy.
Explanation of SAC. St. Louis
SAC, St. Louis has advised that upon receipt of telephone call from supervisor at his home around 7:25 p.m., 8/21/58 advising of the telephone call from Chicago. he immediately recognized that in absence of process outstanding for or that they would have to be most circumspect in manner in which interviewed, if located. instructed to proceed to airport and take charge of Agents there and he would meet them as soon as he could contact Chicago for more particulars. Prior to reaching Chicago, SAC St. Louis received call from his office advising Chicago desired to talk with him. SA asked him if he was familiar with earlier call, to which he stated he was. SAC St. Louis requested to know basis for believing was and inquired as to whether there was process outstanting for and inquired as to whether there was process outstanting for a seeing identical with man using name who first attempted to buy ticket on Delta Airlines Flight to St. Louis and thereafter purchased ticket on American Airlines Flight 143. He stated he was told there was no process outstanding
SAC, St. Louis rushed to airport and took charge of Agents and interview of Upon ascertaining not identical with as a result of personal observation, identification of and a recheck with Chicago by telephone during course of interview, was advised that he could continue to his destination and all courtesies afforded him.

Memorandum for The Director

written record of the call he received from Chicago as prior to the time he had any opportunity to do so, the identity of Damer had been resolved. SAC. St. Louis prepared no memorandum regarding his conversation with SA of Chicago Office. but did prepare memorandum concerning his conversation with ASAC Chicago Office following the interview with
SAC, St. Louis states he and other Agents were aware that no process was outstanding and fully recognized there is always the question of mistaken identity when such is made from a photograph. With utmost dispatch, supervisor and Agents proceeded to the airport and he personally arrived as soon as possible to take personal charge. was promptly located and his identity expeditiously established. He was afforded nothing but the most courteous treatment and there is no basis whatsoever for any claim by of improper conduct by himself or other Agents. SAC, St. Louis recommends no administrative action in this matter.
In view of the information developed by Chicago reflecting possible implication in the robbery and the positive identification of his photograph as being by one airline employee and tentative identification by another employee, every effort had to be expended to immediately effect the apprehension of before he could dispose of the loot. Time was of the essence since the plane on which was reportedly traveling was to arrive in St. Louis in about an hour from the time the information was relayed to the St. Louis Office from the Chicago Office.
2. It appears that the interview with at the airport under personal supervision of SAC, St. Louis was not handled in a b6 sufficiently circumspect manner or the Bureau's position fully b7C explained inasmuch as felt it necessary to complain of this action.
3. It is noted from the above that clerk failed to make an appropriate record when the opportunity became available of the receipt of the telephone call from SA Moore and SAC, St. Louis failed to see that this was done. It also appears from the above that SAC, St. Louis failed to make an appropriate record when the opportunity became available of the telephone call he received from SA of the Chicago Office. The Manual of Rules and Regulations, Part II, Section 4, page 55 states that long distance telephone call must be made a matter of record by memorandum or other means.



Memorandum for The Director

4. It is further noted that according to ASAC the files of the Chicago Office reflect a memorandum from SA Moore setting forth the details of his conversation with clerk Ort, St. Louis Office. The endorsement on this memorandum containing the initials of SAC reflect that he made an appropriate record of his telephone call to SAC, St. Louis.

Mey Cipm



UNITO STATES DEPARTMENT OF JUCCE FEDERAL BUREAU OF INVESTIGATION

WASHINGTON 25, D. C.

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following menner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall account The following manager is designated as my beneficiary for FBI Agents' Insurance Fund:

4	ision, directing him to pay to the designated beneficiary the sum of \$10,000. The
liability of the fund shall	not under any circumstances exceed the amount of monies in the fund at the time
any lightlite chall coour	The following named is designated as my beneficiary for FBI Agents' Insurance Fund
Name	Relationship 6/fe Date 11/4/58
Address 7/59 Pak	thouth University City, Mo.
The following per	son is designated as my beneficiary under the Chas. S. Ross Fund providing \$1500
wow.	The seems at the thing of duty.
Neme_	Relationship 61/5 e Date 11/4/58
Neme_	Relationship WIFE Date 11/4/58
Neme_	Relationship W/Fe Date 11/4/58

Office Memorandum • united states government

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то	:	The Direct	·)	September	11, 1958
FRO	M į	A. Rosen	PALVI	N B. F	TOWAR	36	
subj	ECT:	Robbery of	UNKNOWN Diamonds,	SUBJECTS;	3 77		Rosen Tamm Trotter
		\$400,000 ,	August 21, 1	1958,	-3		W.C. Sullivan Tele. Room Holloman
•		Chicago, I INTERSTATE	llinois - VI TRANSPORTAT PERTY - MAJO	CTIM; TION OF	Col	26/N	Gandy
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	Chic	ago Office	to St. Louis	office con	ncerning int	erview.	-
Q	rela rece rela like	morning relive to the ived call as yed them or wise failed Chical possible ide	flecting ins interview. nd failed to ally to supe to record s go files ref entification ding, and th	tructions of the night of record instruction, who subsequent of the made by the state of the sta	se that memorative to St. clerk in St. structions relayed to call from Chuctions were to employees be intervient.	Louis Off Louis eceived bu SAC. SAC icago Agen that posi that no ewed to	ice t t. tive
	call appr	has recólle	ection only	that Chicag	go requested nether Chica	be	- po h7c
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	be c	ensured for	That not properly office gi	y recording ving him sr	ouis securitg long-distance inst	nce teleph	one,
	(7) $1 - 1$	mfb /// Mr. Mohr	*		H. of Jets of con current in	out of	3/100
54	1 5	Administrat	lve Division	ì	Tonin	, 9/10/38	1000

Memorandum for the Director Calum B/ Howard That SAC, St. Louis, be censured for failing to recorded the call and for failing to record receipt of telephone call he received from Chicago furnishing instructions. SAC should also be censured for his handling of Linasmuch as if properly handled it would interview with b6 would have made complaint against FBI. not appear that b7C (3) Investigative Division agrees with recommendation of SAC, Chicago, that no administrative action be taken concerning of Chicago Office concerning handling Agents Moore and The investigation and action taken by the Chicago Office were proper inasmuch as time was of the essence since the Chicago Office only received the identification after the plane had taken off and had only one hour to relay the information to St. Louis to determine if _____ was identical with_____.

Wind

レン

Name: Calvin Boyd Howard

Title: Special Agent in Charge

Payroll No.:

11877

Grade: GS-15 @ \$13,670

EOD:

12/4/39

Not on Probation

Nonveteran

INSPECTOR W. W. BROMWELL: SAC Howard makes a very favorable personal appearance. He is energetic and enthusiastic. He has had considerable experience as an administrator.

Howard is a good contact man and is well received and respected in the Division.

SAC Howard approved the report. In his explanation, he stated that he remembered discussing the agent's failure to record the results of his interview with the subject, including the statement and description on an SF-64. He added that he simply overlooked the fact that the signed statement was not witnessed by a second agent. He continued that based on all the circumstances, he decided to approve the report rather than have it retyped to place the interview of subject on an SF-64. He stated he regretted the oversight on his part in this matter and added that closer supervision will be afforded to prevent similar instances in the future.

ST. LOUIS INSPECTION 12/12/58

WWB:mbk

Recommendation:

None . . informative.
Recommendations made in

memo from Q. Tamm to Mr. Tolson dated 12-15-58.

67-NOT BHOOK 149

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3510/

b6 b7C UFAP - ROBBERY ST. LOUIS FILE 88-2582

INSPECTOR W. W. BROMWELL: This is a pending case, San Francisco origin, opened in the St. Louis Office on 9-30-58. Since this case was opened at St. Louis, it has been assigned to SA and supervised by SAC CALVIN B. HOWARD.

on 9-30-58 subject surrendered himmelf at the St. Louis Office and admitted in a signed statement his participation in the robbery of a liquor store in Sam Francisco, California during June or July 1958.

On 9-30-58 subsequent to subject's surrender at the St. Louis Office, the San Francisco Division advised the St. Louis Office that a complaint had been filed at San Francisco, California, charging subject with violation of Title 18, Section 1073, U. S. Code, in that he fled the State of California to avoid prosecution for the crime of robbery.

It is noted from a review of this file that the signed statement, which was obtained from subject by SA in the St. Louis Office on 9-30-58, was witnessed only by SA with no other witness present. St. Louis cover letter transmitting report of SA dated 11-6-58 at St. Louis, approved by SAC CALVIN B. HOWARD, fails to reflect any explanation regarding the circumstances as to why there was only one witness to subject's signed statement.

Manual of Instructions, Volume I, Section 2, B3(f), page 17, instructs that a signed statement should be signed in the presence of the Agents, or if only one Agent present, then it should be signed in the presence of a witness or witnesses in addition to the Agent to whom statement was made. If only one Agent present and no witness or witnesses are available, a brief explanatory note regarding circumstances should be set out in the cover letter transmitting the report.

ST. LOUIS INSPECTION 11/14/58 WRH:mlk 4.B b6 b70

It was also noted that the interview of subject, including subject's signed statement, a dese cription of subject and additional information furnished orally by subject, were not recorded in SF-64 but were set forth in the details of the report of SA dated 11-6-58, which was approved by SAC HOWARD. Manual of Rules and Regulations, Part II, Section 4, C2c, page 4, instructs that if a subject gives a signed statement, and gives additional information orally, both the signed statement and the additional information should be recorded in SF-64. This section of the Manual further instructs that a description is sufficient additional information to require that all be put on SF-64. Explanations are requested from SA as to the following: (1) Failure to set forth interview of subject in SF-64. (2) Failure to have subject's signed statement witnessed by someone other than himself or b6 to explain such failure in the cover letter transmitting the report setting forth subject's signed statement. Explanations are requested from SAC CALVIN B. HOWARD regarding his approval of SA port dated 11-6-58. SA At approximately 9:00 a.m. on 9-30-58 came to St. Louis Office and was desirous of talking to an Agent. came to the I was requested to talk with him. | started out our conversation, in substance, "I understand you are looking for me." He said he had received a letter from his sister and mother in San Francisco in which he was told the FBI had been looking for him. I immediately caused a search of our indices to be made with negative results. I continued talking with in An attempt to determine why he felt the FBI would be looking for him and he finally said, "Possibly because I left home one day after a robbery had been committed." Only by continued probing and thorough questioning was I finally able to get him to admit that he had participated in a robbery in San Francisco and I was successful in getting him to provide a signed statement concerning his participation in the robbery. After taking the statement, I immediately discussed

the developments with Relief Supervisor
as we had no information in our files indicating
was a Bureau fugitive. It was decided to make a phone
call to San Francisco to determine if was wanted
by that office. San Francisco subsequently advised of
fugitive status under UFAP process. While awaiting
such information from San Francisco, voluntarily re-
mained in the office. Ilnon learning of his fugitive status,
I then promptly turned over to the U. S. Marshal.

I did not have subject's signed statement witnessed by someone other than myself because at the outset I was interviewing him alone as a mere complainant. I am well aware that in the obtaining of signed statements a witness should be secured for the signature of the statement or some explanation set forth on a cover letter transmitting the report which set forth the contents of the statement. In this unusual set of circumstances, however, I inadvertently failed to have such done, regret this error, and will make every effort to prevent a recurrence.

b6 b7C

I am also aware of the regulation requiring the reporting of an interview with the subject should be set forth on form SF-64. I understand this is necessary where such information may become testimony and which may have to be produced in court. As this was an unlawful flight case I did not consider any Federal prosecution was likely as subject would be released to State authorities for prosecution of the substantive offense of burglary. For this reason I did not put the signed statement information orally furnished by subject and his description on an SF-64. The SAC called this to my attention prior to his approving of the report and I now realize it would have been better to have so recorded such information. I certainly will exert every effort to prevent a recurrence of this delinquency.

SAC HOWARD:

I personally recall this case and specifically remember discussing with Agent

his failure to record the results of his interview with the subject including the statement and description on an SF-64. There is some merit to his reasoning

that in a UFAP case there is little likelihood of Federal prosecution. I simply overlooked the fact that the signed statement was not witnessed by someone other than Agent I decided, based upon all of the circumstances, to approve the report rather than have it retyped to place the interview of subject on an SF-64. I now regret that I overlooked the absence of an additional witness to the signed statement and did not have the interview of subject reported on an SF-64. Closer supervision will be afforded these matters to prevent similar instances in the future.

b6 b7C

LAST NAME-FIRST NAME-HIDDLE-NAME			2. GRADE AND COMPONENT OR POSITION	3, IDENTIFICATION NO.
HOWARD, CALVIN BOYD	2 4 4			
4. HOME ADDRESS (Number, street or RF), city or town, zone and St	ite)	5. PURPOSE OF EXAMINATION	6, DATE OF EXAMINATION
7159 Dartmouth			Annual Physical	3 November 1958
7. SEX 8. RACE	9., TOTAL YEARS GOVER	NMENT SERVICE	10. AGENCY 11. ORGANIZATION	TINU
Male Cau	MILÎTARY	civilian 18	Dept of Justice	
2. DATE OF BIRTH 13. PLACE OF B	RTH		14. NAME. RELATIONSHIP. AND ADDRESS OF	
11 Aug 16 Houston	Tevec	•	Same as item #4	b7C
5. EXAMINING FACILITY OR EXAMINER, AND		· · · · · · · · · · · · · · · · · · ·	16. other information	
U.S. Army Dispensary	St. Louis 2	, Missouri	J -	•
7. RATING OR SPECIALTY		•	TIME IN THIS CAPACITY (Total)	LAST SIX MONTHS
	·		1	
CLINICAL EVALUATION	ŅΟ	TES. (Describe ever comment. C	ry abnormality in detail. Enter pertin ontinue in item 73 and use additional	ent item number before each sheets if necessary.)
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74. SUMMARY OF DEFECTS AND DIAGNOSES (List of	iagnoses with item numbers)	
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•	- Prosper	T TABLE &
75. RECOMMENDATIONS—FURTHER SPECIALIST EXAM	inations indicated (Specify)	76. A. PHYSICAL PROFILE
•		PULHES
Mana		7 7 7 7 7 7
77. EXAMINEE (Check)		<u> </u>
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78. IF NOT QUALIFIED, LIST DISQUALIFYING DEFECT	e ov/treu nituded	
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82. TYPED OR'PRINTED'NAME OF REVIEWING OFFICE	R OR APPROVING AUTHORITY SIGNATURE	NUMBER OF AT- TACHED SHEETS
82. TYPED OR PRINTED NAME OF REVIEWING OFFICE	R OR APPROVING AUTHORITY SIGNATURE	NUMBER OF AT- TACHED SHEETS J. GOVERNMENT PRINTING OFFICE: 1967 0-432298

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A. K.

ATTACHMENT TO STANDARD FORM 88, REPORT OF MEDICAL EXAMINATION

FOR INFORMATION AND GUIDANCE OF MEDICAL EXAMINER

Nam	ne of Examinet _	HOWARD, Calvin		Boyd
	e or print)	Last	First	Middle
	(
	The following po	rtions of the attached exami	nation report form i	need not be completed:
		2	62	
		3	65	•
		11	67	
		14	68	
		17	69	*
		46	71	
		48	72	
		49		
46.	Is necessary unle	ess facilities for affording s	ame are not readily	available.
48.	Not required unle	ess examinee is over 35 year	es of age or examin	ation indicates such
49.	Is necessary unle	ess facilities for affording s	ame are not readily	available.
71.	Audiometer exam	inations should be afforded	whenever possible.	
FOF	R ALL EXAMINEE	S, WHETHER CLERICAL C	OR SPECIAL AGEN	IT APPLICANTS
	EMPLOYEES:			
<u> </u>	LIMI LOTDLO.		ž.	
	The medical examin	er should answer the following que	estion:	
	Examinee is	is not qualified for	strenous physical	exertion.
TO	BE ANSWERED I	N THE CASE OF ALL MALE	E EMPLOYEES AN	D MALE APPLICANTS:
l.	tactics and dange	ave any defects restricting of erous assignments which mic Yes. If "yes" please specif	ght entail the pract	
2.		ave any defects prohibiting : Yes. If "yes" please specif		

ENCLOSURE

Weights for Males

Height		SMALL FRAME		MEDIUM FRAME		LARGE FRAME	
Feet	-Inches	Desirable	Maximum	Destrable	Maximum	Destrable	Maximum
5	4	121-131	- 143	129-139	152	136-148	. 162
5	5	124-134	146	132-142	155	140-152	166
5	6	128-138	151	136-146	160.	144-157	172
5	7	131-142	155	140-151	165	148-161	176
5	8	135-146	160	144-155	170	152-16Š	181'
5	9	139-150	164	148-159	174	156-170	186
5_	10	143-154	168	152-163	178	160-175	192
5	11	147-159	174,	156-168	184	164-180	197
6	0 .	152-164	179	161-173	189.	169-185	203
6	1	158-170	186	166-179	196	174-191	209
6	2	163-175	192	171-184	201	179-197	216
6	3	. 168-180	197	176-189	207	184-202	221
6	4	174-186	204	182-195	214	190-208	228
6	5	180-191	209	188-201	220	196-214	234

3.	Examinee's frame is small medium large
1.	Considering above weight table the examinee's frame and other individual physical characteristics, I consider his present weight Satisfactory Excessive Deficient
5.	Under proper medical supervision, examinee should lose pounds
	gainpounds
₹e	marks:
	Rold V. Sunder Capt re
	(Signature of Medical Examinar)

(Date)

Standard Form 50-5 Part	- A				
Rev. July 1957 Promulgated by U.S. Civil Service Commission—FPM-R-1	ON OF PERSON		¥-		
1. NAME (LAST [CAPS]—First—Middle—Mr.—Miss—Mrs.)	3	2. DATE OF BIRTH	3. IDENTIFICATION (Optional)		
UHOWARD, CALVIN B. (MR.)		8-11-16	11877		
4. THIS IS AN OFFICIAL NOTICE OF THE PERSONNEL ACTION CONCERNING YOUR EMPLOYMENT APPEARS ON THE RE			APLOÝMENT. GENERAL INFORMÁTION		
5. NATURE OF ACTION (Standard Terminology Must be Used)	6. EFFECTIVE DATE OF ACTION	7. CIVIL SERVICE OR O	HER LEGAL AUTHORITY		
PROMOTION	12-28-58	EXCEPTED BY LAW			
Special Agent (SAC)	8. POSITION TITLE AND NUMBER	Special A	gont (SAC)		
GS 15, \$13,670 per annum	9. SERIES, GRADE, SALARY	GS 16, \$1 annum	GS 16, \$14,190 por annum		
	10. NAME ÂND LOCATION OF OFFICE BY WHICH EMPLOYED	-	-		
	11. DUTY				
Yes	12. APPORTIONED	Yes -	Apportionment Waived		
13. VETERAN PREFERENCE 14. TENURE GROU No. 5-pt. 10-pt. Disab. 10-pt. Other X	JP	15. POSITION OCCUPIER Competitive Service	Service		
16. APPROPRIATION From: S. & E., FBI	17. PAYROLL DEDUC	المن المن المن المن المن المن المن المن	18. DATE OF APPOINTMENT AFFIDAVITS (accessions only)		
To: SAME		<u> </u>			
19. REMARKS:					
a. Subject to completion of 1 year probationar b. Service counting toward career (or permanent) t	ry (or trial) period con	nmencing			
Basis for this position is approved 6-20-58.	***************************************	85-462, 85th	:		
	.•	Color to the Land	" William Will		
16 DEC3 0 1958		mp:de			
20. EMPLOYING DEPARTMENT OR AGENCY U. S. DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION	22. SIGN	ATURE (or Other Authorities			
21. OFFICE MAINTAINING OFFICIAL PERSONNEL FOLDER (# item 10, above) FEDERAL BUREAU OF INVESTIGATIO WASHINGTON 25, D. C.		12-24-58	ald slot		
* "**	OVERNMENT PRINTING OFFICEL 18:	1.469437	7/16		

Office Memorandum • United States Government

TÓ

Mr. Tolson

DATE: December 22, 1958

W.C. Sullivan

FROM: :

J. P. Mohr.

SUBJECT:

CALVIN B. HOWARD

Special Agent in Charge

St. Louis Office

Entered on Duty 12/4/39

GS-15, \$13, **5**70

Non-Veteran; Not in Reserve

Not on Probation

The purpose of this memorandum is to recommend that SAC Howard be reallocated to grade GS-16.

SAC Howard entered on duty on 12/4/39 and is presently in grade GS-15, \$13,570 per annum. He was promoted to grade GS-15 on 1/17/54. He served in a number of field offices and in the Investigative Division and the Domestic Intelligence Division at the Seat of Government prior to his assignment as ASAC at Minneapolis on 12/15/52. He was designated SAC at Minneapolis on 1/15/54 and has served as SAC at St. Louis since 9/4/57. The rated him excellent on 3/31/58.

On 5/6/58 the Director saw SAC Howard and advised that he made a good personal appearance and seemed to be enthusiastic about his work as SAC. On 9/16/58 he was censured for deficiencies in the handling of an Interstate Transportation of Stolen Property case. During the inspection of the St. Louis Office in November, 1958, the Inspector stated he made a very favorable personal appearance, was energetic, enthusiastic, capable, and had a very good knowledge of the Bureau's policies. He was described as a good contact man who is well received and respected in the Division. Although he was censured by letter 12/17/58 for failure of an Agent under his supervision to use a proper form in recording an interview and because a signed statement was not properly witnessed in an Unlawful Flight to Avoid Prosecution case, the over-all results of the inspection were good as reflected by the following ratings: Physical condition and maintenance, VERY GOOD; Investigative operations, VERY GOOD; Administrative Operations, GOOD; Personnel matters, VERY GOOD; and Contacts, VERY GOOD.

Statistical accomplishments of the St. Louis Office for the first five months of this fiscal year compared to the first five months of the previous fiscal year reflect convictions increased from 46 to 59, or plus 28%; fines, savings and recoveries increased from \$166,337 to \$326,713, or plus 96%; fugitives apprehended increased from 45 to 69, or plus 53%; and automobiles recovered increased from

Enclosure EJI:akc (2) JAN 2 1959

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Memo to Mr. Tolson Re: Calvin B. Howard

123 to 127, or plus 3%. As of 12/1/58 the St. Louis Office stood 17th among all offices in the number of investigative matters pending. We have 75 super grades approved, of which 52 are presently filled and 23 are vacant. Twenty-two of those filled are in the field. Assuming that approximately one-half of all super grade positions are allotted to the field, then more than one-half of our Special Agents in Charge should be eligible for consideration for a super grade, making allowances for a few of the ASACs, such as in the New York Office where we now have two in super grades.

The latest physical examination report on SAC Howard, dated 11/3/58, reflects that he is 5 feet 10 inches tall and weighs 183 pounds with a medium frame. The desirable range for a person of his height with a medium frame is 152 to 163 with a maximum of 178 pounds. The examining physician considered his weight satisfactory and did not recommend any weight loss.

RECOMMENDATION:

In view of the over-all good condition of the St. Louis Division as reflected by the recent inspection and since the office has shown increases in all categories with regard to statistical accomplishments and substantial increases in three of the categories, it is recommended that SAC Howard be reallocated to grade GS-16, \$14, 190 per annum, at this time.

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A PERMANENT BRIEF OF SAC HOWARD'S FILE IS ATTACHED.

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O Prepared by: org

December 23, 1958

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Hissouri

Dear Mr. Howard:

Tolson
Belmont
Mohr
Nease
Parsons
Rosen
Trotter
W.C. Sullivan
Tele. Room
Holloman

I am indeed pleased to advise you of your promotion to the position of Special Agent in Charge, \$14,190 per annum in Grade GS 16, effective December 28, 1958.

For your information, this promotion will remain in effect only for the duration of your present assignment.

Sincerely yours,

Je Edgar Hoover

John Edgar Hoover Director

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My Tolson
My Giront
My Wohr
Mr. Neasch
Mr. Parson
Mr. Rosen
Mr. Tamm
Mr. Trotter
Mr. W.C.Sullivan

St. Louis, Missour Ple. Room
January 6, 1959
Mr. Holloman
Miss Gandy

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation Washington 25, D. C.

Dear Mr. Hoover:

Upon my return from a very pleasant trip to Texas, I was most pleased to receive your notification of my promotion to grade GS-16. Your confidence in me indicated by this action is deeply appreciated and my utmost effort to justify such is earnestly pledged.

May I also take this opportunity of saying I found much food for thought in your Christmas message which appeared in the "Investigator." When I paused to reflect upon the blessings showered upon me by Divine Providence, I found so many were connected with my nineteen years service with our Bureau. The many advantages accruing from association with an organization that enjoys the respect and confidence of God-believing people are real blessings. When one has a Director of your caliber whose integrity and devotion to duty have been proved over many years of service, then truly his cup runneth over.

My prayers will be that you enjoy continued good health and may Divine Providence bless us with your inspiring leadership for many years to come.

Sincerely yours,
Calvin B. Howard

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JAN 7 1959

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Mr. Tolson

Q. Tamm

INSPECTION - ST. LOUIS DIVISION INSPECTOR W. W. BROMWELL NOVEMBER 6 - 21, 1958

SUMMARY

Calvin B. Howard, SAC since 9-4-57; Herbert K. Moss, ASAC OFFICIALS: since 11-30-44.

December 4 - 19, 1957. LAST INSPECTION:

EVALUATIONS

(1) PHYSICAL CONDITION AND MAINTENANCE VERY GOOD

Space at headquarters and resident agencies very well maintained. Air conditioning presently being installed; space to be redecorated. Stenographic pool and closed files section not contiguous to main office space. Suggestion made to correct SAC following with Building Superintendent and General Services Administration. 23 of 42 cars inspected, 1 with smooth tire affecting safety. Cost of maintenance exceeds field average by \$22.75. 2 obsolete forms in resident agency at Poplar Bluff, Missouri. Obsolete photograph in Farmington resident agency.

(2) INVESTIGATIVE OPERATIONS. VERY GOOD

Case load 1586: delinquency below field average. Substantive errors (3 of 929 files reviewed) below field average. Missed deadlines below field average. Criminal statistics for first 4 months fiscal year 1959 compared to same period 1958, reflect increases in all categories.

Top Hoodlum Program analyzed; informant coverage very good. Bureau instructions in Control File but not in 92-00. Channelization of material not complete and handwriting specimens not secured in all instances. SAC appropropriately instructed to correct. GRENAP Case being actively pursued; supervised by ASAC. Possibility of progress lies with obtaining complete cooperation of Louis-Ira Shoulders.

Enclosures

cc - Mr. Mohr (Attention: Mr. W. S. Tavel) (Sent separate)

WWB:mbkoll TENTY UNITED

Trotter

W.C. Sullivan ,

Memorandum to Mr. Tolson Re: Inspection - St. Louis Division

12 8

Criminal informants not being fully utilized in Current Developments in Criminal Matters (CRIMDEL) Program. Resident agents' participation lacking. Suggestions made by Inspector, SAC making concerted efforts to improve. Criminal Informant Program very good. Quality and quantity of confidential informants improved. Informant coverage in 6 categories lacking in one resident agency. SAC instructed to correct.

9 pending Bank Robbery matters, all unsolved; SAC instructed to give close personal attention, pursue vigorously and endeavor to establish additional coverage.

Communist Party (CP) membership estimated at 87; 3 out-of-state members. 50 identified. SAC instructed to endeavor to identify remaining. 12 key figures in area, 11 connected with CP, 1 with Socialist Workers Party, none missing. Phographs and handwriting submitted to Eureau. 78 Security Index subjects; all except 2 photographed (16 last inspection). No known Ku Klux Klan activity in division. No Nation of Islam temple but regular meetings held in St. Louis. Membership September, 1958, at 36 (24 male, 12 female); attendance at meetings covered by 3 potential security informants. Security Informant Program rated very good.

Form errors below field average. Cases closed per agent December, 1957, to October, 1958, above field average. Steno production above field average; required retypes below field average. Time in office below 15% Bureau maximum. Travel and communications costs down. Personally owned vehicles used for emergency purposes only; SAC instructed to reduce to absolute minimum. Chief Clerk's Office well organized; flow of work satisfactory; but need for additional training in opening new cases, indexing, etc. Large number new employees assigned Chief Clerk's Office. SAC instructed to set up training program.

(4) PERSONNEL MATTERS VERY GOOD

Clerk-Agent ratio 84.13%. Ratio high as St. Louis unique in use of large number Special Employees and Investigative Clerks to handle record checks. SAC advises personnel adequate but not excessive; inspector concurs. All employees passed inspector's examinations. All agents but I has testifying experience. All agents readily located on availability check; I agent unavailable for transfer due to physical condition of mother - justified. Voluntary overtime irregular, unscheduled, essential, productive and meets requirements of Fringe Benefit Law. Equitable sharing of work load stressed to SAC. 28 of 63 agents in GS-13; 37 in first office of preference. Morale high.

Memorandum to Mr. Tolson Re: Inspection - St. Louis Division

(5) CONTACTS . . .

VERY GOOD

SAC Contacts satisfactory - need for contacts in television and airlines fields and in 3 resident agencies. Speaking program satisfactory. SAC speech monitored - handled very well. Police schools handled satisfactorily; adequate police instructors with exception defensive tactics instructor. Suggested SAC recommend additional agent. SAC Contacts, Federal and local officials and civic leaders highly complimentary.

RECOMMENDATIONS: 1. SAC Calvin B. Howard, GS-15 © \$13,670, nonveteran, not on probation, SAC Howard makes an excellent appearance, is aggressive and enthusiastic. He is capable and has a very good knowledge of the Bureau's policies. Continue as SAC. Attached letter, if approved, will summarize inspection findings, and censure him for approving a report in which SF-64 was not utilized and in which the signed statement was not witnessed by 2 agents.

2. ASAC Herbert K. Moss, GS-14 @ \$12,075, nonveteran, not on probation. ASAC Moss is mature, experienced administrator, making an excellent appearance. He supervises the GRENAP Case, criminal informants and other criminal matters. He has remained in St. Louis Division because of the physical condition of his wife. Continue as ASAC of St. Louis Division but be censured for inadequate supervision of potential criminal informant resulting in incomplete reporting. If approved, attached letter will serve to censure ASAC Moss.

3. Evaluations and recommendations concerning other personnel submitted separately.

m o ha



Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

The findings of the recent inspection of your office have been evaluated and the results are set out for your information, guidance, and direction.

The space occupied in headquarters city, as well as in the various resident agencies, was found to be neat, well maintained, and orderly. You should follow closely with the General Services Administration to see that the redecoration is expeditiously performed after installation of the air conditioning. Also, you should follow through on the plans to obtain an exchange in space for the stenographic pool and to obtain permission to close off the public corridor as suggested by the Inspector. I must insist that you maintain the automotive equipment in good condition and see that safe tires are on the vehicles at all times. The cost of repairs to Eureau cars is above the field average, and you must take every step to keep costly repairs at a minimum, consistent with efficient and sound operations.

Obsolete forms should not be retained and the resident agencies must be kept up to date with current supplies. Obsolete forms must be replaced.

The statistical accomplishments are up in all categories which is very favorable, and I trust you will make every effort to continue this trend.

	b'/C
cc - Mr. Mohr (Attention:	(with enclosures)
cc Personnel File of SAC Calvin B.	
NOTE: Based on memorandum Q. Ta	mm to Mr. Tolson dated 12×10×53
captioned "Inspection - St. Louis Div	ision, Inspector W. W. Bromwell,
November 6 - 21, 1958," WWB:mbk.	
WWB:mbk	

Mr. Calvin B. Roward

Form and substantive errors found in files were below the field average; however, I expect you to see that every effort is made to achieve even greater accuracy in the future.

I note your record of deadlines missed was very favorable, but it is imperative that the necessity for meeting all deadlines be continually stressed to all personnel.

The Top Hoodlum Program and your informant coverage in this field are very good. The administrative filing of Eureau instructions, however, must be in accordance with existing Eureau rules. The channelization of material must be complete and handwriting specimens should be secured in all instances. Continue your efforts in the investigation of the GRENAP Case in an effort to bring this matter to a successful conclusion. See to it that all investigative personnel contribute to the CRIMDEL Program. You should fully utilize informants in this matter. The Farmington Resident Agency is lacking in informant coverage in several categories and this situation must be corrected.

Bank robbery is one of the most important investigative problems we have today. There are nine unsolved cases in your office. You must give close personal attention to these cases and pursue them vigorously. Additional informant coverage must be obtained in this field.

The Communict Party activity must be closely followed and efforts made to identify all members. Informant coverage in the professional area chould be obtained.

The number of cases closed per agent is above the field average. Stenographic production is favorable as are your time in office figures for the three-month period checked by the Inspector. These are good trends and should be continued. Also, your travel and communications costs were down.

Organization of the Chief Clerk's Office and the flow of work are satisfactory, but there is a need for additional training and I desire that an adequate program be set up and implemented immediately.

NO

Mr. Calvin B. Howard

The clerk-agent ratio is high in the St. Louis Division. I realize that you have a number of employees handling record checks, but efforts must be made to reduce the ratio to bring it more in line with the desired Bureau figure. All employees passed the inspector's examinations.

Officials contacted by the Inspector were very favorable in their comments concerning you and the Eureau. Public relations are very important and you should see to it that favorable relations are continued. Efforts should be made to develop SAC Contacts in the television and airline fields, as well as in the three resident agencies in which there are none at present.

Ratings of your office functions are as follows: physical condition and maintenance, investigative operations, personnel matters and contacts - very good; administrative operations - good.

During the course of the inspection it was learned that you approved a report in an Unlawful Flight to Avoid Prosecution case involving Kevin Ray Leeds - Fugitive. Form SF-64 was not utilized in recording the results of the interview with the subject and also the signed statement was not appropriately witnessed by two agents. No explanation was given for the failure to have the signed statement witnessed by two agents. You should be more careful in the approval of reports, and I hope that it will not again be necessary to consure you for this type of delinquency.

You and the Assistant Special Agent in Charge should be guided by the Inspector's findings and the Eureau should be advised in detail as soon as all deficiencies have been corrected.

Sincercly yours,

John Edgar floover Director

January 26, 1959 Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri Dear Mr. Howard: I am taking this means to commend, through you, the agents of the St. Louis Office who participated 5 b6 so ably in the investigation of the Perjury case involving b7C Through the thorough and meticulous manner in which each agent pursued his assignment a material contribution was made to the successful results achieved. Please convey to these agents my sincere appreciation for the high calibor of their services. MAILED 19 incerely yours, JAN JAN 26 1959 COMM FBI 1 - SAC, St. Louis (Personal Attention) Re Chicago letter 1/19/59. Place copy of this letter in personnel file of each of the participating agents. 1 - SAC, Chicago (Personal Attention) For information only. LRH:ksr/m/ (8)Place copy of this letter in personnel file of each of the following Tolson agents: and Boardman Belmont Elsun G. Hedges Mohr MED LINGUE Nease Parsons Rosen Clayton Tele. Room

January 7, 1959

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

It was good to receive your note of January 6, 1959, expressing appreciation for your recent promotion and advising me of the many benefits you have received in connection with your Bureau service.

Your wholehearted devotion to duty made it possible for me to grant you the promotion and it was a pleasure to so recognize your excellent services.

I want to thank you for your good wishes and your very kind comments.

Sincerely yours,

U. Edgar Hoover

NECOD-RELIGING HOOF

ERC:DMG

MAILED 2 JAN8 - 1959

Tolson
Belmont
Mohr
Nease
Parsons
Rosen
Trotter
W.C. Sullivan
Tele. Room

2 JAN 1 6 1959

St. Louis, Missouri February 9, 1959

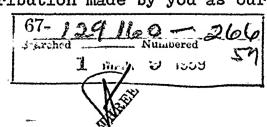
Mr. J. Edgar Hoover. Director Féderal Bureau of Investigation U. S. Department of Justice Washington 25, D. C.

Dear Mr. Hoover:

My word The series of articles by Mr. Edward J. Mowery which began in our local newspaper, the "St. Louis Globe-Democrat", on February 1, 1959, and concluded in the February 8, 1959 issue of the paper, have been read by me with considerable personal pride and satisfaction. From several comments by responsible individuals to me personally and from letters received by the Editor, the articles apparently have been well-received in this area. In talking today with Mr. Richard H. Amberg, Publisher of the "St. Louis Globe-Democrat". he advised me that the response to the articles as indicated by the number of letters received by the paper, was most encouraging.

The attention of all of our employees was called to this series of articles at the time they began and certainly the interest displayed by our investigative personnel in following each article was to be expected. The manner in which our clerical employees evidenced their interest, however, was somewhat surprising but most heartening. , After the third article had appeared and several Jof our clerical employees had personally asked me for some explanation about certain points covered in the articles, I decided to utilize the articles as a means of further indoctrinating our clerical employees on the history and over-all responsibilities of our Bureau. By the informal discussions of the articles with our clerical employees, I feel much good was accomplished and each gained a greater knowledge and appreciation of our Bureau and the tremendous contribution made by you as our Director.

RECORDED - 149



Mr. Toldon lr. Belmont

Mr. Westlivan Tele, Room Mr. Holloman

Mr. F

I took the opportunity of re-emphasizing the fact that you have steadfastly fought to defend our Bureau against every unjust attack by in each instance having the record set straight. We must at all times perform our duties in such a manner that they will reflect favorably upon our Bureau so you can continue to answer any criticism by setting the record straight and letting our accomplishments speak for themselves. We cannot prevent criticism from irresponsible sources but if we continue to do the job for which we have been designated, we can ever be proud of our association with the FBI.

I thought you would like to know of the fine manner in which the articles of Mr. Mowery were received in the St. Louis area.

Singerely yours

Calvin B. Howard

Special Agent in Charge





FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

Name of Employee:	CALVIN B. HOWA	ARD	
Where Assigned:	St. Louis (Division)	(Section, Unit))
Official Position Title:	Special Agent in C	harge	
Rating Period: from	April 1, 1958	to March 31,	1959
ADJECTIVE RATING:	EXCEL Outstanding, Excellent,	LENT Satisfactory, Unsatisfactory	Employee's Initials
Rated by:	Signature Signature	Assistant Director Title Associate Director	3/31/59 Date 3/31/59
0	Signature	Title	Ďate
Rating Approved by:	Signature .	Title	Ďate
it his	TYPE OF RE	S. arkaid	-267
	Official X) Annual	Administrative PR () 60-Day () 90-Day () Transfer () Separation from S () Special	-



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UNITED STATES DISTRICT COURT FOR THE DISTRICT OF COLUMBIA WASHINGTON 1

CHAMBERS OF EDWARD A. TAMM JUDGE

March 2, 1959

My dear Friend:

ES. A. TRAINE

and I had a most pleasant and delightful trip to M due in substantial measure to the many courtesies extended by In Mexico City was most gracious and hospitable and did everything in his power to make our visit an interesting one. I cannot speak too highly of his kindness, Incidentally, having had several opportunities to talk to him about world conditions, I became greatly impressed with his capacity, his ability, his judgment and his intelligence. He is a Bureau representative who, I feel, will reflect credit upon the Bureau under any and all circumstances.

En route to Washington, on our return trip, Mr. Calvin B Howard met us in St. Louis on Sunday morning and drove us to church, thereby enabling us to attend Mass despite the fact that we had but little more than an hour in St. Louis. This meant a great deal to us, and we are especially appreciative of Mr. Howard's thoughtfulness, his courtesy and his assistance.

I want you to know that I am sincerely appreciative of your graciousness in making the Bureau's personnel available to us on the occasion of this trip. The trip will remain in our memories as one of the high spots of our lives, and this is due to your kindliness to us.

I do hope that an opportunity will present will be possible for you to spend some time Mexico City, Taxco and Acapulco I discussed

b6 ' b7C

with and there are some very realistic difficulties about such a trip at the present time, but I do hope that these difficulties can be overcome because I know you would thoroughly enjoy the rich experience of a few days in Mexico.

With affectionate regards.

Sincerely

Honorable J. Edgar Hoover Director Federal Bureau of Investigation Washington 25, D. C.

Personal and Confidential

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OD

February 16, 1959

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

It was indeed thoughtful of you to write on February 9, 1959, and advise me of the reaction in your area to the series of articles by Mr. Mowery. The comments you have received are most encouraging and indicate the excellence of these stories.

I was especially pleased by the response of my associates in St. Louis and by your alertness in using Mr. Mowery's columns as a means of further indoctrinating the newer employees about the history and responsibilities of the FBI. Certainly all representatives of this Bureau should have a clear understanding of the charges which are being made against us and the true facts behind these vicious attacks. You are right in the statement that we cannot prevent irresponsible criticism, but as you know, we have the trust and confidence of most Americans. We have no reason to fear a smear campaign so long as we perform our duties in the best way possible.

Sincerely yours

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PAST SAFE DRIVING RECORD CERTIFICATION

	NAME OF OPERATOR (PRINT - LAST, FIRST, MIDDLE INITIAL)		DATE				
Ì	CHOWARD, CALVIN B. DIVISION AND SECTION ASSIGNED	POSITION TITLE	5/27/59				
	FBI - ST. LOUIS DIVISION SPECIAL AGENT IN CHARGE						
,	THIS IS TO CERTIFY THAT I PRESENTLY A HOLD DO NOT HOLD A	VALID MOTOR VEHICLE OPERATOR'S	PERMIT OR				
ا ہے	PERMIT ISSUED BY:	PERMIT NUMBER	PERMIT EXPIRES				
OPERATOR	(STATE, TERRITORY POSSESSION, DISTRICT) Missouri	2084138	2/17/61				
₩	THIS IS AN UNRESTRICTED (RESTRICTED, EXP (STRIKE OUT ONE)	LAIN BELOW)					
TO BE FILLED IN	THIS FURTHER CERTIFIES THAT DURING THE PAST THREE YEARS I HAVE DR ALLY OWNED) APPROXIMATELY 40,000 MILES. DURING THIS TIME TRAFFIC VIOLATION TICKET; (B) I HAVE 100 HAVE NOT BEEN HELD INVOLVED IN A TRAFFIC ACCIDENT. IF AFFIRMATIVE ANSWER, PLEASE EDATES OF OFFENSES.	AT FAULT AS THE DRIVER OF A MO	TOR VEHICLE				
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		10 101	0				
	"* "AT FAULT" MEANS ANY CASE IN WHICH RESPONSIBILITY. IS CONCEDED BY EMPLOYEE OR HIS-INSURANCE COMPANY OR LIABILITY IS FIXED BY DULY CONSTITUTED AUTHORITY.	Vinda / James	m				
	Charletty to trace of out constitute without the	SIGNATURE DE OPERATOR	4. 45				
` '	NAME OF REVIEWING OFFICIAL (PRINT - LAST, FIRST, MIDDLE INITIA	L) POSITION TITLE	DATE				
1	HOWARD, CALVIN B.	SAC	5/27/59				
	THE PERSONNEL FILE OF THIS EMPLOYEE HAS BEEN REVIEWED AND REFLE OPERATION OF A MOTOR VEHICLE ON OFFICIAL BUSINESS DURING THE PAST	CTS THE FOLLOWING INFORMATION C THREE YEARS:	ONCERNÎÑG THE				
;	X CONTINUOUS SAFE DRIVING RECORD		-				
OFFICIAL	INVOLVED IN TRAFFIC ACCIDENT AND FOUND AT FAULT **						
	I CERTIFY THAT THIS EMPLOYEE IS:						
EWING	QUALIFIED ON THE BASIS OF HIS SAFE DRIVING RECORD TO OFFICIAL BUSINESS.	ÓPERATE MOTOR VEHICLES ON	*				
BY REV	NOT QUALIFIED AND MUST DEMONSTRATE HIS QUALIFICATION A ROAD TEST EXAMINATION BEFORE OPERATING A NOTOR VEHI	S BY SATISFACTORILY PASSING ICLE ON OFFICIAL BUSINESS.	•				
LED	REMARKS: ·	210					
TO BE FILLED IN BY REVIEWIN	151-25	Masso	•				
		20 m/c	,				
,	** "AT FAULT" MEANS ANY CASE IN WHICH THE BUREAU HAS TAKEN DISCIPLINARY ADMINISTRATIVE ACTION AGAINST THE EMPLOYEE.	(SIGNATURE OF REVIEWING OFFIC	IAL				

Office Memorandum • United States Government

JJ	
то :	DIRECTOR, FBI (87-42240) DATE: June 9, 1959
FROM :	SAC, ST. LOUIS (87-7261) aka ITSP ReBulet June 3, 1959.
4	ReBulet June 3, 1959.
. ()	On May 19, 1959, the Assistant II S Attorney handling captioned matter advised SA to whom this case is assigned that the services of the Bureau's Laboratory expert would be needed in connection with the trial set for June 1, 1959. Prior to advising the Bureau of this fact, I personally contacted the AUSA to assure that the presence of the Laboratory expert was absolutely essential and to make certain, should subsequent developments preclude his appearance, we would be immediately notified. The Bureau was then advised of the AUSA's request by communication dated 5/19/59. I additionally specifically cautioned Agent to follow this matter closely.
	On May 29, 1959, Assistant U. S. Attorney called the office for Agent and, in Agent absence was referred to SA JOHN J. BUCKLEY who was sitting on the ASAC's desk as relief supervisor during the absence of the ASAC. AUSA advised that there was a possibility of disposal of captioned matter by plea and that the handwriting expert need not report to St. Louis 6/1/5 but should stand by for possible appearance 6/2/59 in event of need for trial. ITSP matters are not handled on the ASAC's desk but Agent BUCKLEY, in his capacity as relief supervisor, immediately had prepared an airtel to the Bureau advising of information received from This airtel came over my desk and I approved the correspondence. EFCORDED 185 Thave discussed this matter with Agent BUCKLEY who recalled that he had the airtel prepared promptly and the tached a 3 x 5 note to the correspondence—directed—to—my attention, suggesting that I may desire to send a radio—gram or teletype.
-	2 = Bureau (87-42240) 1 = St. Louis (87-7261)
	CBH:nln (3) Ch of Cousine de Variant John John John John John John John John

SL 87-7261

Agent in the late afternoon of 5/29/59,	
following my instructions to closely follow the matter,	
checked with and was advised had	
earlier called the office and talked with Agent BUCKLEY	<u>r</u>
relative to the fact that the Laboratory expert was not	;
going to be needed on the date previously indicated but	;
should stand by for further orders. Agent there	
after snoke with Agent BUCKLEY who said the call from	
ATTER SHOKE MICH WEELL DOCKHET MILO SETT THE COLL TION	
had been handled.	

b6 b7C

I recall approving the airtel to the Bureau dated 5/29/59 but do not recollect any note being attached although one could have been so attached or it may possibily have become detached. I frankly did not realize that the information contained in the airtel would not be received at the Bureau in sufficient time to accomplish the purpose for which it was prepared. I consider the sole responsibility in this instance as mine. quite obvious that more expeditious means of communication I had initially specifically with the Bureau was required. to make, certain we did not have cautioned Agent the Laboratory expert make any unnecessary trip to St. Louis and was confident that what unfortunately occurred could not happen. I sincerely regret my dereliction in this instance.

I do not feel that a letter of censure is necessary to more forcefully bring to my attention my failure in this instance. Should any of our other personnel have been responsible, however, it would be my recommendation that a letter of censure be directed to the employee. Under such circumstances, I can do no less than recommend a letter of censure for myself.

(See Addendum page 2A)

ADDENDUM: Laboratory Division Comments

Supervisor	departed for St. Louis evening
	a witness in the trial of the case.
An airtel dated 5/29/59, was req	ceived in the Bureau on the morning
of Monday, $6/1/59$, advising SA	sérvices not needed on
6/1/59. SA made a need	lless trip to and from St. Louis which
	. Louis utilized more expeditious
means of furnishing information	contained in their 5/29/59 airtel.
SAC C. B. Howard assumes full	responsibility and recommends a
letter of censure for himself.	•

b6 b7C

RECOMMENDATION: Laboratory Division concurs with SAC Howard's recommendation that a letter of censure be directed to him.

WDØ:mb

b6 b7C

June 17, 1959 PERSONAL

Mr. Calvin B. Howard Federal Burcau of Investigation St. Louis, Missouri

Dear Mr. Howard:

In connection with the prosecution of the Interstate Transportation of Stolen Property case involving you failed to exercise the necessary alertness and good judgment with the result that a Bureau Laboratory expert made an unnecessary trip from Washington to St. Louis. Your explanation has been considered and you were clearly at fault.

Accordingly, I shall expect you to give more careful attention to matters of this nature in the future so that any further waste of an employee's time and expenses may be avoided.

MAILED 5 JUN1 7 1959 COMM-FBI JIC:pmd

Very truly yours, J. Edgar Hoover John Edgar Hoover

Director

1 - SOG St. Louis Office Personnel File

Based on St. Louis Letter 6-9-59 with Addendum of the Laboratory, WDG:mb.

Tolson Belmont

DeLoach McGuire Mohr. Parsons Rosen Tamm Trotter V.C. Sullivan ele. Room

July 30, 1959

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I am aware that the St. Louis Office exceeded its quota in recruiting clerical employees for the Seat of Government in July, 1959, and I want to take this opportunity to express my sincere appreciation.

This accomplishment is a reflection of the diligent, enthusiastic and resourceful manner in which the responsible personnel handle these matters in your division. Their services were indeed creditable and I want you to convey my thanks to them.

TEGIP-READING ROOM

MAILED 25

JUL 3 0 1959

COMM-FD1

AFH

U Bran

GAM!

Based on memo to Mr. Mohr from W. S. Tavel, DCM:vlj, 7-29-59.

Sincerely yours

Le Edgar Hooves

DeLoach
McGufre
Mohr
Parsons
Rosen
Tamm
Trotter
W.C. Sullivan
Tele. Room
Holloman

Tolson _ Belmont

LAG, St. Louis August II, 1869

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confire a appointeres.

er. Tann Er. Hereford

Based on memo Ingram to Mohr 8/11/59. EJI:akc

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W.C. Sullivan
Holloman

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my pm



UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

WASHINGTON 25. D. C.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

RE: SA CA VILA B. HOWALO

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

\square	70/	20/59
7159 Paitmouth University	icity, Mo.	
The following person is designated as my beneficiary under the Chas. S beneficiary of agents killed in the line of duty.	1 /	penefit to $\frac{b6}{b7}$
Nam Relations	hip Date	20/59
Address	fe 101	14/0 7°
as (27676) RECORDE O	ry-truly yours,	s 7
0CT 28 1950		2
	cial Agent	

RECEIPT FOR GOVERNMENT PROPERTY
FEDERAL BUREAU OF INVESTIGATION
UNITED STATES DEPARTMENT OF JUSTICE

Ax. Jours My 9-21-59

I certify that I have received the following Government property for official use:

Inspectors' Manual #534 (Issued August 17, 1959)

RETURNED:

Inspectors' Manual #357 (DESTROYED IN FIELD 9/21/39 (Issued August 15, 1956)

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed.

DO NOT MARK OR WRITE ONIT OR MUTILATE IT IN ANY WAY.

St. Louis

Very truly yours,

ned.

(Written

Signature)

(Typed Calvin B. Howard

Signature)

s on

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67- CALVIN B.	272 HOWARD	TN	THTS	RILE	SKIPPED	DUBLING
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12-4-59						
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November 25, 1959

MEMORANDUM FOR MR. TOLSON

On November 17, 1959, I saw Special Agent in Charge Calvin B. Howard of the St. Louis Field Division. Mr. Howard makes a substantial personal appearance and seems to be interested in his work, and I would rate him above average.

I called Mr. Howard's attention to the fact I noted that there were some classes of cases in the St. Louis Office in which the delinquency exceeded 12% and I urged that he endeavor to see that no class of case exceeded 12% in delinquency.

I also called his attention to the fact I noted that the St. Louis Office had dropped 9% in convictions and 13% in fugitives apprehended for the first four months of the current fiscal year when compared with a similar period of the previous fiscal year, and that this trend should be carefully checked into by him.

I also called Mr. Howard's attention to the fact I had noted the Agents of the St. Louis Field Division were spending about 15% of their time in the office and I believed this average time in the office could be reduced.

I also stressed to him the need for the development of informants in both the criminal and subversive fields.

I observed to Mr. Howard that I noted the St. Louis Office had five unsolved bank robberies and every effort should be made to bring these cases to a successful conclusion.

I called Mr. Howard's attention to the fact that I noted there was a trend upon the part of Special Agents in Charge to delegate responsibilities to subordinates and not follow up with spot checks to see that such responsibilities are being properly carried out.

I brought to Mr. Howard's attention the need for very careful scrutiny of the operations of the Resident Agents in his field division,

	Joison	_
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	McGuire SENT. FROM D. Q.	
	Mont	
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	Parsons JEH:EDM (5) PATE 11/27/5?	•
-	Taom -	
	Trotter PV A	*1
,	W.C. Sullivan	
ţ	Tele. Room	-
i	Holloman	
١	Gardy MAIL ROOM TELETYPE UNIT	
4		

Memorandum for Mr. Tolson

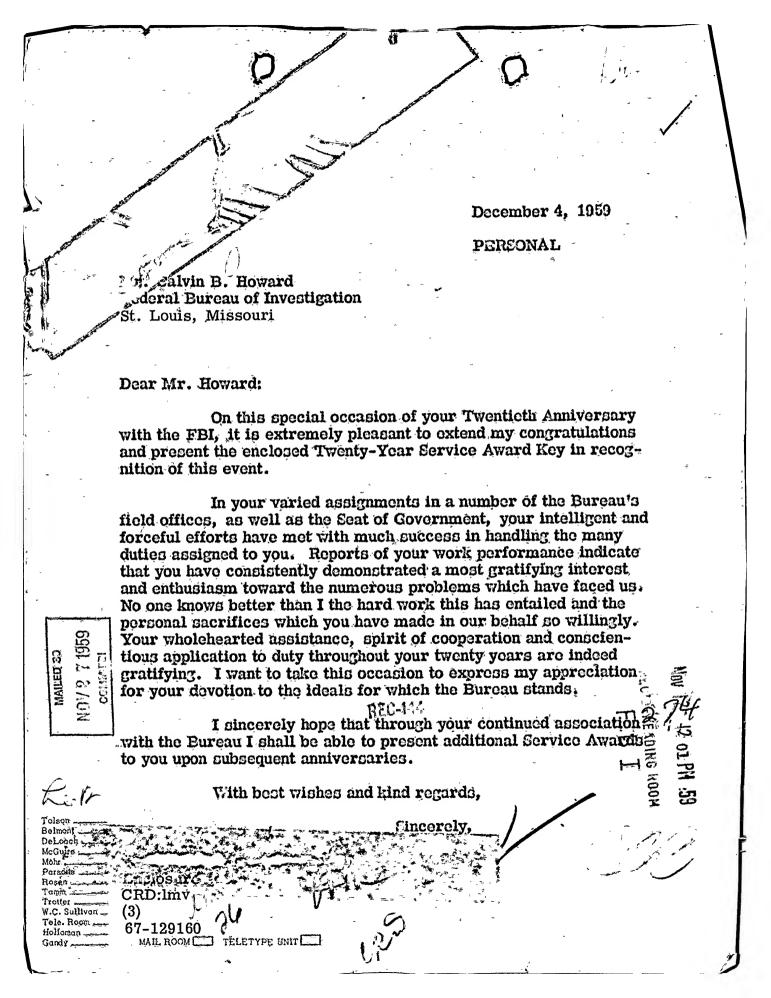
November 25, 1959

I called Mr. Howard's attention to the fact the St. Louis Office is still the office of origin in the Greenlease Kidnapping Case in which there was a substantial amount of ransom money still unaccounted for and it is his responsibility to see that this is brought to a successful conclusion.

Very truly yours,

8/ J.E.H

John Edgar Hoover Director



, Joh

St. Louis, Missouri November 19, 1959 Mr. Belmont.

Mr. W.C.Sullivan

Tele. Room____ Mr. Holloman. Miss Gandy___

Mr. J. Edgar Hoover Director Federal Bureau of Investigation U. S. Department of Justice Washington 25, D. C.

Dear Mr. Hoover:

I would like you to know that the opportunity to confer with you and other Bureau officials during the Two-Day Conferences just concluded is sincerely appreciated. Your specific observations and instructions, along with other advice and counsel received, have been thoroughly discussed with our entire personnel. We shall follow such advice explicitly to attain the highest degree of efficiency possible in the operations of the St. Louis Division.

If I could but somehow inspire our personnel in a manner similar to the way you, with your electrifying personality, inspired me, my job would be far less difficult. We all draw so much strength to perform our great responsibilities from your inspiring leadership.

Sinderely

Calvin B Howard

BEC-1:11

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and 11-25-59

Standard Form 88 (Rev.June 1956)	R	ORT OF MEDICAL	EXAMINATION (
1. LAST NAME—FIRST NAME—MIDDLE NAME HOWARD, CALVIN BOYD	•	¥	2. GRADE AND COMPONENT OR POS	3. IDENTIFICATION NO.
4. HOME ADDRESS (Number, street or RFD, co	ity or town, zone	and State)	5. PURPOSE OF EXAMINATION	6. DATE OF EXAMINATION
7159 Dartmouth, Univers	sity City	r, Missouri	Annual Physica	
7. SEX 8. RACE		GOVERNMENT SERVICE	□''	NIZATION UNIT
Male Cau	MILITARÝ	CIVILIAN 20	Dept. of Justice	
12. DATE OF BIRTH 13. PLACE OF BIRTH	1		14. NAME. RELATIONSHIP. AND AD	•
Aug 11, 1916 Houston	, Texas		Same as item #4	(Wife) b7C
15. EXAMINING FACILITY OR EXAMINER, AND AD	DRESS .	date to a second due a	16. OTHER INFORMATION	
U. S. Army Dispensary, 17. RATING OR SPECIALTY	St. Loui	is 2, Missouri	TIME IN THIS CAPACITY (Total)	LAST SIX MONTHS
CLINICAL EVALUATION		NOTES. (Describe every comment. Co	r abnormality in detail. Enter Intinue in item 73 and use ad	r pertinent item number before each ditional sheets if necessary.)
NOR- (Check each item in appropriat umn; enter "NE" if not evalue	e col- ABNOR- ated.) MAL		·	!!
X 18. HEAD, FACE, NECK, AND SCALP			x-ray dtd 24 Nov.	
X 19. NOSE				momparing with the
X 20. SINUSES				. 3, 1958 reveals no
X 21. HOUTH AND THROAT	.27414.2			eral radiographic aspect
X 22. EARS—GENERAL (Int. & ext. canals) (Au	ind 71)			e cardiac or great vessel
X 23. DRUMS (Perforation)	action		re within the limi	
X 24. EYES—GENERAL Wider tiems \$9, 60 and X 25. OPHTHALMOSCOPIC	67)	IMP: Neg	ative chest no cha	nge since November 1958.
X 26. PUPILS (Equality and reaction)		1	h.,	
X 27. OCULAR MOTILITY (Associated parallel)	move-		\(\gamma_{\alpha_1}\)	
X 28. LUNGS AND CHEST (Include breasts)		}	M. M.	
X 29. HEART (Thrust, size, rhythm, sound		1	12 1 0° d	
X 30. VASCULAR SYSTEM (Varicosities, etc			· MINI	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
X 31. ABDOMEN AND VISCERA (Include her	rnia)	ÉNCLOSURE		'M', M
X 32. ANUS AND RECTUM (Homorrholds, Tatus (Frostate, of Indica.	lae)	777	att.	
X 33, ENDOCRINE SYSTEM:	·/ · · /	TOTOSUKE	, , , ,	
X:- 34. G-U SYSTEM	1	ENOTION	67- V	271
X 35. UPPER EXTREMITIES (Strength, range o	/	١,,	Searched	\$ 10
X 36. FEET	• • • • • • • • • • • • • • • • • • • •		PEC-1371	Nursh red O4/
X 37. LOWER EXTREMITIES (Except feet)	of motion)	·	· LEGION 6	UEC 14 1959 /
X 38. SPINE, OTHER MUSCULOSKELETAL			` \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	*
39. IDENTIFYING BODY MARKS, SCARS, TA	тооз Х	#39. Scar on r	ight shoulder.	maria
X 40. SKIN LYMPHATICS	•	,		THREE
X 41. NEUROLOGIC (Equilibrium tests under it				No port
42. PSYCHIATRIC (Specify any personality de				
43. PELVIC (Females only) (Check how o	· '		45 41 1 44	-
44. DENTAL (Place appropriate symbols above or		funner and Inner teeth respective	(Continue in item	EMARKS AND ADDITIONAL DENTAL
O—Restorable teeth /—Nonrestorable teeth	X—Missin XXX—Replac	ng teeth (6	X 8)—Fixed bridge, brackets to include abutments	EFECTS AND DISEASES
Ŗ		<u></u>		
I 1 2 3 4 5 6 H 32 31 30 29 28 27	7 8	9 10 11 12	13 14 15 16 E	Acceptable '
T	26 25	24 23 22 .21	20 19 18 17 F	****
		LABORATORY FIND	INCS .	N .
45. URINALYSIS: A. SPECIFIC GRAVITY	1 017	LABORATORI FIRO	46. CHEST X-RAY (Place, date, file	n number and result)
	1.017	ic	-	·
C. SUGAR NEG	N.E		See above no	ntes .
47. SEROLOGY (Specify test used and result)	48. EKG	49. BLOOD TYPE AND RH	50. OTHER TESTS	
	1	Type: A	•	•
Cardio Floc: Neg	Norma	PAT Rage Poe	N. E.	
	- NO FIRS	<u> </u>	*	
DEC 17 Million		•		



ATTACHMENT TO STANDARD FORM 88, REPORT OF MEDICAL EXAMINATION

FOR INFORMATION AND GUIDANCE OF MEDICAL EXAMINER

Name of Examinee:	Howard	CALVIN	
(Type or print)	Last	First	Middle
The following portion	ns of the attached exar	* ningtion report form:	need not be completed:
the torrow mid bottro	no or the attached char		need not be completed.
•	.2	62	
	3 ""	65	
	11 -	67	
	14	68	
•	17	69	
•	46	71	
	48	72	
4	49	w	,
46. Is necessary unless	facilities for affording	same are not readily	v available.
48. Not required unless a is desirable.	examinee is over 35 ye	ars of age or examin	ation indicates such
is desirable.			-
49. Is necessary unless	facilities for affording	same are not readily	v available.
· .			
71. Audiometer examinat	ions should be afforded	d whenever possible	•
	•		
FOR ALL EXAMINEES,	าง้ำเัสสาก สลืนทัสนพ์	OR SPECIAL ACEN	פידוא אים זכו א חדים
	MILTIER OLLINOAL	ON SPECIAL AGE	11 APPLICANTS
OR EMPLOYEES:		-	
	_		
The medical examiner sh	sould answer the following o	question:	
Examinee is is	is not qualified to	or strenous physical	evertion
ijadiimee, Lagaria	is not dudinied to	or stremous physicar	evertion.
	- -		
TO BE ANSWERED IN T	HE CASE OF ALL MAT	LE EMPLOYÈES AN	ID MALE APPLICANTS
	· - :	A v	
1. Does examinee have	any defects restricting	or prohibiting his p	articipation in defensive
	s assignments which m		
	. If "yes" please spec		· · · · · · · · · · · · · · · · · · ·
/	,	- ·	<u>-</u>
	any defects prohibiting		otor yehicles?
No L Yes.	. If "yes" please spec	ify defects	
			•

ENUL 67- 276

Weights for Males

Height		SMALL F	RAME	MEDIUM FI	RAME	LARGE FI	RAME
Fee	t-Inches	Desirable	Maximum	` Desirable	Maximum	Desirable	Maximum
5	4	121-131	143	129-139	152	136-148	162
5_	5	124-134	146	132-142	155	140-152	166
5	6	128-138	151	136-146	160	144-157	172
5_	7	131-142	155	140-151	165	148-161	176
5	8	135-146	160	144-155	170	152-165	181
5	9	139-150	164	148-159	174	156-170	186
5	10	143-154	168	152-163	178	160-175	192
5	11	147-159	174	156-168	184	164-180	197
6	0	152-164	179	161-173	189	169-185	203
6	1	158-170	186	166-179	196	174-191	209
6	2	163-175	192	171-184	201	179-197	216
6	3	168-180	197	176-189	207	184-202	221
6	4.	174-186	204	182-195	214	190-208	228
6	5	180-191	209	188-201	220	196-214	234

3.	Examinee's frame is small medium large			
4.	Considering above weight table, the examinee's frame, and other individual physical characteristics, I consider his present weight Satisfactory Excessive Deficient			
5.	Under proper medical supervision, examinee should lose 5-/0pounds			
	gainpounds			
Remarks:				
	(Signature of Medical Examiner)			

November 25, 1959
PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

Thank you very much for your letter of November 19, 1959, concerning your recent conferences with other Bureau officials and me. I am glad to note your interest in increasing the efficiency of operations in the St. Louis Office and appreciate your generous comments concerning our talk.

Sincerely yours,

ETC: baw BEC 3 0 "G"

1 S. DEPT. OF JUSTICE

1 S. DEPT. OF JUSTICE

iga Stige W S

Tamm Trotter W.C. Sullivan Tele, Room

MAIL ROOM TELETYPE UNIT

200

SAC, ST. LOUIS

1-15-50

Director, FBI

PERSONAL ATTENTION

WEIGHT MATTER

()	Rebulet			
(X.)	Reurlet 128-60			
(<u>)</u> ,	Re Physical Examination			
()	Advise Bureau of present weight without clothing.			
()	Advise Bureau if dental work has been completed.			
·()	Advise Bureau if vision has been corrected to 20/20.			
(,)	Advise Bureau re physical condition.			
()	Advise Bureau condition of			
()	Submit results of chest X-ray immediately.			
() .) Submit statement from doctor advising if Agent is qualified for strengous physical exertion and the use of firearms.			
(_):	Submit Bureau of Employees' Compensation forms.			
(X)	In accordance with SAC Letter 59-68 (I) dated 11-10-59, all 30-day weight reports are to be submitted by Routing Slip. Insure that same is done in the future.			
71	JWM (2) C) MAJEEU II			

Tolson
Belmont
De Loach
McGuire
Mohr
Parsons
Rosen
Tamm
Trotter
W.C. Sullivan
Tele, Room
Holloman

REPLY: NATTENTION PERSONNEL SECTION

MAIL BOOM TELETYPE UNIT

Mis-enith

Office Memorandum • united states government

10	: Director, FBI	DVIE: T-8-00
FROM	SAC, St. Louis	ATTENTION: PERSONNEL SECTION
subje	CT: SAC CALVIN B HOWARD PHYSICAL CONDITION	Ilada HO
X	Remylet <u>12-10-59</u> .	Slaulad- 711
	Rebulet	1000
	Re physical examination	
X	Weight without clothing now is	
,	Dental work was completed on	•
	Vision has been corrected to	•
	Chest X-ray results were negative.	
	Personal physician advised he is qualified for firearms.	strenuous physical exertion and the use of
	Attached are Bureau of Employees' Compensat	ion forms
	Physical examination reports are enclosed.	•
<u> </u>	Employee is scheduled for physical examination	on on
	Employee has reviewed and initialed his physi-	cal examination report.
	Employee returned to active duty	•
	Employee's physical condition is	······································
	UACB he is being placed on limited duty.	u 9
	UACB he is being removed from limited duty.	~ *
	Additional remarks relative to items listed abo	ve:
		or Non Brookdra
	Bureau St. Louis (1 - 66-1724; 1 - 67- 1:gmf 3)	» (n)

December 11, 1959

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Europa of Investigation St. Louis, Missouri

Dear Mr. Howard:

The findings of the recent inspection of your office have been reviewed and evaluated and the following ratings assigned; physical condition and maintenance, administrative operations, and personnel matters - good; investigative operations - fair; contacts - very good. From these ratings it is apparent that the general picture of the St. Louis Office, under your leadership, leaves much to be desired. In this letter I am calling your attention to a number of items on which I insist immediate improvement be made.

The Inspector noted that changes and additions to your space since the last inspection have improved the security and efficiency of your office. Further improvements are needed, however, including repainting certain walls and installation of fluorescent lights and acoustical tile. It is noted that contracts for these matters have already been let by the General Services Administration. Follow closely to insure completion at the earliest possible date. Other house-keeping improvements called to your attention by the Inspector must be completed without delay.

Your automobile operating costs are below the field average, which is commendable. While no defects affecting 1 - Mr. Mohr (Attention: (With enclosures - 2) 1 Personnel File of Calvin Bl. Howard NOTE: Based on memo D. J. Parsons to Mr. Tolson dated 12/9/59 Re: INSPECTION - ST. LOUIS OFFICE, D. É. RONEY, INSPECTION Tolson Belmont STAFF; OCTOBER 27 - NOVEMBER 9, 1959 DER:meh; sjw Dell.oach DER:job:meh (6) Rosen Tamm Trotter W.C. Sullivan Tele: Room Holloman .

Mr. Calvin B. Howard

safety were discovered in your cars, the fact that eight out of nineteen cars inspected needed minor mechanical attention indicates a need for closer supervision of vehicle maintenance.

Three substantive errors were detected in your investigative files, including delayed reporting, delay in submitting evidence to the FEI Laboratory, and improper reporting of confidential information from bank records. These errors should not have occurred. You will be expected to provide more effective supervision to prevent errors of this nature in the future.

I am concerned over the fact you are currently behind in two statistical categories as compared with the same period last fiscal year. While you are up 577 percent in fines, savings and recoveries, and up 13 percent in automobiles recovered, you are down 13 percent in fugitives apprehended and down 9 percent in coavictions. The Inspector left with you a number of suggestions to improve your accomplishments. You must afford these matters your personal and special attention. It is imperative that you take aggressive, affirmative action now to insure that maximum accomplishments are achieved.

Seven violations of the bank robbery statutes, including robbery and burglary, have occurred in your territory since the last inspection. Only one of these cases has been solved. This is a most unsatisfactory record. I want you to afford these cases your closest personal supervision to insure that all possible steps are taken to effect their solution.

Your Criminal Informant Program was rated very good, and I was pleased to note that since the last inspection you have increased the number of informants from 43 to 63. Accomplishments of your informants are substantial. Be certain that you maintain an adequate reservoir of potential criminal informants from which qualified informants may be developed.

Mr. Calvin B. Howard

I note you have also increased your Security Informants to 23, up from 21 at the time of the last inspection. While your coverage of Communist Party matters is considered very good, you must not relax your efforts to be constantly and completely informed on all activities in your territory affecting our internal security.

Your record of achieving a very low percentage of missed deadlines in applicant-type cases and in fugitive cases is most desirable and should be continued.

In analyzing the administrative operations of your office, it was found that for the past three months your Agents averaged in excess of 14 percent of their time in the office. This figure is high. I want you to insure that maximum time is being spent on productive work.

The percentage of misfiled index cards in your Chief Clerk's Office was found to be substantially higher than the field average. This is most undesirable and indicates a definite need for additional training and closer supervision of clerical employees to climinate this type of error. I was also disturbed to note that airtels were being processed upon receipt in your office together with the regular mail, rather than being given required expedite processing. As instructed by the Inspector, this practice must be corrected at once.

Although the percentage of form errors found in your office, 4.72 percent, is below the field average, I consider it still too high. Form errors can be virtually eliminated by fight, effective supervision. I expect you and your supervisory staff to provide this type of supervision.

Although the incidence of error was found to be low in Daily Reports and Number Three (Locator) Cards, I insist upon the closest possible supervision of these records to eliminate all possible errors. Absolute accuracy in records pertaining to voluntary overtime is of particular importance.

Mr. Calvin B. Howard

Travel expenses for the months of July and August, 1959, were found to be higher than the base figure set for your office by the Eureau. The need for economy continues to be of the utmost importance. Stress this need in all phases of your operations. Keep within the base figures set for your office both in travel and communications matters.

As the Inspector pointed out to you, the current work load at the Rolla, Missouri, Resident Agency is low, raising a question as to the necessity for continuing a Resident Agency there. The Inspector noted that unless the volume of work there materially increases, you could achieve more economical operation by consolidating the four Resident Agencies in southeast Missouri into three. As instructed by the Inspector, you should submit to the Bureau within sixty days from the date of this letter the current work loads of those Resident Agencies, including your recommendations as to the consolidation and reorganization of the territory.

Because of the serious need for clerical personnel at the Seat of Government, your office was given a quota of two applicants per month for October and November. You failed to recruit any applicants in October and none were recruited the first week of November. This is a matter of grave concorn to me and you are instructed to take immediate action to stimulate recruitment of qualified clerical applicants.

I was pleased to note that all employees passed the examinations and that morale in your office was rated very good. Stenographic work was found to be current, and stenographic production was slightly above the field average.

The Inspector noted that you have seventeen worthwhile and diversified SAC Contacts, up from thirteen at the time of the last inspection. Your police school program has been receiving good publicity, and liaison with Federal and local law enforcement agencies is generally very good. The public relations field is one in which you, as Special Agent in Charge, have a particular responsibility. You must not relax your efforts to make additional worthwhile contacts and to make personal appearances before quality groups.

Mr. Calvin B. Howard

The numerous contacts, public officials and law enforcement officers met by the Inspector spoke well of you and indicated excellent relationships with the St. Louis Office. This is gratifying.

You and the Assistant Special Agent in Charge should be guided by the inspection findings contained in the summary memoranda concerning the work papers and the inspection report left with you. These memoranda should be carefully reviewed and the Bureau should be advised in detail as soon as all delinquencies have been corrected.

Sincerely yours.

John Edgar Hooyer Director

Office Memorandum • United States Government

то	:	Director, FBI	DATE:	12/10/59
FROM	سنبا	SAC, ST. LOUIS	ATTENTION: PERSONI	NEL SECTION
subjec	M CT:	SAC CALVIN B. HOWARD PHYSICAL CONDITION	de la	خش (
		nylet	Cho, Afferda	
		ulet physical examination11/24/59	. 9 mare	
	Weig	ght without clothing now is	1	
	Den	tal work was completed on	•	
	Visi	ion has been corrected to	·	
	Che	st X-ray results were negative.		
		sonal physician advised he is qualified for arms.	strenuous physical exertic	on and the use of
	Atta	sched are Bureau of Employees' Compensati	ion forms	•
XX	Phy	sical examination reports are enclosed.	•	
	Emp	ployee is scheduled for physical examinatio	n on	
XX	Emp	ployee has reviewed and initialed his physic	cal examination report.	
	Emp	ployee returned to active duty	•	
	Emp	ployee's physical condition is	·	
	UAC	CB he is being placed on limited duty.	,	T RECORDED-6
	UAC	CB he is being removed from limited duty.	61-1/Q	I line
	Add	itional remarks relative to items listed abov	ve:	, Alder
]	SA to	ative to recommendation of ex C HOWARD lose 5-10 pounds, ev do so within two months at t nth. Bureau will be advised	ery effort will b he rate of 5 poun	e made
_1 еі НКМ [('3'),	ե <u>Տ</u> Ե :mj	reau (Encl.)	W	il Jollows
	5	1 2 10 1		V

Good Glow Herfred BRATTER

HOWARD, CALVIN B. SAC*ST. LOUIS KPHYSICAL 11-24-59

OVERWEIGHT

BACKGROUND: 184, 11-24-59; max. 179 (DR & NC)

12-10-59: SAC adv try to lose wt. rate of 5 lbs. month for next 2 months. Bu adv 30-day basis.

1-8-60: Agt's wt. 180.

1-15-60: Submit all 30-day wt. repts. by R/S.

2-8-60: Agt's wt. 179.

J

Ą

Remark frak

167-201 FEB 19 1000

3/8

February 12, 1900 Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri Dear Mr. Howard: I am taking this means to commend, through you, the personnel of the St. Louis Division who participated so competently in connection with the investigation and apprehension of one of the subjects of a Bank Robbery b6 case. b7C This entire matter was handled with a high degree of thoroughness, ingenuity and diligence by your division and, as a result of the competent and efficient manner in which all those who assisted carried out their individual assignments. located and taken into custody. I want you to convey my sincere appreciation for a job well handled to all who took part in this case. MAILLU 17 Sincerely yours. 1 - SAC, St. Louis (Personal Attention) Tolson Based upon information submitted, it is not felt that individual Mohr . Parsons letters of commendation are warranted for ten agents and ASAC Belmont Callahan recommended by you in memo of 2-2-60. Place a copy of this letter in their personnel files and in the files of all others in your Malone division who assisted in this matter. TELETYPE UNIT

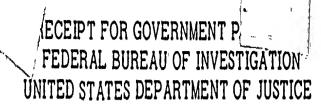
Calvin D. Lovard. 61. Louis, Missouri

Copies proposed and altached for planing to following personnel filest

aga c	<u> </u>
Failing M.	Mr.1 Mareland
Stutteon .	I. Polersca
4	

T1

t.



3-14-60

I certify that I have received the following Government property for official use: returned

Detective Special Revolver #562856 Holster and adapter

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it, when its use has been completed. DO NOT MARK OR WRITE ONIT OR MUTILATE IT IN ANY WAY.

Very truly yours,

Written

Ignature

(Typed Calv Stomature)

Calvin B. Howard



Q UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

WASHINGTON 25, D. C.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

RE: SA CALVIN B. HOWARD (SAC)
(Type or print plainly)

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name	b6 h7c	Relationship Wife	Date 3/3/60
Address	ρ / O		
7159 Dar	tmouth. University Cit	v 30. Missouri.	
	person is designated as my beneficiar	y under the Chas. S. Ross Fund pr	oviding \$1500 death benefit t
beneficiary of agents kill	ed in the line of duty.	-	
Name		Relationship	Date /Co
	ì	- Wife	3/3/60
Addres 77150 Dar	tmouth, University Cit	v 30. Missouri.	
67-NOT REC 28, M/K 17	White I	Very truly jours,	
OLIVOI VIN	YUKUEU INI		M/
28, Mr67 17	1960 4 64	Calmy	James
321111 21	137	Special Agent	//

Nemoranteure

TO

MR. CALLAHAN

DATE: March 31, 1960

Trotter W.C. Sullivan Tele. Room Ingram

FROM

: W. S. HYDE

SUBJECT: CALVIN B. HOWARD

SPECIAL AGENT IN CHARGE

ST. LOUIS DIVISION

EMERGENCY ANNUAL LEAVE

SAC Calvin B. Howard, St. Louis Division, telephonically spoke to SA W. S. Hyde on the afternoon of 3-31-60 and advised that due to the death of his wife's oldest brother, he and his wife plan to depart today for Texas. He will leave by train at 5:40 p.m. on 3-31-60 and return to St. Louis at 7:30 a.m. Tuesday morning, 4-5-60. While away from St. Louis, he can be contacted in care of August Spacek, Dime Box, Texas. There is a phone there but SAC Howard did not have the number. No letter of sympathy is ordinarily sent in a case such as this and none is contemplated.

RECOMMENDATION:

None. For information only

WSH: me

1 - Movement

TEDERAL BUREAU OF INTO ON UNITED STATES DEPARTMENT OF USTICE

REPORT OF PERFORMANCE RATING

Name of Employee:	CALVIN B. HOWA	RD	
Where Assigned:	ST. LOUIS (Division)	(Section, Unit)	·
Official Position T	itle: SPECIAL AGENT I	N CHARGE	
Rating Period: from	4-1-59	to3-31-60	<u>.</u>
	······································	· · · · · · · · · · · · · · · · · · ·	Employee'
ADJECTIVE RATING	EXCELL	EXCELLENT	
		t, Satisfactory, Unsatisfactory	<u>.</u>
	0001		,
Rated by:	X & mohr_	Assistant to Director	3-31-60
	Lyda Jalson	Title'	Date
Reviewed by:		Associate Director	3-31-60
	Signature	Title	Ďate
Rating Approved by:	. Signaturé		Date
	*		
418/80 18/80	TYPE OF R	EPORT	200
All bo	(X) Official 3FC	-150 () Administrative	de la
4/8/	(X) Annual	() 60-Day	
		() 90-Day () Transfer	-
		() Transfer () Separation from Se	ervice
4 APR 19	ň	1 \ 0	j.
4 APR 13 (3)	U	Special 3. W	-
	_	••	

NARRATIVE COMMENTS

Note:

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

HOWARD, CALVIN-B. OVERWEIGHT

SAC- St. Louis

Physical - 11/24/59

L Fame

Background: 184, 11/24/59; DES. 175 (FD-300)

3/10/60: Agt's wt. 177.

4-11-60: SAC adv. his wt. is 175.

Remond from overwell list -8 4-15-60

2 1A

7-NOT ETCORDED

3/0

May 4, 1960

MEMORANDUM FOR MR. TOLSON

On May 2, 1960, I saw Special Agent in Charge Calvin B. Howard of the St. Louis Field Division. Mr. Howard makes a substantial personal appearance.

Mr. Howard left with me the attached book containing photographs of the FBI exhibit now being shown in St. Louis. He said that the public's reception of this exhibit has been most favorable.

I called Mr. Howard's attention to the fact I noticed that he had a substantial number of classes of cases that exceeded 12% in delinquency and steps should be taken to correct this situation.

I called Mr. Howard's attention to the fact I noted that the Agents of the St. Louis Office were spending 10.37% of their time in the office and this should not exceed 10%.

I told Mr. Howard that I was extremely disappointed to note that for the first nine months of the current fiscal year as compared with a similar period of the previous fiscal year, his office dropped 9% in convictions and 63% in fines, flavings, and recoveries, and I hoped before the end of the fiscal year his could correct this downward trend in these two items of accomplishments.

I also discussed with Lir. Howard the matter of Agents on limited duty and outlined to him my views. I stated I noted a number of Agents in some of the offices of the service, who were on limited duty, were putting in but a little over the required one hour and twelve minutes in order to obtain fringe benefits, whereas the over-all average for the field for Liarch was two hours and thirty-five minutes. I stated I thought, therefore, it was unfair to the other Agents in the office to not have an equitable sharing of all overtime if the Agents were all to draw fringe benefits. I told him that if a man was unable to perform the average overtime being performed by the office, such Agent wholld not be assigned any work that would require overtime so that he could get the fringe benefits by performing the minimum requirement of one hour

Belmont get the fringe benefits by corform Callahan and twelve minutes.

McGuire Attachment (with original only)

Rosen JEH: EDM (5)

Trotter

W.C. Sullivan Tele. Room

Ingrant MAIL ROOM

TELETYPE UNIT

Mohr

Parsons

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J. J.

GK.

Memorandum for Mr. Tolson

May 4, 1960

I also called his attention to the fact that I noted there were 9 unsolved violations of the Federal Bank Robbery Statute in his field division and prompt attention should be given to these cases.

I stressed to Mr. Howard the continued importance of pressuring for the complete solution of the Greenlease Kidnaping Case as pertained to the location of the ransom money.

Very truly yours,

15/ g.E. 7

John Edgar Hoover Director



Special Exhibit

"YOUR FBI"

April 27 - May 7, 1960

St. Louis, Missouri.

A Special Exhibit "Your FBI" opened in the Auditorium of Stix, Baer & Fuller, leading department store, on April 27, 196 and will run through May 7, 1960.

To open the exhibit, a private previous invitation only was held at 9:00 a.m., attended by 152 civic leaders, political officials, ranking police officers, and prominent businessmen.

YOUR F.B.I.

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APRIL 27 THRU MAY 7

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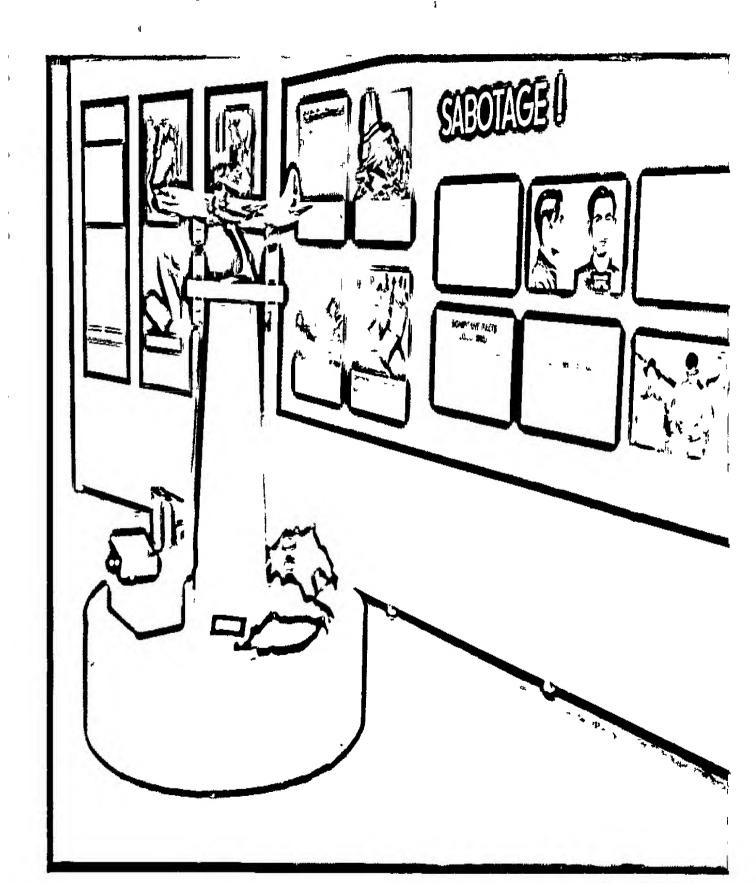
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APRIL 27 THRU MAY 7

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L. to R.

Leo C. Fuller - Chairman of Board, Stix, Baer & Fuller.

Raymond Tucker - Mayor of St. Louis.

Arthur Baer - President, Stix, Baer & Fuller.

SAC Howard.



Col. Sam Priest, President of Board of Police Commissioners.

SAC Howard

Capt. Joseph Gallagher (NA), Chief of Staff, St. Louis Police Department.

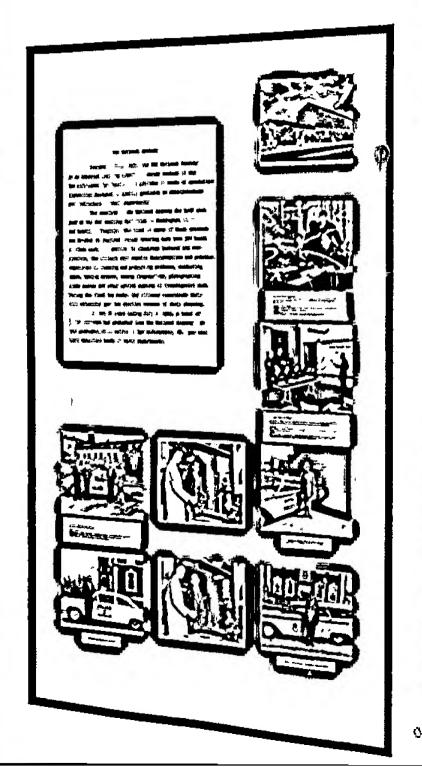
St. Louis Police Department Recruit Claat Exhibit.



John Bromfield, Star of TV programs "U. S. Marshal" and "Sheriff of Cochise



LOCAL F.B.I. ACADEMY GRADUATES





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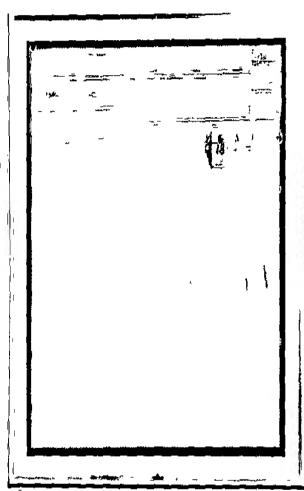
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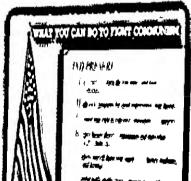




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CALTURE TO SOAIL

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UNITED STATES GOVE temorandu) MDATE: April 26, 1960 MR. MOHR N. P. CALLAHAN SAC CONFERENCES AND IN-SERVICE TRAINING SUBJECT: SAC Hostetter, presently on special assignment in Denver because of the Coornap case, telephonically advised Mr. Tavel on 4/26/60 that he was releasing SAC Maynor from special assignment on the Coornap case and that SAC Maynor would be returning to Butte on the 27th. Attached memorandum of 4/26/60 pointed out that SAC Maynor was scheduled for Security In-Service beginning 5/2/60 and SAC Hostetter was scheduled for Criminal In-Service beginning 5/9/60. It was recommended and approved that SAC Maynor be switched with SAC Howard who originally was scheduled for 6/27/60. In view of SAC Maynor's release from special assignment and his return to Butte on 4/27 the question arises as to whether or not he now should be brought in as originally scheduled on 5/2/60 for Security In-Service training. It is not believed that he should come to Washington on this date inasmuch as he has been away from his office on special assignment since 2/10/60. He will not be up to date and current with developments in the Butte Office and it is felt that he and the Bureau could derive much better benefit from his two-week period of In-Service if he reports on 6/27/60 and if SAC Howard reports on 5/2/60 the date originally scheduled for SAC Maynor. Since SAC Hostetter did not indicate his own return to Detroit from his special assignment in Denver, it is believed that he should not come in on 5/9/60 but should be switched as originally approved with SAC Milnes and report on 7/19/60. REC-150 RECOMMENDATION: That the previously approved action that SAC Maynor, originally scheduled for 5/2/60 be switched with SAC Howard scheduled for 6/27/60 stand, and that SAC Hostetter, originally scheduled for 5/9/60 be switched with SAC Milnes scheduled for 7/11/60 stand. If approved, appropriate radiograms are attached. Enclosures 2 - t 4-28-60 WSH:bak 1- Mr. Tavel 1- L. L. Davidson

SAC, St. Louis

April 26, 1060

Director, FBI

PERSONAL ATTENTION

b6 b7C

SPECIAL AGENT

Re annual performance rating dated 4-5-00 submitted on captioned employee wherein he was given adjective rating of Excellent

Noted SA was consured and placed on probation on 7-27-59 as he was most delinquent in the submission of an initial investigative report in an Interstate Transportation of Stolen Property case and that he is still on probation. In view of this sovere administrative action the rating of Excellent is not proper since such a rating implies an over-all excellent performance, which was clearly not the case. Accordingly, the adjective rating has been reduced to Satisfactory.

In addition, the rating of excellent on #10, reporting ability, on the rating guide and check list has been reduced to satisfactory in view of the action taken against SA of these changes and make the necessary changes on the copy of the rating in your office.

It is difficult to reconcile the Excellent rating which was afforded SA by Supervisor If the Bureau has found it necessary to take such administrative action curing a rating period then such action should certainly be put in its proper perspective in preparing the employee's performance rating. You should secure an explanation from concerning his failure to discharge his reconsibilities in accordance with the best interests of the Eureau and submit recommendations as to any warranted administrative action. Also, submit your explanation for your action in approving this Excellent rating which was afforded SA

Handle promptly.

1 - Personnel file of Supervisor
1 SAC Calvin B. Howard

LRH:cmt

APR2 6 1960

May 13, 1960

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I am writing to commend you for your excellent on-the-spot supervision in connection with the special FBI exhibit at Stix, Baer and Fuller department store in St. Louis.

You displayed exceptionally fine leadership in setting up this project and in insuring that the Eureau's best interests were fully protected during the course of the exhibit. Your representation of the FBI at a private preview was indeed noteworthy and I want you to know I am most appreciative.

MAILED 27 MAY 13 1960 COMM-FBI

Sincerely your

J. Edgar Hoover

Based on memo M. A. Jones to Mr. DeLoach, MAJ:mbb, 5-11-60

MAIL ROOM TELETYPE UNIT

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то : Mr. DeLoach	DATE: May 11, 1960
mad	W.C. Sullivan Tele. Room
FROM: M. A. Jones	Ingram
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subject: FBI EXHIBIT	The state of the s
STIX, BAER AND FULLER	
ST. LOUIS, MISSOURI	
Captioned special FBI exhib	oit concluded a highly successful ten-day
showing on May 7, 1960. This exhibit, as	
extremely colorful display very similar in exhibit in Washington. The St. Louis disp	
	edly made many additional friends for the FBI.
Local newspaper publicity was afforded the	• •
coverage.	a min
SAC St. Louis recommend	s letters of appreciation from the Director to
Mr. Arthur B. Baer, President, Stix, Ba	
Chairman of the Board, of this firm, and	this recommendation is concurred with by the
Crime Research Section.	· · · · · · · · · · · · · · · · · · ·
In addition, SAC Calvin B.	Howard, St. Louis, afforded close, on-the-
spot supervision in setting up and assuring	
	He represented the Director at a special,
private preview and succeeded in gaining somection with this event.	substantial good publicity for the FBI in b7C
The confidence with this event.	
	the excellent Bureau supervision afforded this
	rime Research Section who originally met and
to complete details for this event. SA	s store who visited the Bureau in January, 1960, exhibited outstanding initiative and
	s best interest while helping gain tremendous
	and had prepared all necessary exhibit and
details of this project with commendable a	val at St. Louis and handled numerous other
details of this project with commendable a	ictention.
The Exhibits Section under	Inspector
excellent job in providing all necessary ex	khibit data and afforded substantial
guidance and direction in the preparation	of this outstanding project.
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Momorandum for Mr. DeLoach

RECOMMENDATIONS:

(1) Attached letters be sent Mr. Arthur B. Baer and Mr. Leo C. Fuller of Stix, Baer and Fuller, St. Louis, expressing the Director's appreciation for this special exhibit.

(2) The Administrative Division prepare appropriate letter to SAC Calvin B. Howard commending him for his excellent handling of this special event. Appropriate letter attached.

(3)	Administrativ	e Division p	repare a letter	of comme	ndation to
SA	for his excel		l supervision o		
Appropriate letter a	ttached. b6	~			,

(4) The Administrative Division prepare a letter of commendation to Inspector commending him and his associates in the Exhibits Section for their excellent work on this exhibit. Appropriate letter attached.

55/13 3

Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I am writing to commend the personnel of the St. Louis Office who were responsible for the exceptionally fine work done relative to the recruitment of Special Agents for the July 11, 1960, class.

The splendid results achieved by them were most noteworthy and certainly a credit to their diligent efforts in carrying out this phase of our operations. Please convey my thanks to them.

Sincerely yours,

To Edgar Hoover

MAILED 9 JUL 1 1 1960 COMM-FBI

AFH:crt (3)

Mohr . Parsons Belmont Callahan DeLoach Malone McGuire Rosen . Tamm, Trotter W.C. Sullivan Tele. Room . Ingram

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MAIL ROOM TELETYPE UNIT

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· ***** **** ** * * * * * * * * * * * *	Examination of the right humerus shows some the superior portion of the shaft and some of the cortex on its upper lateral aspect. These findings have the appearance of poste and there is no evidence of the presence of evidence of a destructive lesion. IMP: Post operative changes right humerus	irregu operati f osteo	ve changes myelitis
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Standard Form 513 mymulgated August 1948 By Bureau of the Budget Circular A—32	O
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CONSULTATION REPORT

CLINICAL RECORD		CONSULTATION SHEET						
то:	FR	FROM: (Requesting ward or unit)		DATE	OF REQUEST	•		
Neurology	C	ivilian Treat	tment Room	1-26-4	50 -			
REASON FOR REQUEST (Complaints on				\$				
Massic Thrond con Transic Throne								
Neurological Evaluat	ion,		h					
PROVISIONAL DIAGNOSIS	<u> </u>			· · · · · · · · · · · · · · · · · · ·	<u> </u>			
DOCTOR'S SIGNATURE	APPROVED	PLACE	OF CONSULTAT	'ION	ROUTINE	*		
	*	1.2.5	BEDSIDE	ON CALL	EMERGENCY			

This patient was referred to the Neurological Service for clinical evaluation from the Civilian Treatment Room, Naval Hospital, Bethesda, Maryland.

In 1934 he began noticing that there was some difference in the use of the right hand as compared with the left. This progressed fairly rapidly and in 1936 a bone tumor on the right humerus had been found, which was removed. Since that he has had a continual awareness of his right upper extremity and has had periods of exacerbation of various symptoms, including episodes of muscle spasm, rarely parathesia. When under more emotional strain he seems to be more conscious of the impairment of the right upper extremity.

Neurological examination shows a right handed man who walks with no abnormality of gait. Muscle status shows no abnormality except there is a loss of muscle substance in the right forearmand marked interessed atrophy in the right hand. Coordination, equilibratory and non-equilibratory tests are performed satisfactorily. Reflex examination show the deep tendon reflexes to be equal and active, 2 plus in activity. Superficial reflexes are present and active and there are no abnormal reflexes elicited. Cranial nerve examination shows no abnormality.

IMPRESSION: This patient does have muscle atrophy without sensory disturbance, mainly in the spine muscles of the hand. This condition has been stationary for over ten years. This relationship with the bone tumor removed in 1936 is not established. It would seem that, at this time, the clinical picture is more the residua of an acute poliomyelitis rather than a neuritis from a pressure phenomenum of the bone tumor.

This condition was discussed with the patient and he was reassured.

9/1/0	(Continued on	reverse side)			
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Wade H. Boswell LT MC USN	1-31-50	178569	Neurology		/
PATIENT'S LAST NAME-FIRST NAME-MIDDLE	NAME		REGISTER NO.	VARD NO.	
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(NAME OF HOSPITAL OR OTHER MEDICAL FACILITY)					7 N

Mohr , UNITED STATES GOVE *Temorandum* DeLoach Malone McGuire Rosen то MR. MOHR DATE: July 12, 1960 Trotter W.C. Sullivan Tele. Room Ingram : N. P. CALLAHAN Gandy SUBJECT: SAC CALVIN-HOWARD ST. LOUIS DIVISION ANNUAL LEAVE REQUEST Captioned SAC telephonically contacted the writer this morning and requested annual leave commencing Thursday, July 14, to run through the close of business Tuesday, July 26, during which period he would be in the Minneapolis, Minnesota, area and could be reached in care of the Minneapolis Office. He stated he had no commitments which would conflict nor did the ASAC have any commitments which would take him away from headquarters city during this period and he would be on duty at St. Louis during Howard's absence. Howard was informed that unless he heard to the contrary, he could assume this leave was approved. b6 b7C (Sent Direct) NPC:med med (3)REC-131 Settohed

9 JUL 15 1960

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JUL 14 1960

August 10, 1960

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Doar Mr. Howard:

I want to express my sincere appreciation for the efforts you put forth in cooperation with the representatives of the press in your division in connection with the 25th Annivergary of the FBI National Academy.

The articles which resulted are indeed indicative of the very fine relations which exist and are a real tribute to the St. Louis vicinity National Academy graduates.

	Sincerely yours, J. Edgar Hoyer	Aug
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RWE:ncr Sullivan A G (6)2 102		li la
maje Room TELETYPE UNIT		

August 5, 1960

Mr. Calvin B. Howard Federal Europu of Investigation St. Louis, Missouri

Dear Mr. Howard:

I am especially pleased to commend, be through you, the agents of the St. Louis Division $_{\mathrm{b7C}}^{\mathrm{po}}$ for the highly capable manner in which they performed in the investigation of the Eank Robbery case involving and others.

The excellent success achieved in this case is due to the splendid skill, teamwork and resourcefulness displayed by these men in carrying out their assignments. They exhibited exemplary devotion to duty and their services were a credit to them and to the Bureau. Please convey my thanks to them for a job well done.

MAILED 19 AUG 5 - 1960

COMM-EDI-

Eincerely yours, I. Edgar Hoover

1 - SAC, St. Louis (Personal Attention)

Place copies of this letter in files of agents who were not individually commended.

AFH:hmc

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Mohr

Belmont DeLoach Malone

McGuire Rosen Trotter

W.C. Sullivan

OPTIONAL FORM NO. 10

ONITED STATES GOORNMENT

Memorandum

то : М

: Mr. DeLoach

DATE: September 13, 1960

McGuire Bosen Tamm Trotter W.C. Surrivan Tele. Room

FROM

M. A Johes

SUBJECT: ARTICLE FOR

NATIONAL GEOGRAPHIC MAGAZINE

Pursuant to your instructions, Jacob Hay, author of our article which is to appear in National Geographic Magazine, was taken to St. Louis Missouri, on September 9, 1960, in connection with the apprehension of Edwin Sanford Garrison, one of the FBI's "Ten Most Wanted Fugitives."

Although it was learned that Garrison had been apprehended prior to the departure of Mr. Hay in company with SA Charles E. Moore, Jr., of the Crime Research Section, Hay was convinced that this apprehension should be taken advantage of since the difficulty in traveling to distant cities in the Nation in time to actually observe an apprehension had rapidly become apparent to him. Upon arrival in St. Louis, the entire sequence of events relating to the apprehension was described in full to Hay by SAC Calvin B. Howard, and Hay thereafter went into the neighborhood of the apprehension to talk to some of the people who had known Garrison. Hay also obtained an interview with Garrison. Prior to Hay's interview with Garrison, it was suggested to him that he ask Garrison his opinion about the FBI, it being pointed out to Hay that we are proud of the manner in which our apprehensions take place and proud of the fact that all of the legal rights of the criminal are fully protected at all times. Hay did ask Garrison what he thought of the FBI, and Garrison said in effect that the FBI is a wonderful organization and that he has great respect for FBI Agents. This, of course, tremendously impressed Hay. Hay conducted his interview strictly as a reporter interested in this case. He did not inform anyone, including Garrison, of assistance from the FBI.

We have indicated to Hay that, in accordance with the Director's instructions, the FBI wanted to do everything it could to be of assistance to National Geographic in connection with this story, but at the same time, we have not pulled any punches about letting him know that the Director had made a great concession in agreeing to let Hay actually observe an apprehension

1 - Mr. DeLoach

1 - Mr. Callahan

1,- Mr. Rosen

EM:jrf

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(Continued on next page)

30th

Jones to DeLoach memorandum Re: Article for National Geographic Magazine

because of the precedent which would be established. Hay fully understands this and is impressed with our situation in this regard, since he has now informed us, after consulting with his senior editor, that he will not indicate in his story that he was present at the time of the apprehension, but that he learned the details from SAC Howard shortly after arriving in St. Louis. This, of course, is an excellent turn of events for us, and National Geographic is apparently happy with being able to report their story with this much of an "I was there" angle.

SAC Howard, in this delicate situation, did an excellent public relations job with Hay and reported to him tactfully and discreetly all of the colorful ramifications of the apprehension and managed to bring in the efficiency of the FBI without appearing boastful. It is believed he should be commended in this regard.

We will, of course, continue to follow closely the story as it will be rewritten by Hay.

RECOMMENDATION:

That SAC Howard be commended for the excellent public relations job he did with Hay in this connection.

49/15

V. Aller Wass. Daliet Wass. Day.

September 16, 1960

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

DeartMr. Howard:

Lam writing to commend you for the excollent assistance you rendered a representative of the National Geographic Magazine who was in St. Louis to gather information crogarding the recent apprehension of Top Ten Fugitive Edwin Sanford Garrison to incorporate in an article concerning the EBI.

You handled this matter in an extremely intelligent and highly effective manner, displaying an intense desire to protect the best interests of the Eureau. I was very impressed with the oplendid way in which you discharged your responsibilities and it want you to know I am most appreciative.

MAILED 9 EP1 6 1960 COMM-FBI

Belmont. Callahan DeLoach

Sincerely yours, ge Edgar Hoover

(Sent Direct)

AFH (4)

b7C

TELETYPE UNIT

September 16, 1960

Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I am writing to commend the personnel of the St. Louis Division for the splendid work done which resulted in the apprehension of Top Ten Fugitive Edwin Eanford Garrison, the subject of an Unlawful Flight to Avoid Confinement-Robbery case.

This entire matter was carried out with exemplary competence, diligence and thoroughness and everyone who took part contributed materially to the high degree of success realized. You were certainly effective in supervising the investigation and it is a pleasure to thank you and, through you, everyone who assisted for a job expertly handled.

MAILED 10 SEP 1 6 1960 COMM-FEI

Sincerely yours,

1 - SAC, St. Louis (Personal Attention)

Place a copy of this letter in files of all participating personnel.

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Parsons Selmont Callahan DeLoach Malone	ELLST	CMT:hmc	b6 b7C	1	,
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CALVIN BOYD HOWARD Title: Name: Special Agent in Charge Payroll #: 11877 Grade: GS-16 @ \$15,515 EOD: 12-4-39 Not on Probation Nonveteran INSPECTOR E. C. WILLIAMS: SAC Howard makes a (10/20/60, ECW:meh)substantial, mature appearance. He is enthusiastic, forceful, and aggressive in his assignment. He has had extensive administrative experience. SAC Howard is considered a very good contact man, is well-respected and received in the division and provides very good investigative leadership. During the inspection, SAC Howard was involved in both substantive case write-ups. The first entitled, Fugitive-Deserter," SL file 42-4765, Bufile 42-120434. Suggestion Memorandum prepared on this case during last St. Louis inspection (10-29-59) which set out suggestions to assist in possibly locating subject. SAC Howard commented on suggestions and indicated suggested leads would be handled promptly. (Agent responsibility handled separately.) SAC Howard who supervised case advised through inadvertence previous suggestion write-up not placed in case file and suggested leads not handled. He regretted the delinquency. (Case write-up attached.) b6 b7C The second substantive case write-up also supervised by SAC Howard was in the case entitled. aka: - Fugitive: aka; ITSP; Conspiracy; FRA, "SL file 87-9528; Bufile 87-53356. (Agent responsibility handled separately.) SAC Howard approved report which did not carry "armed and dangerous" statement re subject, SAC Howard regrets failure to catch absence of caution statement in report. (Case write-up attached). ned estimates ST. LOUIS INSPECTION October 11, 1960

ECW:meh

67-N() 1 103 DEI

The foregoing matters arising on the SAC's desk were taken into consideration along with the housekeeping conditions generally found in the St. Louis Office and warrant a letter of censure. Administrative action being handled separately in summary of inspection and included in the letter to SAC Howard summarizing inspection findings.

RECOMMENDATION:

None...informative.

- 2 -

SUBSTANTIVE ERROR WRITE-UP

FUGITIVE DESERTER St. Louis file #42-4765 Bureau file #42-120434

INSPECTOR E. C. WILLIAMS: This pending fugitive case, St. Louis Origin, supervised by SAC CALVIN B. HOWARD, was assigned to SA JAMES B. HUNT on 8/11/55, and closed 8/24/55, upon subject's apprehension in California. Case was reopened on 4/1/59, and assigned to SA HUNT.

Subject deserted from MCAS. El T	oro.
California 1/20/59. His address was listed as	
Chaffee, Mo. His nearest relative was listed as	
mother, at the same address.	

During the last inspection of the St. Louis Office a suggestion write-up pertaining to this case and dated 10/29/59, set out the following suggestions:

(1) Will cause the San Diego Division to review the records of Support Company B, Marine Corps Barracks, Camp Joseph H. Pendleton, California, to determine if subject known there. Credit and criminal should be conducted and a determination made whether or not subject owned a motor vehicle. If Camp Pendleton requires registration of personally-owned motor vehicles, a check should be made with Provost Marshal, Vehicle Registration Section, for a possible record of such registration by the subject.

(2) Will at the Department of Motor Vehicles for the State of California search for a resigtration of an automobile by the subject and determine if there is any record of a driver's license having been issued to him in the State of California.

ST. LOUIS INSPECTION 9/16/60 4-M CAH:pja

- 2 -
(3) Will cause the Los Angeles Division to attempt to locate Of subject and possible location.
(4) Will cause the records of the bf bf Military Police agency which covers Long Beach, California, to be searched for DA Form 578 (Report of Return to Military Control) reflecting subject's prior apprehension as a deserter on 8/12/55. This form, currently in use, often contains lead information of value.
(5) Will contact subject's mother. for current address of subject's brother, to have him located and interviewed.
(6) Will cause to be contacted those of subject's aunts and uncles in California, Nebraska, and Missouri who have not been contacted and whose names are set out in serial 15 of this file.
(7) Will attempt to secure a more recent photograph of subject from his mother and/or will have Los Angeles Division re-contact Los Angeles Police Department to determine if subject was photographed at the time of his arrest 6/22/57. In this regard, the photograph of subject furnished by the Identification Division in April, 1959, appears to be identical with serial 1A, which was furnished to St. Louis in August, 1955.
A current review of this case revealed the following:
(1) No copy of this suggestion write- up, appears to have been placed in the case file.
(2) Even though SAC HOWARD and SA. HUNT read and commented on the suggestions and indicated that the leads would be handled promptly, no apparent attempt has been made to cover same.
In addition to the above, the leads set out in SA HUNT's report, dated 10/30/59, to interview subject's sister,

Chaffee, Missouri, was not covered until 3/7/60. No explanation for the delayed investigation was furnished on the Administrative Section of the subsequent report dated 4/8/60. Likewise, a lead set out in SA HUNT's report, dated 4/8/60, to interview the sister in Chaffee was not covered until 7/29/60, and no explanation for the investigative delay was given.

Explanations are desired from SA HUNT concerning the delayed investigations and from SAC HOWARD, who supervised the case.

SA HUNT: After personally discussing with SAC HOWARD the findings of the Inspector, I now recall SAC HOWARD called me at Cape Girardeau during the last inspection and indicated the Inspector was offering some suggestions as to possible future leads in this case. SAC HOWARD indicated he had reviewed the suggestions; they appeared logical; and he would so indicate for me. I have no further recollection as to ever seeing a suggestion memo, and I am certain that if I had prompt action would have been taken. When this matter was brought to my attention on 9/20/60, pursuant to his instructions, the previous suggestions were put into immediate effect by my dictation of proper correspondence to the necessary offices the same date.

In my report of 10/30/59 I set out a lead to maintain contact with subject's mother and sister, residing at the same address in Chaffee, Missouri. Both of these individuals had been interviewed at the outset of the investigation. Subject's mother was re-contacted 1/5/60, and I indicated in the administrative pages of my next report that the delay in the re-contact was to wait until after the Christmas Holidays to see if by chance any contact made by subject. Subject's sister was not available at the time I talked with subject's mother, but the mother assured her daughter knew nothing further. Both had previously agreed to cooperate. There has been no indication they will not assist. In fact, the mother furnished me information as to the whereabouts of her son when subject was previously being sought as a deserter.

In my report of 4/8/60 a lead was again set out to maintain contact with the mother and sister. The mother was recontacted 6/2/60, but the sister was not available at this time.

In my report of 6/15/60 again a lead to maintain contact with the mother and sister was set forth. Both were re-contacted 7/29/60.

As both the mother and sister had been initially interviewed, I did not fully appreciate the subsequent leads to maintain contact with both of them as requiring coverage within the deadline period. I would like to assure that every possible effort will be made to vigorously pursue this investigation with the view of bringing it to a logical conclusion as soon as possible. (9/23/60)

SAC HOWARD: I have given careful consideration to the findings of the Inspector and explanation furnished by Agent HUNT. The failure to have a copy of the suggestion memorandum prepared during the last inspection placed in the subject file is fully my responsibility. In personally stripping the copies of the last inspection report for placing various write-ups in the proper files, I inadvertently overlooked this write-up. Such delinquency is deeply regretted.

The suggestions made during the previous inspection have now been initiated by correspondence to interested offices.

The explanation of the indicated delay in the recontacts with subject's sister are mitigated by the fact such were merely re-contacts, and the re-contacts with the mother, who resided at same address, accomplished the same objective. This case will henceforth receive my closest personal concern with a view toward having it resolved by more vigorous and positive investigative approach. (9/23/60)

SUBSTANTIVE WRITE-UP

aka;	b6 b7C
FUGITIVE:	
aka; ITSP; CONSPIRACY; FRA Bureau File: 87-53365 St. Louis File: 87-9528	

This is a pending case assigned to INSPECTOR WILLIAMS: since its SA inception 5/16/60, and supervised by SAC CALVIN B. HOWARD. Office of Origin is Springfield. The report of SAL dated 7/25/60, at Springfield was received by the St. Louis Office 7/26/60, as indicated by St. Louis Office block stamp of that date which has been initialed by SA The last sentence of the synopsis of SA report contains the statement "SUBJECT SHOULD BE CONSIDERED ARMED AND DANGEROUS IN VIEW OF FACT HE WAS b6 CONVICTED OF ARMED ROBBERY, AT EAST ST. LOUIS, ILLINOIS b7C 1951.

reports in this matter on 7/29/60 and 8/18/60, with copies designated for the Bureau, Springfield and St. Louis and United States Attorneys at St. Louis, Danville and East St. Louis. A review of these 2 reports fails to reflect the inclusion in the synopsis the above statement concerning the armed and dangerous designation of subject The report of 7/29/60, was approved and initialed by Relief Supervisor and the report of 8/18/60, was approved by SAC HOWARD.

ST. LOUIS INSPECTION 9/21/60 PRF:pja 4-B

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The Manual of Rules and Regulations, Part II, Section 4, 6k, states that information that subject is armed and dangerous or has suicidal tendencies with the basis for such inclusion should be included in the synopsis of the first report setting forth this information and in the synopsis of all subsequent reports as long as these facts exist.

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for his failure to include armed and dangerous statement in the synopsis of reports prepared by him dated 7/29/60 and 8/18/60.	
Explanation requested of SA who as Relief Supervisor, approved and initialed the report of 7/29/60, for his failure to detect the omission noted.	
Explanation requested of SAC HOWARD, who approved and initialed the report of 8/18/60, for his failure to detect the omission noted.	
	b'd
From a review of the file it seems apparent now that, in approving SA report dated 7/29/60, I did not have available or have any means of knowing of the receipt of the Springfield report of 7/26/60. It is observed from the file that the Springfield report of 7/26/60 was a "blue checked" (place-in-file) serial,	

signifying that when the report was received in the Chief Clerk's Office the file was out. The file was undoubtedly out for dictation and transcription of SA report dated 7/29/60. It follows logically that the incoming Springfield report was not with the file when SA report came to the desk for approval, and that there would have been no indication in the file at that time that the Springfield report had been received. It is also noted that the Springfield report was not designated as a reference in SA report. Although the occurrence of the error is regrettable, it would appear from these circumstances that there was no information available by which the error might have been avoided when the report was approved.

b6

b7C

SAC HOWARD: I have carefully considered the Inspector's writeup and the explanations submitted by Agents
and Further, I thoroughly reviewed the
subject file. The explanations submitted for failure to carry
the armed and dangerous designation in the report of 7/29/60
are justifiable. There is no excuse for the failure to include
such statement in the subsequent report dated 8/18/60. This
report was approved by me. I simply inadvertently overlooked
the absence of a caution statement and regret such occurred.
I will exert every possible effort to see that such does not
happen again.



UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No. WASHINGTON 25, D. C.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

RE: SA CALVIN B. HOWARD (SAC)

(Type or print plainly)

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall-consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

	*	<u>b6-}</u>	Relationship	Date
lame		b7C	Wife	9/8/60
ddress	7159 Dartmouth,	University (lity 30, Missouri.	
eneficia	The following person is deary of agents killed in the line		ciary under the Chas. S. Ross Fundavel accidents.	* . *
Vame			Relationship Wife	Date 9/8/60
ddress	7159 Dartmouth,	University (lity 30, Missouri).	
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tandary Form 88 (Rev. June 1956)	O	T OF MEDICAL	EXAMINAT 6	a	-
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HOWARD, Calvin Boyd 4. HOME ADDRESS (Number, street or RFD, o	4		GS-16		
			5. PURPOSE OF EXAMINA	ATION	6. DATE OF EXAMINATION
7159 Dartsmouth, Uni	versity	City, Missouri	Annual		26 Jan 1961
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Male Cau	MILITARY	CIVILIAN 21	Dept of Ju	stice '	
12. DATE OF BIRTH 13. PLACE OF BIRT	TH.		14. NAME, RELATIONSHIP		EXT OF KIN b6
8-11-16 Houston,	Texas			:Wife:	same as #4 b70
15. EXAMINING FACILITY OR EXAMINER, AND A	nnprse :: 'N	aron and	16. OTHER INFORMATION		
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Z 22. EARS—GENERAL (Int. & est. canals)	O and 71)			Ak	Till Was with
X 23. DRUMS (Perforation)		1		J.	* ************************************
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X 25. OPHTHALMOSCOPIC	·	_	*	_	14/
X 26. PUPILS (Equality and reaction)		1		P 4	
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X 28, LUNGS AND CHEST (Include breasts)]			.**
X 29. HEART (Thrust, size, rhythm, soun	ds)	7			5 ~
X 30. VASCULAR SYSTEM (Varicosities, et	c.)				*
X 31: ABDOMEN AND VISCERA (Include he	rnia)				w.
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Standard Form 89 (20v. 10g. 1950) PROMULATED BY BUREAU OF THE BUDGET

1916



REPORT OF MEDICAL HISTORY

LIST HAME	FIRST N	AME-MIDDLE NAME	11	4	Boyd			2. GR/	DE AND	COMPONE	OR POSITI			3.	identification no.
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WO	TTERED O	r stammered			COUGHED UP BLOOD	1_	L	ILAD	PAINFUL I	MENSTRU	IATION	_			LAST PERIOD
		C AD DIAM AHADAD	r I	ال. ا	BLED EXCESSIVELY AFTER INJURY OR TOOTH EXTRACTION			HAD	RREGULA	R MENST	RUATION	Qt	-		RHAL DEXCESSIVE DECENTY
STU	N A BRAC	E OR BACK SUPPORT		_			_								
STU	N A BRAC	E YOU HAD IN THE		. WH	AT IS THE LONGEST PERIOD YOU DO ANY OF THESE JOBS!	25	W	HAT IS Y	OUR USU	ial occu	ρ.		1	ARE YOU	(Check one)

YES	Ю	CHECK EACH ITEM YES GR NO. EV	EVERY ITEM CHECKED "YES" MUST BE FULLY EXPLAINED IN BLANK SPACE ON RIGHT
		27. HAVE YOU BEEN UNABLE TO HOLD A JOB BECAUSE OF:	:
		A. SENSITIVITY TO CHEMICALS, DUST, SUNLIGHT, ETC.	i t
	-	B, INABILITY TO PERFORM CERTAIN MOTIONS	
-	-	C. INABILITY TO ASSUME CERTAIN POSITIONS] ;
-	レ	D. OTHER MEDICAL REASONS (If yes, give reasons)	<u>,</u>
	-	28. HAVE YOU EVER WORKED WITH RADIOACTIVE SUB- STANCE?	,
		29. DID YOU HAVE DIFFICULTY WITH SCHOOL STUDIES OR TEACHERS! (If yos, givo dotails)	3
	/	30. HAVE YOU EVER BEEN REFUSED EMFLOYMENT BECAUSE OF YOUR HEALTH? (If yes, state reason and give details)	
	/	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE? (Il yos, state teason and give details)	- 11 d Gar fun on (Ganish)
/	,	32. HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE, ANY OPERATIONS? (If yes, describe and give age at which occurred)	Had wohe former Children
<u> </u>	1	33. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR- IUM1 (If yes, specify when, where, why, and name of dector, and complete address of hospital or clinic)	
	/	34. HAVE YOU EVER HAD ANY ILLNESS OR INJURY OTHER THAN THOSE ALREADY NOTED? (If yes, specify when, where, and give details)	N_ [
	/	35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS. PHYSICIANS. HEALERS, OR OTHER PRACTITIONERS WITHIN THE PAST B YEARS? (If yes, give complete address of doctor, hospital, clinic, and details)	
	/	36. HAVE YOU TREATED YOURSELF FOR ILLNESSES OTHER THAN MINOR COLDS! (If yes, which illnesses)	
	/	37. HAVE YOU EVER BEEN REJECTED FOR MILITARY SERVICE BECAUSE OF PHYSICAL, MENTAL, OR OTHER REASONS? (If yes, give date and reason for rejection)	R -
	/	33. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY SERVICE BECAUSE OF PHYSICAL, MENTAL, OR OTHER REASONS? (If yos, giro dato, reason, and type of discharges whether honorable, other than honorable, for unfitness or unsuitability)	
	-	39. HAVE YOU EVER RECEIVED, IS THERE FEIDING, HAVE YOU APPLIED FOR, OR DO YOU INTEND TO APPLY FOR PENSON OR COMPENSATION FOR EXISTING DISABILITY (If yes, specify what kind, granted by whom, and what amount, when, why)	
OF PROC	Thorize Essing i	HAT I HAVE REVIEWED THE FORECOING INFORMATION SUPP ANY OF THE DOCTORS, HOSPITALS, ON CLINICS MENTIONE MAY APPLICATION FOR THIS EMPLOYMENT OR SERVICE, ED NAME OF EXAMINEE	PPLIED BY ME AND THAT IT IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE. NED ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD FOR PURPOSES SIGNAPORE.

Ca) 1/4 B. Coust d

40. PHYSICIAN'S SUMMARY AND ELABORATION OF ALL PERTINENT DATA (Physician shall comment on all positive answers in items 20 thru 52)

NUMBER OF ATTACHED SHEETS DATE SYPED OR PRINTED NAME OF PHYSICIAN OR EXAMINER

Attachment to Standard Form 88, Report of Medical Examination

	11	For Info	ormation and Guide	ance of Medical Ex	aminer	
	4	1	NARP	Calu	in i	9-10
Name of I (Type or pr	int)		Last	First	///	Middle
The follo	wing portic	ons of the o	ttached examinat	ion report form nee	d not be compl	leted:
		3			u 20 00p.	
			2	62		
			3 4	65 67		
•	m sw		9	68		
		1	11	69		
	•		14	72		
	, ,	- "	17-	76		
46. Is ne	cessary un	ıless fačili	ties, for affording	same are not read:	ily available.	
48. Not-1	equired un	less exami	nee is over 35 yea	ars:of age or exam	ination indicate	es such is
	able.	- 7	,	-	•	
49. Is ne	cessary un	ilėss facili	ties for affording	same are not readi	ly available.	
71. Audi	ometer exa	minations :	should be afforded	whenever possibl	e.	
				*		*
				·		
For All E	xaminees,	Whether C	lerical or Special	Agent Applicants	or Employees:	
The medies	l avaminar s	hould answer	the following question	m.		
			7			
E	xaminee 🛚	Øis □i	s not qualified for	strenuous physic	al exertion.	-
To be An	swered in 1	the Case o	f All Male Employ	ees and Male Appl	icants:	
1. Does	examinee h	ave any de	efects restricting	or prohibiting his r	articipation in	defensive
				ght entail the pract		
Z N	o 🗀 Ye	es If "ve	es" please specify	y defects.		
	-		•	•		
					-	
2. Does	examinee h	nave any de	efects prohibiting	safe operation of r	notor vehicles	?
Ø N	。 🗆 Y	es If "y	es" please spècif	y defects		
				wear corrective glo	sses while op	erating a motor
	le? UY			The sondi	. .	
_	mag	ea (ayea)	i uai a pun	T fer reading	, ,	

INCLUSION 63-1-911-289

Desirable Weight Ranges for Males

Height	Small Frame	Medium Frame	Large Frame.
5′ 4″	117 - 125	123 - 135	131 - 148
5',5"	120 - 129	126 139	134 - 152
5', 6,"	. 124 - 133	130 143	.138157
5' 7"	128:- 137	134;- 148	143 - 162
5!8"	132 - 141	138 - 152	147 166
5′9″	136 - 146	142 - 156	151 - 170
5' 10"	140 - 150	المرابع	155.~175)
5' 11",	144 - 154		. 160 - 180
.6′	148 - 158	154 - 171	164 - 185
.6/ 1"		.158 - 176	169 - 190
6′ 2″	156 - 167	163 5, 181	174 - 195
6.6.3.	160 - 171	168 ÷ 186	178 - 200
6' 4"	169:180	178 196	188 - 210
6′ 5″ . *	174 - 185	182 - 202	192 - 216

3.	Examinée's frame is small medium V large
4.	Considering above weight table, the examinee's frame, and other individual physical characteristics. I consider his present weight Satisfactory Excessive Deficient
	Under proper medical supervision, examinee should lose pounds gain pounds
Re	marks: Fine Pauds over weight
	(Signature of Medical Examiner)

October 18, 1960

Mr. Mohr

J. F. Malone

INSPECTION - ST. LOUIS DIVISION INSPECTOR E. C. WILLIAMS SEPTEMBER 13 - 24, 1960

SYNOPSIS

Officials:

Calvin B. Howard, SAC since 9/4/57; Herbert K. Moss, ASAC since, 11/30/44. Last inspection October 27 to November 9, 1959.

Physical Condition and Maintenance - Fair. Office secure, centrally located, needed repairs and redecoration due to recent installation of air conditioning, held up pending move to new Federal Building mid 1961. SAC forcefully instructed to correct house-keeping delinquencies caused by let-down in housekeeping in contemplation of move to new space. Resident Agencies well maintained. Automobiles satisfactory and operations costs below field average.

Investigative Operations - Good. Accomplishments for fiscal 1960 down in convictions, and fines, savings and recoveries and up in fugitives and automobiles recovered. For first 3 months fiscal 1961 up in convictions, fugitives, and automobiles recovered. SAC instructed to reverse downward trend in fines, savings and recoveries and to continue favorable trend in other three. Substantive errors below field average. Since last inspection 4 of 6 bank robberies solved, and none of 5 burglaries solved, 1 violation occurring in prior year pending unsolved. SAC instructed to improve informant coverage. Delinquencies above field average past 6 months, 3 principal classifications with delinquencies above 12%. SAC instructed to reduce. Missed applicant and fugitive deadlines below field average. Criminal Informant Program rated very good. Security informant coverage very good. Communist Party membership 45, all identified.

Administrative Operations - Good. Agent case load and production approximate field averages. Form errors low and misfiled index cards slightly above field average. August Time in Office 22: 33% decreased from 24.59% in June. SAC instructed to continue trend. Incidence of error in #3 (Locator) Cards and Daily Reports 4.2%.

Necessity for complete accuracy stressed to SAC. Chief Clerk's Office satisfactory except for project work. Ordered to intensify. Stenographic work current and production above average. Communications, travel and per diem costs increased. Ordered to reverse trend.

1 - Mr. Callahan (Attn: C. R. Davidson) (sent separately)

1 - Inspection Clerk, Room 5232 (sent separately) ECW:dlh:mbk

(5) AST TELETYPE UNIT

Mohr
Persons
Belmont
Callehan
Del.oach
Malone
McGuire
Rosen
Tamm
Troftet
W.C. Sullivan
Telo. Room
Ingram

Tolson



Memorandum to Mr. Mohr

Re: Inspection - St. Louis Division

Personnel Matters - Very Good. All personnel available passed required examinations. Overtime necessary and equitable but below field averages 2 of 3 months checked. Personnel adequate but not excessive. I agent not available, 2 on limited duty, justified. Of 5 agents overweight 7-28-60, 4 now within desirable limits, 1 overweight 9 pounds making satisfactory progress under close SAC scrutiny. Clerk-agent ratio 78%, high as includes 12 Special Employees and Investigative Clerks assigned heavy volume record check cases at 2 Federal Records Centers. Recruitment clerical personnel below average - instructed to improve. Morale high.

Contacts - Very Good. SAC has met all 18 Contacts, 6 of whom he developed. Coverage diversified. Liaison and police training satisfactory and effective. Speech program very good. Public relations very good.

RECOMMENDATIONS:

1. SAC Calvin B. Howard, GS-16 @\$15,515, nonveteran, not on probation. Howard makes a substantial mature appearance, capably handles police liaison and contacts, is energetic and enthusiastic, provides very good investigative leadership, seems to have respect of employees who indicate confidence in his decisions and guidance. 2 substantive errors detected in cases under his supervision in which he is personally culpable - failure to put "armed and dangerous" statement in synopsis of report and delayed investigation due to failure to follow suggestions made in last inspection. SAC accepts responsibility for suggestion memo, which set out 7 leads pointing out areas where information could possibly be developed concerning fugitive subject not being routed to agent and lack of follow-up. Leads promptly initiated when delinquency noted by Inspector, not productive as of completion of inspection. In view of substantive errors noted above and housekeeping delinquencies, it is recommended that he be censured and continued as SAC. If recommendation approved, attached letter outlining inspection findings will also serve to notify reason for censure.

2. ASAC Herbert K. Moss, GS-14 @ \$13, 250, nonveteran, not on probation. Moss makes an above-average appearance, is a mature, experienced administrator. Inspector agrees with SAC's observations that Moss is unquestionably qualified to assume additional responsibility. He has been assigned in St. Louis as ASAC since 1944 because of physical condition of his wife. Her condition continues. Due to poor health of his wife, it is recommended he continue as ASAC in St. Louis. No substantive errors noted in cases supervised by ASAC. It is felt ASAC Moss, as member of administrative team at St. Louis, shares equal responsibility with SAC for general housekeeping delinquencies noted. Attached letter, if approved, will censure Moss for failure to fulfill his responsibilities in this matter.

3. Recommendations concerning other personnel handled separately.

Memorandum to Mr. Mohr Re: Inspection - St. Louis Division

DETAILS

(1) PHYSICAL CONDITION AND MAINTENANCE

Office located in Federal Building, convenient, secure, and central located. Current space in need of redecoration and repair because of recent installation of air conditioning. General Services Administration will not handle in view of pending move to new building. This condition will be corrected mid-1961 when adequate space in New Federal Building expected to be available. This policy of fects whole building where maintenance is poor. SAC has followed vigorously delinquencies noted as to desks, chairs, wrinkled pictures, dust on cabinets, smudges on walls, indicating letdown in housekeeping because of General Services and Contemplation of new SAC forcefully instructed to correct these delinquencies and insure office and ment currently maintained neatly. St. Louis has 36 cars assigned of which inspected - no delinquencies affecting safety. Over-all cost per mile to operate on the services of the

(2) INVESTIGATIVE OPERATIONS.

As of 8-31-60 case load 1518 (1324 active, 194 inactive). 9.3% (field average 6.0%) as of 8-31-60 has been above field average positive classifications and 2 low-volume classifications with delingrance. SAC instructed to reduce. 2 substantive errors detected in 1216 closed files reviewed for 0.16% (field average 0.34%). Errors were the caused by failure to follow suggestions made in last St. Louis include "armed and dangerous" statement in synopsis of report.

statistical accomplishments for fiscal year 1960, as fiscal year 1959, show convictions down 14%, fines, savings and rup in fugitives apprehended 4% and automobiles recovered 7%. C. first three months 1961 shows convictions up 56%, fines, savings 33%, fugitives apprehended up 18%, and automobiles recovered to ducted, suggestions made, and SAC instructed to reverse downs savings and recoveries and continue favorable trend in other to informants up from 63 to 73 since last inspection for gain of 10 informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13. Criminal Informants up from 123 to 136 for gain of 13.

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Memorandum to Mr. Mohr Re: Inspection - St. Louis Division

prior to last inspection pending and unsolved. In period from 11/2/59 to 9/15
19 cases under Bank Robbery statutes handled by St. Louis which includes 8 c
over from last inspection. SAC aware of importance of these violations and instructed
to give prompt vigorous investigative attention and to place greater emphasis on
development of informants.

Civil Rights Survey shows Bureau notified promptly in all cases and no deadlines missed. There are no known Klan or hate organizations or individuals considered to be bombing suspects in St. Louis area at present. Communist Party has membership of 45, all identified, 12 of whom are informants. Office has 7 key figures, 72 Security Index Subjects, no top functionaries, no Smith Act subjects. Socialist Workers Party has membership of 5, 2 of whom are informants. Nation of Islam groupin St. Louis has approximately 100 members and office has but 3 informants. SAC instructed to increase coverage. Since last inspection security informants have increased one, from 23 to 24, with 2 potential security informants converted. Security Informant Program rated very good.

Fugitive investigative and reporting deadlines missed in 2 cases for 2.25% (field average 5.31%).

(3) ADMINISTRATIVE OPERATIONS.

GOOD

As of 9-14-60, SAC supervised 397 cases, ASAC 620 cases, and Security-Applicant Supervisor 551 cases. Three desks essential and alignment of work equitable. Average case load per agent, June - August, 1960, was 17.4 (field average 17.7) which figure does not include active pending record check cases assigned to Special Employees, not handled by agents, and which will approximate 20%-25% of case load per month. Case closings per agent for same period averaged 9.4 (field average 9.6). Time in office, including supervisory staff, averaged 23.26% for June - August, 1960, with decrease from 24.59% in June to 22.33% in August. SAC instructed to afford close attention to continue downward trend. Extensive review of 2687 #3 (Locator) Cards and 356 Daily Reports revealed 4.2% contained anthmetical errors in computation of time in office and overtime, none of which affected agents performance or Fringe Benefits Law. Necessity of complete accuracy stressed to SAC.

Form errors 4.11% (field average 6.69%). Of 3400 index cards reviewed 15 found misfiled for 0.44% (field average 0.43%). Chief Clerk's Office satisfactory and current except for project work involving consolidation of files and destruction of old closed files. Instructed to intensify to provide additional filing space. Stenographic work current; production 3.61 pages (field average 3.39).

Memorandum to Mr. Mohr

Re: Inspection - St. Louis Division

Communications costs up 8.41% and travel and per diem costs 12.47% during first 8 months of 1960 from 1959 average. St. Louis advised monthly. Increase attributed to agents attending In-Service, on specials, on specials and subpoena. SAC instructed to give close personal atto reduce costs.

(4) PERSONNEL MATTERS.

VERY

All available personnel passed required examinations. Clerk-agent ratio 78% as of 9-9-60, includes 12 Special Employees and Investigative Clerks needed to handle heavy volume record check cases at 2 Federal Records Centers in St. Louis. Records Centers operation surveyed and present complement clerical personnel considered adequate but not excessive. Of 5 agents overweight 7-28-60, 4 have reached desirable limits and 1 overweight 9 pounds on 9-23-60 making satisfactory progress. SAC vigorously following. All agents available on unannounced checks. 2 agents on limited duty; 1 agent had severe coronary thrombosis and other has cataract with future operations scheduled - justified. 1 agent unavailable because of invalid mother. Voluntary overtime for June, July and August, 2:34, 2:51 and 2:35, respectively. Field averages same months 2:38, 2:50, and 2:44, respectively. Overtime equitable, irregular, productive and essential. SAC instructed to insure equitable sharing of work load on continuing basis. Since September, 1959, St. Louis has exceeded clerical applicant quota 3 times, met it once, missed 8 times. Need for meeting quota stressed to SAC. Eligibility list satisfactory. Morale high.

(5) CONTACTS.

. VERY GOOD

Office has 18 SAC Contacts, all personally acquainted with SAC. 6 developed by SAC, including 1 added since last inspection. Coverage diversified. Programs on Bureau fugitives being run on one radio station and one television station. SAC has appeared on radio and television during past year. St. Louis handled 75 speeches in 1959; through August, 1960, has handled 49. Speech program effective re number and type. Police and public relations very good. Police Training Program receiving favorable publicity and is effective. Contacts and officials throughout territory expressed high regard for Bureau, SAC and St. Louis Office.

October 19, 1969 PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

The results of the recent inspection of the St. Louis Office have been brought to my attention, and, based on the findings of the Inspector, the various phases of operations of your office are being rated as follows: physical condition and maintenance - fair; administrative and investigative operations - good; personnel matters and contacts - very good.

The space occupied by your office was found to be convenient, secure, but in need of repairs and redecorating because of the recent installation of air conditioning. The General Services Administration advises that no action will be taken in view of pending move to new Federal Building, expected in mid-1961, which will resolve this situation. However, the Inspector called to your attention a number of delinquencies involving desks, chairs, wrinkled pictures, dust on cabinets, and smudges on walls which detracted materially from the appearance of your office space. There was every indication of a general letdown in good housekeeping habits in contemplation of a move to new space. I am very disappointed as I expect you to maintain available facilities in a neat, businesslike manner on a day-to-day basis. The Inspector's suggestions for improvement are to be carried out promptly. Resident agency space was found to be properly maintained. Costs per mile to operate automotive equipment were below the field average. Every effort must be made to see that such costs are kept at the lowest possible level.

Your over-all investigative delinquency is above the field-wide average and had been for six months preceding the inspection. I expect you to take immediate steps to insure that all delinquencies, particularly in those classifications which were well above the office average, are reduced to an absolute minimum.

1 - Mr. Callahan (Attention: Mr. C. R. Davidson) (with enclosure)

1)- Personnel file of SAC Calvin B. Howard

ECW:mbk 45

(See NOTE on last page)

b6 b7C Mr. Calvin B. Howard

The decrease in accomplishments in convictions, and fines, savings and recoveries during fiscal year 1960, as compared with fiscal year 1959; was disappointing. I am pleased to note your accomplishments in convictions, fugitives apprehended, and automobiles recovered show an appreciable increase for the first three months of the current fiscal year. I am, however, concerned that the category of fines, savings and recoveries continues in a downward trend. You must see that every effort is made to improve your accomplishments in fines, savings and recoveries and to continue the favorable trend in the other three categories.

Your office solved four of the six bank robberies that occurred since November, 1959; however, your efforts to solve five bank burglaries during the same period have been unsuccessful. In addition, one bank burglary case from a prior period remains unsolved. This points up the need for greater emphasis on informant coverage in this field and increased identification of professional bank burglars.

Based on information being obtained, your Security and Criminal Informant Programs are rated very good. You should continue efforts to develop informant coverage in the professional areas, as well as in one group in the industrial area of the Communist Party in the St. Louis division. Additional coverage should be developed in the Nation of Islam, it being noted membership in this group has increased substantially.

Although the number of substantive errors detected during the inspection was low, such delinquencies can be reduced through closer supervision and training of agent personnel.

Deadlines missed in applicant and fugitive cases were below the field average while none were missed in Civil Rights cases. This is very favorable, and efforts should be continued to insure delinquency is held to a minimum.

The operations of the Chief Clerk's Office were considered satisfactory; however, in view of the general accumulation of closed files, as well as limited space available to you, you should remain constantly alert to effect savings in space through periodic intensified projects of file destruction and consolidation, consistent with work volume and availability of personnel. Stenographic production was above the field average.

Mr. Calvin B. Howard

The errors of form were low and the number of misfiled index cards was slightly above average. The agent case load and production approximate the field average for the three-month rating period. The time in office, though high, indicates a downward trend which should be continued. You should insure that all agents, as well as supervisory personnel, are impressed with their responsibilities in these matters. Every effort should be made to improve the quality and quantity of your work.

The costs of communications, travel and per diem were up for the first eight months of 1960, as compared with the office average for 1959. You were instructed to give this your personal attention and to increase your efforts to maintain all costs at the lowest possible level.

I am not at all pleased with your result in recruiting clerical applicants. Your clerical quota has been missed eight times since September, 1959. Increased emphasis must be placed on this program to insure a positive approach which will produce outstanding applicants, commencurate with the Bureau's needs. All personnel passed the required examinations.

The decrease in the number of overweight agents from five to one since July 28, 1960, indicates progress has been made. You are reminded the goal to be achieved is for all agents to remain within the desirable weight limits. The progress of the remaining overweight agent is to receive your close personal attention to assure early compliance with acceptable medical and weight standards.

There are also two limited-duty agents in St. Louis whose progress you should follow for return to full-duty status as soon as medically qualified. The personal problem of one agent who is unavailable for general assignment should receive your personal attention so that the Bureau will be advised promptly when he is available.

I was pleased to note that your Police Training Program has been effective and that it has received favorable publicity. The various officials who were contacted during the inspection were very favorable in their comments regarding the Bureau, you, and the personnel of the St. Louis Office. From the results of these contacts, it appears that you have been alert to the need for maintaining very good public relations.

Mr. Calvin B. Howard

In view of the delinquencies you allowed to develop in the physical condition and maintenance of the office and your personal responsibility in the substantive errors found, particularly your failure to follow through on a suggestion made during the previous inspection, you are being censured. I will expect closer attention to these matters from you in the future.

You and the Assistant Special Agent in Charge should carefully study the inspection findings as reported in the memoranda relating to the inspection report and work papers. These memoranda should be thoroughly reviewed and the Bureau specifically advised in detail when all deficiencies have been corrected.

Very truly yours,

John Edgar Hoover Director

NOTE: Based on memorandum J. F. Malone to Mr. Mohr dated 10-18-60 captioned "Inspection - St. Louis Division, Inspector E. C. Williams, September 13 - 24, 1960," ECW:dlh:mbk.

March 17, 1961 PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

dem

a may constant weakness in the handing of the		
investigation involving the notorious hoodlum.	b6	
In accordance with your instruction, an Agent of the	b7C	
Springfield Division on February 23, 1961, was furnished infor-		
mation concerning a meeting then in progress at the Illinois		
residence of the subject; however, in attempting to cover the		
meeting, the Agent in question unnecessarily disclosed his		
official identity to two individuals by whom he was accosted.	92	_
As you know, was selected for intensified investigation	-	
using all investigative techniques and any necessary man nower		-
There was an apparent failure to properly evaluate this over-all	* -\$*,	_
Situation to assure the availability of adequate personnel to pro-	w _i	٠.
vide coverage for any incident that might arise. You share in the		۳
responsibility for this delinquency. REC-132	290	Ξ
Ecauched 1. 1. 1. 1.		5
Therefore, I desire you to thoroughly review the		_
handling of all such matters in the St. Louis Division-to-make.		
certain that adequate thought and planning are afforded such cases		
and you should assure that your future investigative efforts are		
co-ordinated more effectively with other field offices.		

Callahan Contad ... DeLoach Evens W.C. Sullivan

D. E. as hower

John Edgar Hoover Director

TJN: dbm (4) 1 - SOG St. Louis Field Office File Based on memo Evans to Parsons 3-10-61 JGL:swb.

Very truly yours,

UNITED STATES GOVERNMENT, Memorandum

то :	Director, FBI	DATE:	2/14/61
FROM	SAC, St. Louis CALVIN B. HOWARD		
SUBJECT:	CALVIN BUTHOWARD SPECIAL AGENT IN CHARGE PHYSICAL CONDITION	Attention	: Personnel Section
	Remylet Rebulet		
Den Visi Che	physical examination		
Emp	sical examination reports are enclosed. bloyee is scheduled for physical examination on bloyee has reviewed and initialed his physical examination on bloyee returned to active duty bloyee's physical condition is CB he is being removed from limited duty. CB he is being placed on limited duty.		ort.
REMARKS			
ditio	present weight is 177 pounds and winal two pounds within 30 days. 30-day will be advised.	.11 red lay tick 3-61	uce ad- kler set;
1 - B 2 - S HKM:g (3)	mf		The Country of the Party of the
3	ENOTOSURE	## * * <u>*</u>	
[9"	1961		`

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

Name of Employee:	CALVIN B.) HOWARD	
Where Assigned: ST.	LOUIS	(O .: W::)	,
	(Division)	(Section, Unit)	
Official Position Title:	SPECIAL AC	BENT IN CHARGE	-
Rating Period: from	4-1-60	to	
ADJECTIVE RATING:	EXCELLEN' Outstanding, Excel	T lent, Satisfactory, Unsatisfactory	Employ Initia
	<i></i>		
Rated by:	mohr	Assistant to Director	3-31-61
	Signature	Title	Date
Reviewed by:	Jalson	Associate Director	3-31-61
Reviewed by:	Signature	Title `	Ďate
Rating Approved by:	Signature	Title	Date
WH 3 (X) APR 7 1961		F REPORT Administrative Separation from Separation Special Separation Se	

Far "	
Routing Slip FD-4 (Rev. 6-14-56)	Date 3/16/61
To XX Director F	'ILE #
Att. PERSONNEL SECTION	,
	itle
ASAC	
	-
Agent	
CC	
Steno	•
[] [] [] [] [] [] [] [] [] []	
	ON DESIRED
Acknowledge	Prepare lead cards
Assign Reassign	Prepare tickler
Bring file	Recharge serials
Call me	Return assignment card
Correct	Return file
Deadline	Return serials
Deadline passed	Search and return
Delinquent	See me
Expedite File	Send Serials
Initial & return	Submit new charge-out
Leads need attention	Submit report by
Open Case	Туре
Return with explanation prinote	
RE: SAC CALVIN B. HO	
WEIGHT MATTER	, perm
Present weight is 174 within desirable limit	pounds, height 5' 10",
· ·	
e A	CALVIN B. HOWARD
5A	SIB TOTTE
See reverse side Off	ST. LOUIS

0

us Hersten

SA'S desirable whis 175.

MAR 23 1967 3-21-61

GANOR ALICOLOGICADA

THE TOTAL

May 9, 1961

SAC, St. Louis

Director, FBI

SOVIET-BLOC ESPIONAGE SCHOOL

You should report for Soviet-Bloc Espionage School on June 19, 1961, instead of May 22, as previously scheduled.

Confirm attendance.

1 - Mr. (Sent direct)
1 - Mr. (Sent direct)
1 - Mrs. (Sent direct)

mpp Artif

NOTE: SAC Howard, St. Louis, is being rescheduled for June 19, inasmuch as ASAC Moss, St. Louis, is retiring May 19, 1961, and SAC Howard will be needed to orientate the new ASAC.

NPCENS

Tolson
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Trete, Room
Ingram
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Main Room

292

May 1, 1961

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

Reference is made to the annual performance rating submitted on Special Agent Edmund C. Welton.

It is noted on this rating that the subelements on item 15, investigative ability and results, and on part (c) of item 19. reporting ability, on the rating guide and check list were not rated. You should submit the ratings to be inserted therein, complete the copy of this rating in your office and advice Mr. Welton of this action.

You should take the necessary steps to Insure that in the future more care is given to the preparation and the review of performance ratings.

REC-130 Very truly yours, J. Edgar Hoover

John Edgar Hoover Director

CMT:rd D GPmen
(5)

Belmont.

Malone Rosen

Trotter

1 - Personnel file of SA Edmund C. Welton

1 - SOG, St. Louis Field Office File

MAILED 25 i/av 1 - 1961

COMM-FBI

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' المجانجة م	OPTIONAL FORM NO. 10 Tolson
J. 50	UNITED STATES GOVERNMENT
¥.	Memorandum O
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ı	TO: Mr. D. J. Parson DATE: April 3, 1961
لمو	W.C. Sullivan Tele. Room
٦	FROM: Mr. A. H. Belmonthly. Gandy Gandy
94	SUBJECT: SOVIET-BLOC "ILLEGAL" ESPIONAGE ACTIVITIES SPECIALIZED TRAINING (SCHEDULE OF CLASSES)
	SUBJECT: SOVIET-BLOC "ILLEGAL" ESPIONAGE ACTIVITIES SPECIALIZED TRAINING
	(SCHEDULE OF CLASSES)
	A) Both out of the contract of
	The Director has approved holding four specialized with schools dealing in Soviet-bloc "illegal" espionage activities.
	schools aealing in Soviet-Dloc "illegal" espionage activities.
	RECOMMENDATION:
	It is recommended that these schools, which are to serve,
	in lieu of Security In-Service and are to last for two weeks, be held beginning 5/22/61, 6/19/61, 8/14/61 and 9/11/61.
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	If these dates are approved, it is recommended that this
	memorandum be forwarded to the Administrative Division for necessary scheduling of personnel.
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58	MAY 181961
	1 - Wr. Parsons 1 - Wr. Mohr REC-147 67- 2946
	1 - Mr. Belmont
	1 - Mr. Callahan 3 AEROX 1 MAY 26 1881
	1 - Mr. Malone MAY 2300
	1 - Mr. Drawdawii
	1 - Mr. Branigan 1 - Mr. L. Davidson (See Administrative Division Addendum Page 2)
	1 - Mr. Stokes 4h

ADDENDUM ADMINISTRATIVE DIVISION LLD:njb 4-6-61

As regards the dates recommended for these schools as set out in the basic memorandum, it is noted that on 5-22-61 SAC Howard of St. Louis is scheduled to report for Security In-Service Training. This Espionage special training school would take the place of the Security In-Service class originally proposed for 5-22-61. SAC Howard could just as well attend this school and would benefit. In return, the class would probably benefit from his counsel and assistance.

As regards the school scheduled for 6-19-61, on that day SAC J. H. Williams of Las Vegas and ASAC Sylvester of New Orleans are scheduled to report for In-Service Training. The Espionage training school proposed for that date would take the place of the In-Service class originally scheduled. SAC Williams and ASAC Sylvester could just as well attend this Espionage training course and would undoubtedly benefit from it and in turn be of benefit to the class itself.

As regards the two schools proposed for 8-14-61 and 9-11-61, no schedulings of field officials for those dates have as yet been made. Such as might be scheduled for In-Service Training, who would be reporting on those two dates, could just as well attend this class.

RECOMMENDATIONS:

- 1. That SAC Howard of St. Louis attend the class in illegal espionage activities beginning 5-22-61 which will be in place of the In-Service Training class originally scheduled for that date.
- 2. That SAC Williams of Las Vegas and ASAC Sylvester of New Orleans attend the illegal espionage activities class beginning 6-19-61 which will be in place of the In-Service Training class originally proposed to begin that date.
- 3. That the two remaining illegal espionage activity training classes be scheduled to begin 8-14-61 and 9-11-61, that they be in lieu of other In-Service Training beginning on those dates and that such field officials as may be scheduled for In-Service Training beginning those dates attend these schools which will be in lieu of other In-Service Training scheduled for those dates.

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	TO : MIL. MOH			DATE: 0 20 01		Sullivan Tavel
		10				Trotter
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June 30, 1961

MEMORANDUM FOR MR. TOLSON

On June 20, 1961, I saw Special Agent in Charge Calvin B. Howard of the St. Louis Field Division. Mr. Howard makes a substantial personal appearance, seems to be interested in his work, and I would rate him above average.

I called Mr. Howard's attention to the fact I noted he had a substantial number of classes of cases in excess of 8% in delinquency and this was undesirable and should be immediately corrected.

I commended Mr. Howard upon the fact that I noted the Agents in the St. Louis office were closing 29.4 cases per Agent per month.

I commented upon the fact I noted for the first eleven months of the current fiscal year when compared with a similar period of the previous fiscal year, his office had dropped 71% in fines, savings, and recoveries and that he should immediately look into this situation and bring about an improvement.

I discussed with Mr. Howard the fact that I noted the Agents in the St. Louis Office were spending 12.9% of their time in the office and this figure should not rise.

I stressed to Mr. Howard the necessity for developing quality informants, both in the security and criminal fields and in connection with the latter, the necessity for intensifying intelligence coverage of the activities of racketeers and hoodlums.

I spoke to Mr. Howard about the fact that in the inspection of his office last September, there had been an indication of rather bad housekeeping within the office. I stated I recognized the fact that the office was in an old building which was in rather bad shape, but that did not justify any letdown in housekeeping insofar as Bureau space was concerned.

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Memorandum for Mr. Tolson

June 30, 1961

I outlined to Mr. Howard my views concerning overtime and Agents on limited duty and advised him I did not feel that fringe benefits should be paid to Agents who were not able to share the average overtime of the entire office unless such Agent had just recently returned from an illness which necessitated a few months for him to regain his complete strength or if he was one of the older Agents in his seventies who had given faithful service to the Bureau for many years.

I called Mr. Howard's attention to the fact that I noted there were seven violations of the Federal Bank Robbery Statute which were unsolved and this is most undesirable and he should bear down on these to bring about an improvement.

Very truly yours,

J.E.H.

John Edgar Hoover Director SAC, ALBANY

DIRECTOR, FBI (1-9427) Calvin E. Howard

SOVIET "ILLEGAL" ESPIONAGE ACTIVITIES SPECIALIZED TRAINING

Re Bu lets 3-31-61 and 5-8-61.

The first two sessions of the specialized training outlined in re Bu lets have now been completed. The Bureau is well pleased with the interest, drive, and probing enthusiasm displayed by the men who, to date, have attended and to an unusual degree participated in this training. Field response to the May session was encouraging and indicative of an increasing awareness of the challenge of Soviet-bloc "illegal" espionage.

From our investigations and through defectors we have come to the conclusion that the Soviet-bloc countries in recent years have greatly increased their efforts to penetrate our security through the creation of "illegal" networks. To meet the challenge that is with us, it is absolutely necessary that we utilize fully and with utmost effectiveness our knowledge of Soviet-inspired "illegal" operations. It is the purpose of this letter to act as a guideline in our efforts to bring this about.

We are of the view that it is probable there are numerous undetected Soviet-bloc "illegal" operatives in this country today. If this be true, it follows that such operatives are not centered in any given area and it is equally probable that such people are located in our key industrial areas and on the west coast. While the fact that dozens of such operatives may be lying dormant awaiting future assignment, adds to the difficulty of detection, this by no means negates the DUPLICATE YELLOW necessity of our ferreting them out.

SEE PAGES FOUR THROUGH SIX FOR COPIES

PERSONNEL RECORDS, SEE PAGE THREE

JUL 10 1961

Letter to Albany
RE: SOVIET "ILLEGAL" ESPIONAGE ACTIVITIES
1-9427

In affording this specialized training, one aim was to produce a well-trained corps of Agents capable of effectively handling any problem which may arise in the "illegal" field. This was not to be the sole end result for, in the broader concept, it was our desire to train and so interest men in this area of our operations that they will be capable of constructive thought which can be transformed into effective action by way of detecting the presence and activity of Sovietbloc "illegal" operatives. A latent problem is with us. It is up to us through initiative and imagination to bring it into view.

Our letter of March 31, 1961, stressed the importance of those men selected to receive this training being interested in receiving and using the training and desirous of remaining in this phase of the Bureau's work. Offices receiving this letter should see to it that the men who have received this training are utilized to the fullest degree in this area of our operations. Where feasible and consistent with the overall operations of your office, all work in the "illegal" field should be handled by men who have received this training and, insofar as is possible, these men should be utilized primarily in work in the espionage field.

Our basic problem in "illegal" work is that of detection. It is desired, therefore, that each man afforded this training carefully examine conditions and circumstances within your respective field divisions to explore ways and means by which we may detect the "illegal" operative.

Letter to Albany
RE: SOVIET "ILLEGAL" ESPIONAGE ACTIVITIES
1-9427

Consider the principal problems of an "illegal" in your territory as well as places at which he would most likely appear for employment, residence, vocational training, et cetera. Constantly bear in mind the possibility of detection through Cyrillic handwriting habits at such places. In view of recent Soviet interest in the location of military recruiting stations in the New York City area, consider Soviet-bloc interest in placing their operatives in the branches of the military service through voluntary enlistments. Agents in offices covering border points consider ways and means to detect "illegal" entries of these people. In short, we desire that utilizing the specialized, unique knowledge gained through attendance at this training, each Agent endeavor to seek new avenues of approach best fitted to local conditions in your respective territories through which means we can solve the problem of detection.

Do not put this specialized training to rest.

It is desired that all Agents designated herein read and initial the file copy of this letter. Sufficient copies have been furnished to recipient offices to enable inclusion of a copy of this letter in field office personnel files of Agents concerned.

NOTE PERSONNEL FILES:

b6 b7C

Place copies of this let in Bureau personnel files of SAC Joseph A. Sullivan, Anchorage; SAC Calvin B. Howard St Louis; SA D. F. X. Callahan, Dom. Intel. Div.; SA Dom. Intel. Div.; SA Elhert T. Turner, Dom. Intel. Div.; SA James C. Cadigan, Laboratory; SA Dom. Intel. Div.; and indicated field Agents.

COPTES

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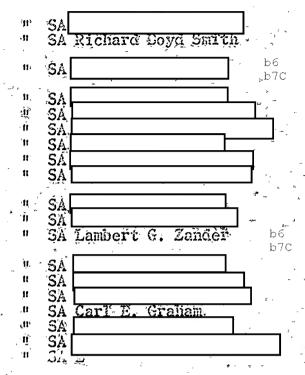
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7/3/61

Director, FBI

Howard, Calvin B. SPECIAL AGENT IN CHARGE

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July 24, 1961

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I have received the tabulation of speeches by Bureau representatives in the field and noted that your office had a general decrease for the second quarter of 1961 as compared to the same period in 1960.

The speech program certainly is one of the most important aspects of our contacts with the public. I will expect a definite increase in the ensuing months indicating your office is actively participating in this program.

Sincerely yours,

J. Edgar Hoover

John Edgar Hoover Director

REC-136

Searchood 9

1 - Mr. DeLoach 1 - Mr. Callahan

NOTE: The St. Louis Office decreased from 21 speeches to 11 speeches for the second quarter of 1960 as compared to 1960. See Jones to DeLoach memorandum dated 7-21-61 captioned "Speech Matters, Second Quarter, 1961," JMR: eah

DeLoach
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Malone
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Mohr Callahar Contad ... MAILED 30

JUL 25 1961

Sullivan (7) your Tavel Trotter.

Ingram MAIL ROOM C

TELETYPE UNIT

August 2, 1961

PERSONAL ATTENTION

Er. Calvin Howard Federal Bureau of Investigation Ct. Louis, Missouri

Dear Mr. Howard:

b6 b7C

If a report or Form FD-205 has been submitted, you are requested to advise the date of such communication and the name of the reporting agent.

If no report or other communication has been submitted, you should take steps to bring this case to a conclusion at the earliest possible date. Explanations should be secured from supervisory and investigative personnel responsible for this delay. These should be submitted to the Eureau promptly with your recommendations for administrative action if warranted.

MAILED SQ L. Edgar, Hoover	ξ
MAILED SQ L Edgar Hoover	
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1 - Administrative Division	-
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CALLS FILMS July 25, 1961 Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Misseuri Dear Mr. Howard: I am indoed pleased to commend you and, through you, the personnel in the St. Louis Office for the excellent work done in effecting the apprehension b6 the subject of an Unlawful Flight to òf b7C Avoid Prosecution-Dobbery case. As a result of a very intensive investigation conducted by participating personnel and through the exercise of a great deal of alertness and devotion to duty, this fugitive was located and taken into custody without incident. I was impressed with your skillful on-the-spot supervision and want you to know of my appreciation. In addition, I want you to thank the men who took part in this matter for their exem-MAILED GO plary teamwork and a job very well done? COMMITTEE Lincorely yours J. Edgar Hoover 1 - SAC, St. Louis (Personal Attention) Tolson Place a copy of this letter in files of all participating personnel. Belmont Mohr, Callahan Contad (Sent Direct) DeL∞ch Evans . Malone . Sullivan

August 16, 1961

PERSONAL

Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

It is certainly a pleasure to commend you for your excellent work in making numerous arrangements for Eureau coverage of the recently completed 84th annual meeting of the American Ear Association. I know that this was a difficult undertaking and involved various aspects in order to insure that the Eureau's interests were fully covered. You were very enthusiastic, diligent and thorough in this matter and I am most appreciative.

Sincerely yours, L. Edgar Hoover

(Sent Direct)

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AUG I 3 1961 **COMM-FCI**

MAIL BOOM TELETYPE UNIT

Belmont Mohr. Callahan Conrad-De Loach,

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B) Tolson

> Stier e Room







UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No. WASHINGTON 25, D. C. AUG 1 5 1961

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

6 SEP 13 1961

RE: SAC CALVIN B. HOWARD
(Type or print plainly)

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

'The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name		b6 b7C			Relationship Wife	Date 7/19/61
Address 7159	Dartmouth,	University	City	30,	Missouri.	
		is designated as my e line of duty, other				d providing \$1500 death benefit to
Name				- · · · · -	Relationship Wife	7/19/61
Address 715	9 Dartmouth	, University	y Cit	y 30	, Missouri.	. /
67-1		ORDEL			Very truly you	13,

,wi

HIL MALONE

August 14, 1001

MIL II. L. DEWARD

AMEDICAN BAR ADJOCIATION (ADA)
CHA ANNUAL MEDITING
PLIMINAL ADJOTANCE FROM ST. LOJE CFFICE

A number of personnel of the St. Louis Division had to be utilized in various caracities in connected with Europa Halosa at and coverage and reporting of recently concluded 64th annual meeting of the FDA at 6th Louis which was held August 7 - 11, 1861. The norvices rendered by these personnel it is believed were addicably valuable to various letters of appreciation eyes the Director's algusture. They are as follows:

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4	سعام شاست گذارد	Anter a series and a series	oa —
l.	EAG Calvin L	Licuard pad ACAC	b7C

These two efficient were extremely helpful to Epecial Agent and myself in crientics up to certain key perconnel in St. Levis, eleving up to general elimitics in the level Ear circles and in St. Leving proper which were helpful in any linisce, preching for well—conlined Epecial Agents to acclet in covering come of the meetings where there was everlapping which tied ______ and me up on other matters; arranging for stanographic perconnel to be available after hours to take and transcribe expectite dictation; etc. Eath of these men emiliated throughout the week a keep interest in doing everything possible to make the Eurean's coverage of this meeting encoseful and both of them included on remaining in the effice cach day until the newspapers covering the possion were elipsed and reviewed and the Cally teletype summary was elemed, and tetals for the next day's coverage were reviewed.

2. Opedal Agent C. Ferchief Poll.

Tell is an experienced, well-remited Agent and his applyment was to cover the imperiant assembly and lines of pelegates meetings three Telson— Edwards and Vential had to be at sectional programs. Dell did a Belmont—particularly good jub in reporting the proceedings at those events which he callebra—covered and his assistance was extremply velocite.

Delouch——

-i - Lr. Callaban

4 - File of each individual listed borcin

Rosen - Filo ci C= Sulfivon - Filo ci C= Tavel - III

Malone.

Trotter

Memofor Ur. Liplino Me: ADA

b6 b7C

3. Special Agent
covered the imperior antitrust meetings including the one where Applicant Atterney General Legyinger of the Antitrust Division species. The reports were therough and evidenced a good grace of the Europa's matterest jurisdiction.
4. Special Agent
likewise is a very experienced, capable Agent and covered two sessions of the Judicial Administration Coefficient and reported very competently on that transpired there.
5. Crecial Agent
This Excelal Agent covered one seasion of the American Law Etudent Association where it was felt essential to have coverage in view of possible discussion of matters of interest to the Europa in connection with Excelal Agent regruiting.
6. Étenographie Assistance was chared by St. Louis stenographers

These three stonegraphers were available on a relation schedule after close of buckess each of the first few days of the session (Monday through Thursday), and performed considerable evertime in taking and transcribing expecte dictation reporting the various events which indicable be sent faily to the Durenu by numerary teletype. The individual attitudes evidenced complete villingness, enthusiasm, and cooperativeness. All three of these employees are extremely proficient stenegraphers and their work was neat, accurate, and expeditiously performed.

A review of the files of the above-named employees indicates no questional item in their performance or general Durent record making a letter inadvisable.

RECOLLIBITED ATTOM:

That letters of appreciation ever the Director's algorithm to scat to those personnel as indicated above. If approved, this momentum should be referred to the Administrative Division for bankling.

Atheryand

October 23, 1961

MEMORANDUM FOR MR. TOLSON

On October 18, 1961, I saw Special Agent in Charge Calvin B. Howard of the St. Louis Field Division, who was attending the Civil Rights Refresher Training course. Mr. Howard makes a substantial personal appearance.

I told Mr. Howard I was quite concerned about a number of matters in his field division, particularly the large number of classes of cases which were in excess of 7% delinquent, and he should take prompt measures to correct this.

I pointed out to Mr. Howard also that I noted there had been a drop of 32% in fines, savings, and recoveries for the first three months of the current fiscal year and a drop in fugitives located of 20%, and this trend was most unhealthy and undesirable.

REC-147

REC-147

I also called Mr. Howard's attention to the fact Thoted the Agents in his office were spending 13.6% of their time in the office in September; which was an increase over the previous two months and was an undesirable trend.

I called Mr. Howard's attention to the fact that in the last inspection of the St. Louis Office in September, 1960, his office had been rated only Fair as to maintenance because of the dirty appearance of the same and the poor housekeeping which was indicated. I also called his attention to the fact he was rated only Good in investigative operations and administrative operations which indicated to me a rather lax firmness upon his part in requiring all employees to measure up to their individual responsibilities.

I called to his attention the fact I noted his office was for three out of the last six months below the average of the field in overtime.

I outlined to Mr. Howard my views concerning overtime and Agents on delighted duty and advised him I did not feel that fringe benefit phould be pride to the entire, office the local delight of the entire, of the entire, of the constant of the pride that fringe benefit phould be pride to the entire, of the entire, of the selection of the entire, of the entire enti

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Memorandum for Mr. Tolson

October 23, 1961

I called Mr. Howard's attention to the fact I noted that Special Agent of his office, who has been on limited duty, was performing overtime considerably below the average overtime of the St. Louis Office. I stated I also noted that he had been certified to receive premium pay benefits. I stated that this case should be re-evaluated by him because unless was able to carry his burden of overtime, he should not be certified for premium benefits nor allowed to work the minimum overtime for which premium benefits could be given.

I called to Mr. Howard's attention the fact I noted that the St. Louis Office had recruited two Agents during the past year for the New Agents Class and I thought greater effort should be made by the St. Louis Division to recruit more Agents.

I stressed to Mr. Howard the necessity for developing quality informants in the civil rights, security and criminal fields, and in connection with the latter, the necessity for intensifying intelligence coverage of the activities of racketeers and hoodlums.

I called Mr. Howard's attention to the fact that I noted there were five violations of the Federal Bank Robbery Statute which were unsolved and this is most undesirable and he should bear down on these to bring about an improvement.

I indicated to Mr. Howard that I thought the over-all operations of the St. Louis Office indicated he was not as firm in the administration of his duties as a Special Agent in Charge as he should be.

Louis Office in view of the fact the last inspection of that office was in September, 1960.

Very truly yours,

J. E. H. John Edgar Hoover Director DATE / STATE

Tolson ____ Belmont .

Mohr Callahan

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DeLoach
Evans
Malone
Rosen
Sullivan
Tavel
Trotter
Tele, Room

SAC, St. Louis

10/31/61

Director, FBI

Calvin B. Howard SPECIAL AGENT IN CHARGE

I TELETYPE UNIT

The above-captioned Special Agent attended the following training course(s): 10/16/61 10/27/61 In-Service: from Criminal Accounting Expert Firearms-Defensive Tactics Security Z Civil Rights The firearms scores should be entered on the individual field firearms training record (FD-40). The following grades were attained: Notebook Examination Double-Action Course Practical Pistol Course Shotgun Rifle. Machine Gun Specialized Training: From Admin. Pirearms: Inspector's Aide: MAILED 8 OCT 3 1 1961 COMM-FBI

OPTIONAL FORM NO. 10 UNITED STATES GOVE norandum DATE: September 15, 1961 Mr. Callahan C. R. Davidson/ SUBJECT: CIVIL RIGHTS REFRESHER TRAINING SCHOOL BEGINNING 10-16-61 The Director approved a series of four Civil Rights Schools. Three of these schools have already been held. The fourth school is scheduled for the two week period beginning 10-16-61. Instructions have already been sent to the field requesting recommendations for attendance. Attendance at this school will be in lieu of other In-Service training. At each of the three previous schools we had four SACs in attendance from offices where there is a volume of civil rights matters. They not only get considerable benefit from the school but are able to make a substantial contribution. I think we should have four SACs in attendance at this last school. The following are all in charge of offices where a considerable amount of civil rights investigation is performed: SAC Richard GAHeld of Mobile SAC Earl E. Brown of Richmond SAC Joe D. Jamieson of Savannah SAC Calvin B. Howard of St Louis General Investigative Division and Special Investigative Division have no objection to their attendance. A check of interested desks at the Bureau does not disclose anything known to the Bureau which would conflict with their attendance, with the exception that SAC Brown of Richmond is scheduled for appearances at law enforcement conferences on October 17, 18, and 24. I think that SAC Brown should attend this school and that the ASAC at Richmond, should-handle-these-law-enforcement conferences. 67-518854-756 RECOMMENDATION: Searched __ **REC-142** 1. That the above SACs-be-ordered to the Bureau to attend Civil Rights Refresher Training School for two weeks beginning 10-16-61. If you agree, necessary action will be taken. and Inspection Division 1- Mr. Rosen 1 - Movement Unit 1 - Mrs. Foley

St. Louis, Misson November 2, 1961

> Mr. Trofter. Tele, Room. Mr. Ingram.

Miss Gandy_

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

Upon my return from In Service there were many things to be done, especially in light of the instructions received from you, Mr. Tolson, and other officials at the Bureau. Steps taken in such regard will be a matter of separate correspondence.

In this note I would like you to know how much I sincerely appreciated the opportunity of conferring with you. I have said before and must repeat that the privilege of seeing you. personally is a great source of inspiration and does so much to assist me in my every effort to continue the administration of the St. Louis Division in the manner required by you. As you forcefully pointed out, our Bureau is faced With new and continuing responsibilities of grave, consequence. Only through the loyal, dedicated 3 efforts of each of our employees can these responde sibilities be met.

I pledge my personal loyalty and devotion and will do my best to instill such spirit in each offgour associates in St. Louis.

Sincerely yours

REC-147

Calvin Blomard

SAC, St. Louis

Director, FBI

SUPERVISION - GENERAL

Reference is made to your proposal of December 7, 1961, that the Bureau dispatch routing slips to the field to remind divisions sufficiently in advance that reports are due on information required periodically.

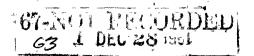
It has been decided that such a practice not only would constitute an unwarranted shift of responsibility from the field to the Bureau, but also would involve additional disadvantages in the way of increased correspondence, mailing costs, and clerical handling. Further, accumulation of much of the information required in these periodic reports must be initiated at some time prior to the submission date. To await notification to do this, without benefit of a tickler system, could create last-minute concerted action to compile what should have been in the process of being gathered in the normal course of business.

Personnel file of SAC Calvin B. Howard

JER:jmh (Suggestion #379-62) (5)

NOTE: Based on memorandum J. F. Malone to Mr. Mohr, 12/22/61, ML:JER:jmh, re: Supervision - General Suggestion #379-62 Submitted by SAC Calvin B. Howard, St. Louis Office.

DEC 2 6 1961



11/27/61

Mr. Mohr

J. F. Malone

INSPECTION - ST. LOUIS OFFICE INSPECTOR D. J. BRENNAN, JR. NOVEMBER 6 - 14, 1961

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SYNOPS	IS
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Officials: Calvin B. Howard, SAC since 9/4/57. ASAC since 5/15/61. Herbert K. Moss, retired, ASAC 11/30/44 to 5/14/61. Last inspection 9/13 - 24/60.

Physical Condition and Maintenance Good. Space secure and convenient to public but crowded and in need of decoration. Not sufficiently maintained by General Services Administration in view of move to new space 11/17/61. Housekeeping improved since last inspection. Certain delinquencies noted and corrected. New space excellent. Equipment refurbished to harmonize with new space. Additional equipment needed and ordered but deferred for economy reasons. No defects affecting safety in cars. Car operating and repair costs down.

Investigative Operations - Good. Case load 10/31/61, 1714 (1516 active). Delinquency 5.9%. SAC instructed to reduce delinquency in 10 classifications over 7%. Statistics down in 2 categories; SAC instructed to improve. 2 substantive errors in 948 files reviewed (.21%) low. Informant Programs very good. 4 of 7 bank robbery violations since last inspection solved. Office stressing criminal intelligence matters. Applicant and fugitive deadlines missed low.

Administrative Operations - Very Good. Supervision equitable. 3 desks justified. Time in office reduced to 10.0% in October. SAC instructed to further reduce. Case load and production average. Form errors average. Chief Clerk's Office efficient. Stenographic production above average. Communications costs up, travel and per diem costs down.

Personnel Matters - Very Good. Personnel, 54 Agents and 48 clerks, adequate but not excessive. Inspector determined request for 3 more Agents not justified. Available personnel passed examinations. Overtime July - September, 2' 59"; necessary, productive and equitable. Morale very good. No overweight Agents. 2 Agents on limited duty, justified. 1 Agent unavailable due to invalid mother. 4 Agents recruited since last inspection; SAC instructed to stress recruiting.

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Contacts - Very Good. 19 SAC contacts, 8 developed by SAC. Furnish balanced variety of services. Effective police training and linison programs 49 speeches this year. Officials contacted spoke highly of Director, FBI and St. Louis Office.

Enclosure

1 - Mr. Callahan (Attention; Mr. C. R. Davidson) (sent separately) DJB:mgj:meh /

MA (8) 1 195 STYPE UNIT

Memorandum to Mr. Mohr Re: Inspection - St. Louis Office Inspector D. J. Brennan, Jr. November 6-14, 1961

RECOMMENDATIONS: 1. SAC Calvin B. Howard, GS-16 @ \$15,515, nonveteran, not on probation, at St. Louis since 9/4/57, 3rd office as SAC. Mr. Howard makes mature appearance and handles himself well with contacts. He has tightened up administration and taken steps to remedy delinquencies found last inspection. He has confidence and respect of personnel, is loyal and hard working and furnishes leadership. SAC Howard involved in one substantive write-up, regarding alleged technical violation of kidnaping statute. SAC did not have adult male victim alleged technical violation of kidnaping statute. SAC did not have adult male victim interviewed and did not present facts to U. S. Attorney. Victim previously reported to police department he was forced to drive 2 subjects to Illinois and robbed of \$6.00. SAC stated this action based on prior discussion of similar cases with U. S. Attorney's office. Recommended that SAC Howard be censured for failure to have victim interviewed and to specifically present facts to U. S. Attorney. Qualified to continue as SAC Attached is suggested letter summarizing results of inspection and censuring SAC Howard.

St. Louis since 5/15/61, first office as ASAC. makes neat, conservative appearance; is aggressive; and is enthusiastic, hard worker. He has taken hold rapidly as ASAC, is effective in contacts and demonstrates sound working knowledge of procedures. He is well respected by office personnel. One substantive error detected on his desk, involving incomplete preamble in signed statement. No administrative action recommended as to since Agent primarily responsible. SAC states has excellent potential for further advancement. Inspector feels is progressing well and with additional experience can qualify as SAC in small office.

3. No delinquencies were noted during inspection attributable to former ASAC Herbert K. Moss (11/3044 - 5/14/61), now retired.

4. Evaluations and recommendations regarding other personnel submitted separately.

Memo to Mr. Mohr
Re: Inspection - St. Louis Office
November 6 - 14, 1961

DETAILS

Space occupied during inspection secure and convenient to public but inadequate for best organization, crowded and in need of decoration. Had not been sufficiently maintained by General Services Administration in view of contemplated move to new space. Housekeeping improved since last inspection. Certain delinquencies noted and called to aftention of SAC for correction. On 11/17/61 office moved to new space which is modern and attractive and will provide excellent working conditions. Present equipment had been refurbished to fit harmoniously into new space. Additional equipment needed and had been ordered but order deferred until first of next year due to need for economy. No delinquencies affecting safety found in 18 cars inspected. SAC checking security of cars closely. Automobile operating and repair costs below field average.

Case load as of 10/31/61, 1714 - 1516 active. Delinquency down to 5.9% as of 10/31/61, with 10 classifications over 7%. SAC instructed to stress reduction of delinquency in these classifications. Statistical accomplishments. down 36% in Fines, Savings and Recoveries, down 9% in Fugitives, even in Convictions and up 9% in Automobiles for first four months fiscal 1962. Receipt of new cases up in 6 major statistics-producing classifications. SAC instructed to stress improvement in statistics. Two substantive errors detected in 948 files reviewed, .21%, low. Estimated Communist Party membership 44 with 40 positively identified. Security Informant Program rated very good. Four of 7 bank robbery violations since last inspection solved, with total of 4 bank robbery violations pending unsolved and being given vigorous attention. Criminal Informant Program rated very good. Office stressing criminal intelligence matters and progress being made. Good information being received from technical sources. SAC instructed to stress development of live coverage of hoodlums. Twenty-five deadlines missed in 556 applicant cases checked, 4.5%, low. One deadline missed in 52 fugitive cases reviewed, 1.9%, low.

Investigative and administrative supervisory responsibilities equitably distributed. Three existing desks justified. On-the-spot supervision being afforded important cases. Time in office reduced from 13.6% in September to 10.0% in October. SAC instructed to stress productive investigative work to achieve further reduction. Case load per Agent and case closings per Agent average, after elimination of record-check cases handled by non-Agent personnel. Errors of form 6.01%

Memo for Mr. Mohr Re: Inspection - St. Louis Office November 6 - 14, 1961

approximately field average. Chief Clerk's Office functioning efficiently. Stenographic production 3.98 pages per hour, above average. Retyped pages 1.5%, below average. For first three months fiscal 1962, communications costs above and total travel and Per Diem costs below base figures furnished by Bureau. Seven suggestions submitted since last inspection, but none in current fiscal year to date. SAC instructed to encourage submission of suggestions.

PERSONNEL MATTERS.

. VERY GOOD

Personnel assigned, 54 Agents and 48 clerks. SAC requested three additional Agents. Inspector considers present personnel adequate but not excessive and so advised SAC. All employees passed required examinations. Voluntary overtime July through September averaged 2'59", found necessary, productive and equitably shared. Morale found very good. No abuse of sick leave noted. No overweight Agents. One Agent unavailable due to crippled mother. Four Special Agents recruited since last inspection. SAC instructed to stress recruiting of high quality candidates. Two Agents on limited duty, justified.

CONTACTS.

VERY GOOD

Nineteen SAC contacts, all known to SAC Howard and 8 developed by him. Well distributed geographically and can provide balanced variety of services. Active and effective police training program exists with 187 schools since last inspection attended by 4493 officers from 83 agencies. SAC instructed to concentrate on departments outside immediate area of St. Louis. Active and effective liaison program exists. Forty-nine speeches handled in 1961 to date, by SAC, ASAC and Seat of Government officials. Officials contacted spoke highly of Director, FBI and St. Louis Office.

December 13, 1961
PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I have received your suggestion that a procedure be initiated whereby the Seat of Government would notify field offices in advance when certain reports should be submitted. Careful consideration is being given to your idea and you will be advised if it is adopted.

The interest you displayed in submitting your observations to me on this matter is indeed appreciated.

Sincèrely yours,

(1)- Personnel file of SAC Calvin B. Howard

ML:jmh (Suggestion #379-62 dated 12/7/61)

NOTE: Referred to all divisions at the Seat of Government.

SAC Howard was censured 11/28/61 for a substantive error detected during inspection of the St. Louis Office.

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#379-6V

December 7. Division of Assignment From: (Suggester's name) ST. LOUIS Director, FBI SAC CALVIN B. HOWARD SUGGESTION It is suggested that the Bureau by routing slip to all divisions remind the field sufficiently in advance of each regulation requiring submission of information to the Bureau on a semi-annual or less frequent basis. There are a number of current regulations requiring each field office to submit to the Bureau certain data semi-annually or less frequently, i.e., annually on March 15 submit a letter reflecting contact with appropriate American Legion officials; semi-annually in May and November submit a complete roster of SAC Contacts. Current practice or rule (Include manual citation as well as facts) Current practice requires each field office to maintain own administrative ticklers for submission of required data. Advantages of suggestion and annual savings (include basis for estimate) Instead of 54 field offices maintaining administrative ticklers on matters requiring action no more frequent than semi-annually which ticklers can be lost or otherwise misplaced or destroyed, the appropriate division at SOG interested in the receipt of certain data could maintain one administrative tickler to advise the field offices by routing slip sufficiently in advance (30 days) of the pertinent requirement. This should improve the receipt of such information from all the divisions on time. Disadvantages of suggestion None apparent. (The use by the United States of my suggestion shall not form the basis of a further claim of any nature by me, my heirs, or assians upon the United States. I understand that I will be considered for any justified award only if my suggestion is adopted within two years after submission.) CALVIN B. HOWARD Mrs. Mrs. Miss -Signature and Title of Suggester Recommendations and comments of Division Head Recommend favorably. CALVIN B. HOWARD, SAC. Signature and Title (Do not write in this space - for Bureau use only)

3 - Bureau 2 - St. Louis (1 - 66-2168; 1 - FF SAC Howard) CBH:nln (5)

November 23, 1301
PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

I have reviewed the results of the recent inspection of the Ct. Louis Office and, based upon the Inspector's findings, the ratings for the various phases of operation are: Physical Condition and Maintenance and Investigative Operations - Good; Administrative Operations, Personnel Matters and Contacts - Very Good.

The housekeeping in your old office space showed some improvement since the last inspection, in spite of the lack of adequate maintenance by General Lervices Administration in view of the move to new space. Your new office space will permit more efficient organization as well as more attractive surroundings for office personnel. I will expect the housekeeping practices in your new space to be such that the physical appearance of the Et. Louis Office will be a credit to the FDI.

The Eurcau automobiles were generally in very good scondition and no defects affecting safety were noted. You must continue to check the security of these automobiles and to maintain operating and repair costs at the lowest possible figures.

Although the over-all investigative delinquency of your office had been reduced, there remained ten classifications in which the delinquency was over seven per cent. The delinquency in these classifications must be reduced at once and your over-all delinquency maintained

1 - Mr. Callahan (Attention: Mr. C. R. Davidson) (with enclosure)
1 - Personnel file of Mr. Calvin B. Howard

DJB: mgj 6 3 NOTE: Based on memo J. F. Malone to Mr. Mohr, dated 67-167 RE: Inspection-St. Louis Office, Inspector D. J. Brennan, Jr., November 6-14, 1961, DJB: mgj.

Room 4525 b

Mr. Calvin B. Howard

at a minimum. The substantive and form errors detected during the inspection indicate the need for close supervision of all phases of each investigative case. The unsolved bank robbery violations must continue to receive vigorous investigative attention. Your Criminal Informant and Security Informant Programs were found to be very good.

I am disappointed in the statistical accomplishments of your office during the current fiscal year to date and I insist that you take immediate steps to better your record.

A comparison of the Agent case load of your office with the case load of offices of similar size indicates that your present Agent complement is adequate but not excessive. You should place added emphasis on increasing the productivity of the Agent personnel assigned to your office and pay particular attention to reducing time in office to a minimum.

Your communications costs are above the base figures furnished to you by the Eureau and the need for economy should be made clear to all employees.

I expect that all voluntary overtime contributed by the Agent personnel of your office will continue to be essential, productive and equitably shared. Morale in the St. Louis Office was found to be very good. The Eureau should be kept aware concerning the health of the two Special Agents on limited duty and of any change in the status of the Agent who does not consider himself available for general assignment away from St. Louis.

While your office recently recruited four Special Agents, this represents the total recruited since the previous inspection. It is imperative that all offices share in the recruiting of properly qualified Special Agent applicants, if our personnel needs are to be met. I shall expect continued improvement by the St. Louis Office in this important activity,

You should continue the active police training program in which your office has engaged. It was gratifying that the officials contacted by members of the inspection staff evidenced a high regard for the FBI.

Mr. Calvin B. Howard

You were found to be responsible for one substantive error detected during the inspection in that you failed to have the victim of an alleged technical violation of the kidnaping statute interviewed and failed to discuss the facts with the United States Attorney. You are hereby consured for this delinquency.

You and your Assistant Special Agent in Charge should make a thorough study of the findings and instructions resulting from the inspection as furnished to you in this letter and in the copies of the inspection report and work papers left with you. Within thirty days of the receipt of this letter you should advise the Bureau in detail concerning all necessary corrective action.

Very truly yours,

John Edgar Hoover Director SAC, St. Louis

January 11, 1962

Director, FBI

TWO-DAY CONFERENCES

You should report to the Seat of Government, Room 5515, September 17, 1962, at 9:00 A.M. for attendance at Two-day Conferences.

Confirm attendance.

1 - Mr. Malone 1 - Mr. Hereford

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Mr. Calvin B. Howard Federal Bureau of Investigation t. Louis Missouri

Dear Mr. Howard:

It is a pleasure to commend you and, through you, the personnel of the St. Louis Office for exceeding your quota in the number of clerical applicants obtained for employment at the Seat of Government for the period of November and December, 1961.

Numbered

REC-131 I know this success was achieved as aJAN 16 1962 result of the interest and resourceful efforts of you and your associates. I am very pleased with the enthusiastic response of the office and I want to express my appreciation to all who contributed to this splendid accomplishment.

MAILED 5 JAN 1 5 1962

Sincerely yours,

J. Edgar Hoover

(Committee of			<u>.</u>
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January 16, 1962

lir. Calvin B. Howard Fodoral Eureau of Investigation St. Louis, Missouri

PERSONAL ATTENTION

Door Mr. Howard:

All offices have been advised proviously with respect to the recruitment of Special Agent applicants that a negative or defeatist approach would not be tolerated and that I desire the agent recruiting program in onch office to be handled vigorously and with enthusiasm.

A review of the results obtained by your office leaves me with no other conclusion than that this program is not receiving the necessary attention. As you are well aware, we are faced with ever-increasing responsibilities, and in order to effectively discharge these duties, it is imporative that we have sufficient agent personnel. may be assured that any requests for additional agent personnel will be very closely evaluated in light of the recults obtained in the agent recruiting program.

It is expected you will take the action necessary to produce well-qualified agent applicants for the Europu so that I will not have to again communicate with you in BEC-142 MELLEN 5 Very truly yours, 14111 6 1962 LEI or Hoover (J.VI V. " . " . " . " . " John Edgar Hoover JPD:slg* Director (5) 1 - SOG St. Louis Field Office file 1 - Mr. Cavanaugh

Callahan

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Based on Davidson to Callahan memo 1-11-62, Captioned Special Agent Applicant Recruiting Program. JPD:mmp:jkw

MAIL ROOM TELETYPE UNIT

January 17, 1962

SAC, St. Louis

Director, FBI

YEO-DAY COMPENENCES

You should report to the Seat of Government, Room 5515, 1962, at 9:00 A.M. for attendance at Two-Day Conformaco.

In view of the above, the instructions of January 11, 1962, are canceled.

Confirm attendance.

REC-138

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UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

WASHINGTON 25, D. C.

MAR 2 2 1962

Special Agent in Charge.

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C.

RE: (SAC) CALVIN B. HOWARD

(Type or print plainly)

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

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Address		<u>'</u>	b7C			
	7159 Dartmouth.	University	City	30,	Missouri.	4
	The following person is design of agents killed in the line of			nts.		
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Address	7159 Dartmouth,	*University	City		Wife Missouri	3/16/62

UNITED STATES GOVERNMENT

'emorandum

: Mr. Callahan

FROM: C. R. Davidson

March 16, 1962 DATE:

Belmont Callahan ontad Malone Rosen Sullivan . Trotter. Tele. Room Holmes

SUBJECT: VOLUNTARY OVERTIME OF AGENTS

FEBRUARY, 1962

Attached is a tabulation reflecting the average daily overtime for each field office and SAC for February, 1962, and the previous three months, together with the field-wide average for each of these months. It will be noted that the field average overtime for February was 2'52" per day, which is an increase from 2'41" in January. The Seat of Government average for February was 2'33", which is a slight decrease from 2'34" in January. The average daily overtime of the following SACs was below that of their respective offices for February:

NAME	SAC	OFFICE
SAC/Bromwell (Butte) ASAC/Bromwell (Butte) ASAC/Hostetter (Detroit) ASAC/Hostetter (Indianapolis) ASAC/Hoaglund (Louisville) ASAC/Maynor (New Orleans) AUSAC/Howard (St. Louis)	2'16" 2'47" 2'37" 2'36" 3'38" 2'44"	2'39'' 2'49'' 3'24'' 2'55'' 3'45'' 2'46''

All of the above SACs exceeded the average of their respective offices for the previous month of January with the exception of SAC Hoaglund of Louisville. It is noted that Mr. Hoaglund is retiring, his active duty ceasing 3-16-62. It will be further noted that of the above SACs, two (SACs Hostetter and Howard) were only two minutes below the average of their respective offices during February.

RECOMMENDATION:

None, for information.

FDH:sas 🔑

(4)Enclosure

1 - Mr. Callah



REPORT OF PERFORMANCE RATING

Name of Employee: CALVIN B. HOWAR	RD ,	
Where Assigned: ST. LOUIS (Division)	`(Section, Unit))
Official Position Title: SPECIAL AGENT IN	N CHARGE	
Rating Period: from 4-1-61	to3-31-62	
ADJECTIVE RATING: EXCELLENT Outstanding, Excellent	, Satisfactory, Unsatisfactory	Employee's Initials
Rated by: Signature	Assistant to the Director	4-2-62 Date
Reviewed by: Signature	Associate Director Title	4-2-62 Date
Rating Approved by:Signature	Title	Date
TYPE OF RE	EPORT (67-10)	70.200
(X) Official (X) Annual APR 24 1962 PT	() Administrative () 60-Day 4 / () 90-Day () Transfer () Separation from S () Special	O-307 APR 19 1352 Service

NARRATIVE COMMENTS

Note: The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

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** "AT FAULT" MEANS ANY CASE IN WHICH THE BUREAU HAS TAKEN DISCIPLINARY ADMINISTRATIVE ACTION AGAINST THE EMPLOYEE.

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PAST SAFE DRIVING RECORD CERTIFICATION

		•									
	NAME OF OPERATOR (PRINT - LAST, FIRST, MIDDLE INITIAL)		DATE								
	HOWARD, CALVIN B.	T	5/14/62								
	FBI - ST. LOUIS DIVISION	SPECIAL AGENT IN CH	IARGE								
	THIS IS TO CERTIFY THAT I PRESENTLY 🖾 HOLD 🗖 DO NOT HOLD A VALID MOTOR VEHICLE OPERATOR'S PERI DRIVER'S LICENSE.										
ž	PERMIT ISSUED BY: (STATE, TERRITORY	PERMIT NUMBER	PERMIT EXPIRES								
XX .	POSSESSION, DISTRICT) Missouri	4072013	3/1/64								
FILLED IN BY UPERAIUR	THIS IS AN <u>UNRESTRICTED (BEXTRICTED)</u> PERMIT. (IF RESTRICTED, EX (STRIKE OUT ONE)	PLAIN BELOW)									
10 BE FILLE	THIS FURTHER CERTIFIES THAT QURING THE PAST THREE YEARS I HAVE DE ALLY OWNED) APPROXIMATELY 40,000 MILES. DURING THIS TIME TRAFFIC VIOLATION TICKET; (B) I - HAVE PAST HAVE NOT BEEN HELD INVOLVED IN A TRAFFIC ACCIDENT. IF AFFIRMATIVE ANSWER, PLEASE DATES OF OFFENSES.	D AT FAULT* AS THE DRIVER OF A MO	TOR VEHICLE								
	* "AT FAULT" MEANS ANY CASE IN WHICH RESPONSIBILITY IS CONCEDED BY EMPLOYEE OR HIS INSURANCE COMPANY OR LIABILITY IS FIXED BY DULY CONSTITUTED AUTHORITY. NAME OF REVIEWING OFFICIAL (PRINT - LAST, FIRST, MIDDLE INIT HOWARD, CALVIN B.	SIGNATURE OF OPERATOR IAL) POSITION TITLE SAC	DATE 5/14/6								
	THE PERSONNEL FILE OF THIS EMPLOYEE HAS BEEN REVIEWED AND REFIONER OPERATION OF A MOTOR VEHICLE ON OFFICIAL BUSINESS DURING THE PAST	LECTS THE FOLLOWING INFORMATION ST THREE YEARS:	CONCERNING THE								
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(SIGNATURE OF REVIEWING OFFICIAL)

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Standard Form 89
(Rev. Aug. 1950)
PROMULGATED BY
BUREAU OF THE BUDGET

D REPORT OF MEDICAL HISTORY

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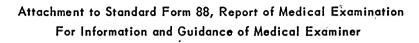
ENCLOSURIE 3.08

YES	NO	CHECK EACH ITEM YES OR NO. EV	ERY ITEM CHECKED "YES" MUST BE FULLY EXPLAINED IN BLANK SPACE ON RIGHT
		27. HAVE YOU BEEN UNABLE TO HOLD A JOB BECAUSE OF:	
		A. SENSITIVITY TO CHEMICALS, DUST, SUNLIGHT, ETC.	
	-	B, INABILITY TO PERFORM CERTAIN MOTIONS	
	1	C. INABILITY TO ASSUME CERTAIN POSITIONS	B to allow a law of
	1	D. OTHER MEDICAL REASONS (If yes, give reasons)	your money and
	/	28. HAVE YOU EVER WORKED WITH RADIOACTIVE SUB- STANCE?	June tumor (buyer) much from vot and cloyer 20
	1	29. DID YOU HAVE DIFFICULTY WITH SCHOOL STUDIES OR TEACHERS? (If yes, give details)	frank som doge 20
	1	30. HAVE YOU EVER BEEN REFUSED EMPLOYMENT BECAUSE OF YOUR HEALTH? (If yes, state reason and give details)	
	/	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE? (If yes, state reason and give details)	
~		32. HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE, ANY OPERATIONS? (If yes, describe and give age at which occurred)	•
	1/	33. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR. IUM? (If yes, specify when, where, why, and name of doctor, and complete address of hospital or clinic)	
	1	34. HAVE YOU EVER HAD ANY ILLNESS OR INJURY OTHER THAN THOSE ALREADY NOTED? (If yes, specify when, where, and give details)	
	•	35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS, PHYSICIANS, HEALERS, OR OTHER PRACTITIONERS WITHIN THE PAST 5 YEARS? (II yes, give complete address of doctor, hospital, clinic, and details)	•
	1	36. HAVE YOU TREATED YOURSELF FOR ILLNESSES OTHER THAN MINOR COLDS? (II yes, which illnesses)	
	1	37. HAVE YOU EVER BEEN REJECTED FOR MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONS? (If yes, give date and reason for rejection)	
	/	38. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONS? (If yes, give date, reason, and type of discharge: whether honorable, other than honorable, for unfitness or unsuitability)	
	/	39, HAVE YOU EVER RECEIVED. IS THERE PENDING, HAVE YOU APPLIED FOR, OR DO YOU INTEND TO APPLY FOR PENSION OR COMPENSATION FOR EXISTING DISABILITY? (If yes, specify what kind, granted by whom, and what amount, when, why)	
1 AU	THORIZE	HAT I HAVE REVIEWED THE FOREGOING INFORMATION SUPP ANY OF THE DOCTORS, HOSPITALS, OR CLINICS MENTIONEI MY APPLICATION FOR THIS EMPLOYMENT OR SERVICE.	LIED BY ME AND THAT IT IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE, D ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD FOR PURPOSES
Cal	VIL	Boyd Noward	SIGNAS STORY June
40. PHY	ICIAN S	SUMMARY AND ELABORATION OF ALL PERTINENT DATA (P.	hysician shall comment on all positive answers in stems 20 thru 39)

TYPED OR PRINTED NAME OF PHYSICIAN OR EXAMINET DATE

M. J. BOWACE WAS SIGNATURE

U.S. GOVERNMENT PRINTING OFFICE: 182-0-213344



Name of Evaminee	HOWARD	CALVIN.	Box 0
Name of Examinee (Type or print)	Last	First	Middle
The following portion	ns of the attached examinati	on report form need not be	e completed:
*,	2	62	
1	3	65	v
	4	67 ·	
	9	68	-
	11	69	
	14	72	
,	17	76 `	
46. Is necessary un	less facilities for affording	same are not readily avai	lable.
48. Not required unl	ess examinee is over 35 yea	ars of age or examination	indicates such is
49. Is necessary un	less facilities for affording :	same are not readily avai	lable.
71. Audiometer exam	ninations should be afforded	whenever possible.	
	· _		
E All E	WI - A Cl I C 1	A A!! E	
For All Examinees,	Whether Clerical or Special	Agent Applicants or Empl	oyees:
The medical examiner sh	ould answer the following questio	n:	
Examinee 🛘	is is not qualified for	strenuous physical exer	tion.
To be Answered in t	he Case of All Male Employe	ees and Male Applicants:	
	ave any defects restricting c erous assignments which mic		
X No Ye	s If "yes" please specify	y defects.	<u></u>
		tt	
2. Does examinee h	ave any defects prohibiting	safe operation of motor ve	ehicles?
X No Y	es If "yes" please specify	y defects.	
		•	£2
If examinee has	defective vision, should he	wear corrective glasses w	hile operating a motor
vehicle? XY	es LANO Reading (7_1	308	/··
,	•	1	
	CLOSTIR	SHI AL.	

REC'D-

leight	Desirable Weight	i Medium EPolite2#	ADMIN. DIV Large Frame
5′ 4″	117 - 125	123 - 135	36 PH 132 - 148
' 5"	120 - 129	126 - 139	134 - 152
5' 6"	124 - 133	130 - 143	138 - 157
5′ 7″ .	128 - 137	134 - 148	143 - 162
5'8"	132 - 141	138 - 152	147 - 166
5′9″	136 - 146	142 - 156	151 - 170
5' 10"	140 - 150	146 - 161	155 - 175
5' 11"	144 - 154	150 - 166	160 - 180
6'	148 - 158	154 - 171	164 - 185
5/ 1"	152 - 163	158 - 176	169 - 190
5' 2"	156 - 167	163 - 181	174 - 195
5, 3"	160 - 171	168 - 186	178 - 200
6' 4" .	169 - 180	178 - 196	188 - 210
6' 5"	174 - 185	182 - 202	192 - 216

3.	Examinee's frame is small medium large
4.	Considering above weight table, the examinee's frame, and other individual physical characteristics. I consider his present weight Satisfactory Excessive Deficient
5.	Under proper medical supervision, examinee should lose pounds gain pounds
Re	marks:
	`

(Signature of Medical Examiner)

<u>Capil/26/62</u>

	N.			
OPTIONAL FORM NO. 10 UNITED STATES GOV	VERNMENT	É)	Tolson Belmont Mohr
Memorano	dum	•	I AM	Contad DeLoach Evans Malone
то : MR. CA	LLAHAN	DATE: May	22, 1962	Rosen Sullivan Tavel Trotter Tele. Room
FROM: C. R. DA	AVIDSONU		V.	Holmes
EOD 12-	B. HOWARD 4-39; GS-16, \$15,775	3	Mapple	cooper t medical
	L. Louis Office	GHT)	1-48	-C0000
report dated 4-26-62 full duty. The report pounds overweight (he pounds). In his coverwo pounds to 178 pounds, is married and he offices of preference "Excellent" 3-31-62. St. Louis Office, with	vard, by cover letter 2 reflecting no disqual 2 t of 4-26-62 shows the leight 5'10", weight 1 er letter of 5-16-62 reflection, leaving him throas no children. He has no children. He has are Houston, Dallas Overtime for past at exception of SAC, leset the proper example gram.	lifying physical of at at the time of 80, frame - largeceived 5-21-62 eee pounds overwas been SAC at 84, and San Antonisix months has beas no overweigh	defects and certi- his examination ge, and desirable he advised he ha- veight. SAC How St. Louis since S to. He was rate een satisfactory. at Agents. As SA	fication for he was five e limit 175 d reduced yard, age 0-4-57.
RECOMMENDATION	īs:			
Bureau weight stands overweight 4-26-62). Recon	mend no act	REC-133	2 and previously 7- 29 60 Number 4 MAY 25	five pounds -309
WBH:ccf (4) 1 - Miss Goode 1 - Mr. Cavanaugh	standard. Place of the Signature 53 Here of the Signature 53 Here of the Signature 53	found of long to	123	3 proson
8_{-} MAY 31	1 0	,		

UNITED STATES GOVERNMENT

!emorandum

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Director, FBI

DATE: 5/16/62

A SAC, St. Louis

Attention: Personnel Section

CALVIN B! HOWARD

SUBJECT: SPECIAL AGENT IN CHARGE

PHYSICAL CONDITION

Remylet	
ReBulet	

\boxtimes	Re physical	examination	4/26/62
-------------	-------------	-------------	---------

Dental work was completed on __

Vision has been corrected to _

☐ Results of ☐ chest X ray ☐ patch test ☐ urinalysis ☐ serology were negative.

Enclosed physician's statement indicates he is qualified for strenuous physical exertion and use of firearms.

☐ Enclosed are ☐ paid ☐ unpaid medical bills.

Attached are Bureau of Employees' Compensation forms _

Physical examination reports are enclosed.

Employee is scheduled for physical examination on _

[X] Physical examination report has been reviewed and initialed.

Employee has been instructed to wear corrective glasses while operating a motor vehicle.

Employee returned to active duty _

Employee's physical condition is _

UACB he is being removed from limited duty.

UACB he is being placed on limited duty.

Remarks:

SAC's current weight is 178 pounds. 30-day tickler set. Bureau will be advised.

1 - Bureau (Encs.)

- St. Louis (1 - P/F; 1 - 66-1724)

CBH:gmf

What 2 62 ENCLOSE

June 27, 1962

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation St. Louis, Missouri

Dear Mr., Howard:

I have reviewed the results of the recent inspection of the St. Louis Office and based upon the inspector's findings, the ratings for the various phases of operation are: Physical Condition and Maintenance, Personnel Matters and Contacts - Very Good; Investigative Operations and Administrative Operations - Good.

The new office space was found to be convenient, well organized and in excellent condition. You should immediately place into effect the suggestion of the Inspector to place chain-type locks on certain doors to afford visual check of their security. The Bureau automobiles inspected were found generally in very good condition and no defects were detected affecting safety. I was pleased to note that automobile operating and repair costs in your office are below field averages. This important matter chould continue to receive your close attention.

The over-all delinquency in investigative matters should be reduced and maintained at a minimum. The fact that you are down in accomplishments in the categories of convictions and fines, savings and recoveries is disturbing. You must give this important phase of our operations your close attention as an immediate improvement is desired. The three substantive errors found are of concern to me and indicate, a need for tighter administrative supervision. You were responsible for the supervision of one case containing a substantive error in that you did not insure the recording of certain evidence in the case file. You must exercise greater care in handling your supervisory assignments so that it will not be necessary to criticize you further.

Personnel file of SAC Calvin B. Howard 1 - Mr. Callahan (Attn: Mr. C. R. Davidson) (onc.) Malone to Mohr, 6/26/62, 1 -Movement Unit Q.Ž b7C Room 4525

PHS:eiw (8)

Note: Based on memo J.F. re: Inspection - St. Louis Div., Paul H. Stoddard. Inspection Staff, 6/5-15/62. PHS:eiw.

Mr. Calvin B. Howard

Your communications costs are above the base figures furnished to you by the Bureau and indicate the need for economy to be stressed to all agents. The morale of your office was considered to be very good. Close attention should be given to the agent on limited duty to insure that any change in his condition is brought to the Bureau's attention immediately. I must insist that recruiting by your office receive impetus as this responsibility must be shared by all offices if we are to meet our personnel needs.

It was pleasing to me that persons contacted by the inspection Staff evidenced a high regard for the Federal Bureau of Investigation.

You and the Assistant Special Agent in Charge should carefully study the inspection findings left with you and inform the Bureau of the corrective action you have taken within thirty days of the receipt of this letter.

Very truly yours,

John Edgar Hoover Director

Round Slip FD-4 (Rev. 10-13-58) TO EXX Director Att. PERSONNEL SECTIO SAC ASAC Supv. Agent SE CC Steno Clerk	CALVIN B. HOWARD SAC PHYSICAL CONDITION
A	CTION DESIRED
Acknowledge AssignReassign Bring file Call me Correct Deadline Deadline passed Delinquent Discontinue Expedite File For information Initial & return Leads need attention Return with explanation Re St. Louis letter	Prepare tickler Recharge serials Return assignment card Return file Return serials Search and return See me Send Serials
Current weight is 1 weight range.	74 pounds - within desirable
See reverse side	SAC CALVIN B. HOWARD Office ST. LOUIS

A THE WAY

HOWARD; CALVIN B. . . . OVERWEIGHT

SAC*ST. LOUIS

PHYS: 4-26-62 POOD 5-22-62

4-26-62: 5' 10", L, 180 (Des 175)

5-16-62: SAC encl phys, wt now 178, will advis

5-22-62:CRD-NPC:REC:(1)Censure(2)Fol every 30

NOTE: RECOMMEND NO ACTION-JPM---APPROVED "T"

6-18-62: SAC adv SAC wt 174

6 JUNES 1962

July 3, 1962

MEMORANDUM FOR MR. TOLSON

Today I saw Special Agent in Charge Calvin B. Howard of the St. Louis Field Division. Mr. Howard makes a mature, favorable appearance, and I would rate him above average as to attitude and interest.

I called Mr. Howard's attention to the fact I noted he had about two dozen classes of cases in excess of 7% in delinquency and this was undesirable and should be immediately corrected.

I commented upon the fact I noted for the first eleven months of the current fiscal year when compared with a similar period of the previous fiscal year, his office had dropped 8% in convictions and 9% in fines, savings, and recoveries and that he should immediately look into this situation to bring about an improvement.

I discussed with Mr. Howard the fact that I noted the Agents in the St. Louis Field Division were spending 13.9% of their time in the office in May which is excessive.

I stressed to Mr. Howard the necessity for developing quality informants in all three areas of domestic intelligence, criminal intelligence, and civil rights.

I told Mr. Howard I noted that the average overtime in the St. Louis Office was nearly three hours a day and I felt this was excessive and that the overtime should be kept down to approximately two hours a day and only performed when absolutely essential. I also observed I, of course, was interested in seeing that whatever overtime was performed was equitably shared. I stressed the imperative necessity of the Special Agent in Charge, the Assistant Special Agent in Charge, and other Supervisors in the office to spot check the work and time of the Agent personnel in view of the instances which have come to our attention wherein Number Three Cards have had entered upon them incorrect information and Agents have been charging overtime while not performing investigative duties.

Tolson and Agents have been charging overtime while not performing investigative of the state of

I called Mr. Howard's attention to the fact I noted that his office had recruited six Agents since June, 1961, for the New Agents Class and I thought greater effort should be made by the St. Louis Division to recruit more Agents.

I called to Mr. Howard's attention the fact I noted that the St. Louis Office had one bank robbery and one bank burglary which were unsolved and he should bear down on these to bring about a solution.

I stressed to Mr. Howard the need for continued attention to the missing Greenlesse ransom money, a substantial portion of which has not as yet been recovered.

I also discussed with Mr. Howard the necessity for seeing that the administration of the St. Louis Office was maintained at the highest level and that there must be meticulous adherence to the rules and regulations of the Bureau as they pertain to official and personal conduct of the personnel.

Very truly yours,

LEK

John Edgar Hoover Director

June 26, 1962

Mr. Mohr

J. F. Malone

INSPECTION - ST. LOUIS DIVISION PAUL H. STODDARD, INSPECTION STAFF JUNE 5 - 15, 1962

b6 b7C

	$\{t\}$	PINOPPL		
Officials:	Calyin B. Howard,	SAC since 9/5/57.		ASAC since 5/15/61
-	Last inspection 11	/6-14/61.		-

Physical Condition and Maintenance - Very Good. (Last inspection - good) Office conveniently located in new space, second floor of Federal Building. Space is completely surrounded by a public corridor, is fully air conditioned, well lighted and organized. Certain housekeeping delinquencies - corrected. Suggestion made for installation of chain-type lock on certain doors to afford visual check of their security. No defects affecting safety noted in 15 automobiles inspected. Automobile operating and repair costs below field average.

Investigative Operations - Good. (Last inspection - good) Case load 5/31/62, 1,574 (1,359 active). Delinquency 7.8% - instructed to reduce. Accomplishments down in 2 categories - stress placed on statistical producing violations. 3 substantive errors detected in 699 files reviewed. (.42%; field .33%) Criminal Informant Program - good. Security Informant Program - very good. 2 of 3 bank robbery violations since last inspection - solved. Office stressing Criminal Intelligence Program, has 3 microphone surveillances in operation and 4th under consideration. Applicant deadlines missed 3.07% - low. Fugitive deadlines missed 6.9% - high.

Administrative Operations - Good. (Last inspection - very good) Supervision on 3 desks, proper and equitable. Time in office, February - April, averaged 10.0% while case closings averaged 23.3 per agent. Form errors 7.15% (field 4.78%); SAC instructed to follow closely to reduce. Steno production above average. Communications costs up while trayel and per diem costs down - economy stressed. Suggestions and physical changes made to Chief Clerk's Office during inspection to improve efficiency in operations and mail flow.

Tolson
Belmont
Mohr

Contrad
Del.oach
Evans
Malone
Rosen
Sullivan
Tavel
Trotter
Tele. Room
Holmes
Gandy

Enclosure 1 - Mr. Callahan (Attn: Mr. C. R. Davidson) (sent separately) PHS: ejw (6)

MAIL ROOM TELETYPE UNIT

Memo to Mr. Mohr Re: Inspection - St. Louis Division

Personnel Matters - Very Good. (Last inspection - very good) Personnel, 58 agents - 46 clerks (Adequacy of personnel handled separately). All personnel passed required examinations. One agent on limited duty, 1 on probation, 1 unavailable, and 1 overweight. Morale - very good. Importance of recruiting clerks and agents emphasized.

Contacts - Very Good. (Last inspection - very good) 18 SAC contacts, 1 less than last inspection (3 deleted and 2 added), 11 developed by present SAC and all known to him; coverage very good. Police liaison excellent. Training adequate. 40 speeches given this year to date - very good coverage. TV, Radio and press relations - favorable. Officials and prominent persons contacted hold Director, FBI and St. Louis Office in high regard.

RECOMMENDATIONS: (1) SAC Calvin B. Howard, GS-16 @ \$15,775, nonveteran, not on probation, at St. Louis since 9/4/57. Second office as SAC.

Mr. Howard makes a substantial personal appearance, is mature, aggressive and handles contacts easily. He commands the respect of office personnel. At time of physical examination on 4/22/62, Mr. Howard was found to be 5 pounds overweight. As of 6/22/62, he reported he was within desirable weight limits (174). One substantive error detected on his desk which involved his failure to supervise a White Slave Case properly to insure that certain evidence was recorded as an exhibit. Attached is a letter censuring SAC and summarizing inspection findings, if approved, should be forwarded.

He is respected by office perso entirely loval to the Bureau. No	office as ASAC aggressive and nnel, has a goo o substantive e	possesses d knowledge rrors detec	veteran, not on probation, at makes an excellent athletic a pleasing friendly personality. The of his duties and is considered ted on his desk. Inspector feels SAC of small office.
	b6 .	**	

(3) Evaluations and recommendations regarding other personnel submitted separately.

b7C

Memo to Mr. Mohr

Re: Inspection - St. Louis Division

DETAILS

PHYSICAL CONDITION AND MAINTENANCE

Office conveniently located in new space on second floor of new Federal Building. Space is completely surrounded by a public corridor, is fully air conditioned, well lighted and is well organized. General housekeeping delinquencies detected corrected. Suggestion made for installation of chain-type locks on certain doors so that visual observation possible to insure security. 15 automobiles of 38 complement inspected - no defects noted affecting safety. Operating and repair costs .054 and \$65.00 (field average . 065 and \$73.00, respectively).

INVESTIGATIVE OPERATIONS GOOD

Case load as of 5/31/62, 1,574 (1,359 active). Delinquency 7.8% instructed to reduce and suggestion made as to procedure to follow such delinquency. Office down 8% in convictions, down 9% in fines, savings and recoveries and up in fugitives 2% and up in automobiles recovered 4%. Stress placed on those categories which produce volume of statistics. 3 substantive errors detected in 699 files reviewed involved 2 delayed investigations and 1 failure to record evidence as exhibit (handled separately). Criminal Informant Program considered good; however, emphasis stressed to increase numerical strength to come up to last inspection. Reduction attributed to culling of poor informants. Security informant program rated very good. Estimated Communist Party membership 35 while 29 positively identified and 6 tentatively identified. No missing security index subjects. 2 of 3 bank robbery violations received since last inspection solved. Office stressing Criminal Intelligence Program and has 3 microphone surveillances in operation and an additional microphone surveillance under consideration. 51 deadlines missed in 1.654 applicant files checked - 3.07% (field average 4.53%). 7 fugitive deadlines missed in 101 files reviewed - 6.9% (field average 3.13%).

ADMINISTRATIVE OPERATIONS

Supervision of cases on three desks equitably distributed. Time in office. February-April, averaged 10.0%, while case closings averaged 23.3 per agent. Form errors totaled 7.15% as compared to field average of 4.78%. SAC instructed to follow closely and reduce. Steno production 4.5 pages per hour (field average group three offices 3.82). Communications costs 29.1% up while travel and per diem costs down 21.5% per agent. SAC instructed to make a determined effort to reduce and insure that all costs are justified. Suggestions and physical changes made during inspection to Chief Clerk's Office to improve efficiency in operations and flow of mail.

Memo to Mr. Mohr

Re: Inspection - St. Louis Division

PERSONNEL MATTERS

... VERY GOOD

Personnel consists of 58 agents and 46 clerks. Ratio 79.31%. Ratio would be more in keeping with other offices if clerical employees making record checks at Federal Record Center were deducted. Ratio considered proper. (Adequacy of personnel handled separately). All personnel passed required examinations. One agent found on limited duty – justified, 1 on probation, one not available, and SAC slightly overweight – expects to be within desirable range in immediate future. Morale considered very good, Importance of recruiting clerks and agents emphasized as office not up to quota.

CONTACTS . . .

VERY GOOD

18 SAC contacts all known to SAC and of this number 11 were developed by present SAC. 19 such contacts as of last inspection; however, 3 were deleted and 2 added. Coverage very good. Police liaison excellent. Training considered adequate and office will participate in command school in near future. 40 speeches given this year to date and coverage considered very good. Relations with TV, Radio and Press favorable. All officials and prominent persons contacted during inspection hold Director, FBI and St. Louis Division in high regard.

0

Mr. Belmont
Mr. Allahan
Mr. Confad
Mr. Deloach
Mr. Evans
Mr. Malone
Mr. Rosen
Mr. Rosel
Mr. Tavel
Mr. Trotter
Tele. Room
Miss Holmes

Miss Gandy.

Mr. Tolsonk

St. Louis, Missouri July 6, 1962

Dear Mr. Hoover:

This note is to express sincerest appreciation for the opportunity of receiving your personal instructions and counsel as well as the observations and assistance of Mr. Tolson and other Bureau officials during my two-day conferences.

The results of the conferences have been fully discussed with our personnel in order that each might more fully understand the necessity of individual devotion to duty to assure the high standards of our Bureau set by your example are maintained.

Sineerely yours

Calvin B Howard

July 7 21 MI 'B

Mr. J. Edgar Hoover,
Director
Federal Bureau of Investigation
U. S. Department of Justice
Washington, D. C.

REC-144

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UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

JUL 3 1 1962

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

RE: SAC CALVIN B. HOWARD

(Type or print plainly)

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name (primary beneficiary)		Relationship	Date
		Wife	7/17/62
ddress			
7159 Da	rtmouth, Universit	y City 30, Missouri	i.
Name (contingent beneficiary		Relationship	Date
	b6		
Address	b7C		-
	-	r	
peneficiary of agents killed in	the line of duty, other than tra		
*	the line of duty, other than tra	Relationship	Date
	n the line of duty, other than tra		Date 7/17/62
Name (primary beneficiary)	the line of duty, other than tra	Relationship	1
Name (primary beneficiary) Address		Relationship Wife	7/17/62
Name (primary beneficiary) Address 7159 Da:	rtmouth, Universit	Relationship	7/17/62
Name (primary beneficiary) Address 7159 Da:	rtmouth, Universit	Relationship Wife y City 30, Missour:	7/17/62
Name (primary beneficiary) Address 7159 Da: Name (contingent beneficiary)	rtmouth, Universit	Relationship Wife y City 30, Missour:	7/17/62
Name (primary beneficiary) Address	rtmouth, Universit	Relationship Wife y City 30, Missour:	7/17/62
Name (primary beneficiary) Address 7159 Da: Name (contingent beneficiary)	rtmouth, Universit	Relationship Wife y City 30, Missour: Relationship	7/17/62 i.
Name (primary beneficiary) Address 7159 Da: Name (contingent beneficiary)	rtmouth, Universit	Relationship Wife y City 30, Missour:	7/17/62 i.

October 2, 1962

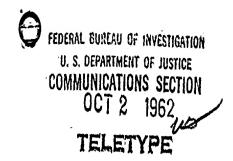
Mr. Calvin D. Noward Federal Eureau of Investigation Ct. Louis, Miscouri

Dear Mr. Howard:

MAIL ROOM W TELETYPE UNIT

Your headquarters are changed from St. Louis, Liccouri, to Indiana, indiana, and Cacial Agent in Chargo,
effective upon your arrival there on or after this date. This change is made for official reasons and you will be allowed transportation expenses and per diem at the rate of \$16.00 per day within the U. S., \$6.00 per day for air trayel, rail travel, and ocean travel by steamship outside the continental limits of the U.S., transportation expenses for your immediate family, and transportation cost of household goods and personal effects as provided for in Public Law 600 dated August 2, 1946, and Executive Order 9805, dated November 25, 1946, as amended. You are authorized to use your privately owned automobile and you will be reimbursed at the rate of ten cents per mile plus incidental expenses, not to exceed the cost by common carrier over the most direct route for all persons officially traveling therein. Should your dependents travel separate and apart from you, expenses will be allowed under the same conditions as above. Expedite transfer and navise within 40 hours departure and apartival cates.

	Enclosure	Yery truly yours,
2962	,	1. Idan Hoover
CCMM-FL	•	REC. 14 John Edger Heover 1 1 - 3/2
130	1 - SAC, Ind	ianapolis (Poregnal Attention) 10 10 8 2
	1 - Lir. Dol.	cach 1 - Er. Echr 1 - Er. Callahan 1 - Er. Clayton 1+ Mrs. Axtell 1 - Payroll Distribution
Tolson Belmont Mohr	M.	ECTU M. UM PRO PROPERTY TO A AMAZON STRUTHOUTH
Callahan Contad DeLoach	bgw (12)	b7C
Evans Malone Rosen Vallivan	based on me	mo from Mohr to Tolson, 10/2/62, EWW:lae.
rotter	17 37/	THE LEW ! NOW



Mr. Tolson. Mr. Belmont. Mr. Mohr. Mr. PeLoach. Mr. Evans Mr. Malone. Mr. Rosen Mr. Sullivan Mr. Tavel_ Mr. Trotter_ Tele. Room_ Miss Holmes Miss Gandy.

URGENT 10-2

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TO

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DIRECTOR, FBI

SAC, ST. LOUIS FROM

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RE PHYSICAL EXAMINATION.

CALVIN B. HOWAR

RESULTS OF PHYSICAL EXAMINATION AFFORDED THIS DATE

SATISFACTORY IN EVERY RESPECT.

END AND ACK PLS

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1962

REC'D-TELETYPE UNIT

OPTIONAL FORM NO. UNITED STATES GOVER 1 emorandumMalone Rosen 10/2/62 то DATE: MR. TOLSON Sullivan Tavel Trotter Tele. Room FROM J. P. MOHR SUBJECT: PERSONNEL CHANGES By memo 9/28/62 it was recommended and approved that SAC Calvin B. Howard, St. Louis Office, be considered to fill the position of SAC at Indianapolis to replace SAC Allan Gillies, who is being transferred to Washington Field Office as SAC. SAC Howard's transfer was contingent upon (1) ascertaining whether or not he plans to make the Bureau his career, and (2) the results of a current physical examination he would be ordered to take. SAC Howard was contacted by Mr. E. R. Clayton on 10/1/62, and Howard advised he intends to make the Bureau his career and has no thought of resigning. SAC Howard received a physical examination at the Government facility covering the St. Louis Office, on 10/2/62, and the oral results received on the same date showed his weight was within satisfactory limits and he was certified for strenuous physical exertion. RECOMMENDATION: Since SAC Howard plans to make the Bureau his career and the results of his current physical examination are satisfactory, he should be transferred to serve as SAC in Indianapolis at no change in grade or salary. Appropriate letter attached. Enclosure EWW:lae(2) frefilelt. prepared 2 OCT 4

UNITED STATES GOVERNMENT

Memorandum

TO MR. TOLSON

FROM : J. P. MOHR

SUBJECT: PERSONNEL CHANGES

DATE: 9/28/62

Asserting to the control of the cont

SAC Allan Gillies has been ordered transferred from the Indianapolis Office to serve as SAC in the Washington Field Office and it is necessary to replace him. It is, therefore, recommended that SAC Calvin B. Howard, SAC of the St. Louis Office, be transferred to Indianapolis to serve as SAC there at no change in grade or salary. Since SAC Howard was afforded his last annual physical examination on 4/26/62, no action should be taken concerning this recommendation until it has been ascertained that his current physical condition is satisfactory and that he plans to continue to make the Bureau his career. (Since he is 46 years of age, he will not be eligible for retirement until August, 1966.)

SAC Howard entered on duty 12/4/39 as a Special Agent, is in Grade GS-16, \$15,775 per annum, 46 years old, married with no children, born in Houston, Texas, and has a Bachelor of Laws Degree. He had varied experience in the field, at the Seat of Government and as an ASAC prior to being designated as SAC at Minneapolis in January, 1954. He has served as SAC at St. Louis since September, 1957. He was last commended on 1/15/62 since St. Louis Office exceeded their quota of clerical applicants for employment at Seat of Government. During inspection of St. Louis Office in June, 1962, the Inspector stated he made a substantial personal appearance, was mature, aggressive and handled contacts easily. Office was rated Very Good in Physical Condition and Maintenance, Personnel Matters, and Contacts, and Good in Investigative Operations and Administrative Operations. SAC Howard was censured 6/27/62 since he was responsible for the supervision of one case containing a substantive error which was ascertained during the inspection. The Director last saw SAC Howard 7/3/62 and stated he made a mature, favorable impression and rated him above average as to attitude and interest. His weight is within desirable limits. His overtime during the past six months has ranged between 2 hours 22 minutes, and 3 hours 14 minutes. As of 8/31/62 statistics in St. Louis were up 34% in fines, savings and recoveries, 32% in fugitives apprehended, and 5% in automobiles recovered. Convictions decreased 3%. As of 8/31/62 St. Louis had 1750 pending matters and 56 Agents assigned. This compares with 1748 investigative matters and 75 Agents at Indianapolis. In considering pending matters in St. Louis, it must be taken into account that approximately 25% of the case load are record checks at the Federal Record Centers located in St. Louis.

Enclosure 2 FINER DIVEC. 02

EWW:hif (2)

OCT 9 1962

Searched Numbered 2 OCT 4 1962

Memorandum Mr. Mohr to Mr. Tolson

Re: PERSONNEL CHANGES

RECOMMENDATIONS:

(1) That SAC Calvin B. Howard be contacted and asked whether he plans to make the Bureau his career or intends to resign in the near future, it being noted he would not be eligible to retire until August, 1966.

He intends to make Bureau his career and has no thought of resigning per care 10-1-6 gree

(2) That SAC Howard be instructed to take a physical examination at a Government facility and have the results submitted to the Bureau by teletype immediately.

Will send in 10-2-62

(3) If SAC Howard plans to make the Bureau his career and the results of his physical examination are satisfactory, that he be designated to serve as SAC at the Indianapolis Office at no change in grade or salary.

ah

PERMANENT BRIEF OF PERSONNEL FILE OF SAC HOWARD IS ATTACHED.

UNITED STATES GOVERNMEN

1emorandum

TO

Mr. Callahan

DATE:

9-28-62

Matone
Rosen
Sullivan
Tavel
Trotter
Tele. Room
Holmes

Tolson Belmont

Moht -Casper . Callahan

Contad . DeLoach . Evans

Gandy

FROM

C. R. Davidson(

SUBJECT:

CALVIN B. HOWARD

Special Agent in Charge

St. Louis Office

EOD 12-4-39 SA; GS-16, \$15,775

The following is a brief summary of Mr. Howard's record for the Director's use.

Mr. Howard entered on duty 12-4-39 as a Special Agent and is presently in Grade GS-16, \$15,775 per annum. He has served on general assignment in the field, served at the Seat of Government and served as a Resident Agent and Assistant Special Agent in Chage. On 1-15-54 he was designated Special Agent in Charge of the Minneapolis Office and on 9-4-57 he was transferred to the St. Louis Office. On 3-31-62 Mr. Mohr rated him EXCELLENT. He is 46 years of age, is married and has no children.

During the past year he has been COMMENDED on one occasion, it being on 1-15-62 when he and the personnel of the St. Louis Office were commended through him for exceeding their quota in the number of clerical applicants obtained for employment at the Seat of Government for the period of November and December, 1961.

During an Inspection of the St. Louis Office from June 5-15, 1962, Inspector Stoddard stated that SAC Howard made a substantial personal appearance, was mature, aggressive and handled contacts easily. He commanded the respect of office personnel. The various functions of the office were rated as follows: Physical Condition and Maintenance - very good; Investigative Operations - good; Administrative Operations - good; Personnel Matters - very good; Contacts - very good. By letter dated 6-27-62 he was advised of the results of the inspection and was CENSURED inasmuch as he was responsible for the supervision of one case containing a substantive error in-that he did not insure the recording of certain evidence in the case file.

RFC-146 His weight is within desirable weightrelamits.

The Director last saw him on 7-3-62 and stated he made a mature, favorable impression and rated him above average as to attitude and interest. The Director discussed with him some of the operations of the St. Louis Office.

Since February, 1962, he has listed Houston, Dallas and

Enclosure - Permanent Brief

3 dar

San Antonio as his Offices of Preference. Based on length of service he stands 1 for transfer to Houston, 1 for transfer to Dallas, and 1 for transfer to the San Antonio Office.

His daily average overtime is considered satisfactory.

` ;	Standard Form 88
٠	(Rev. June 1956) Bureau of the Budget
	Circular A-32 (Rev.)

O REPORT OF MEDICAL EXAMINATION

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	88-104-01

Bureau of the Budget Circular A-32 (Rev.)	L REPOR	T OF MEDICAL	EXAMINATION	· 14.	88-104-01
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HOWARD, CALVIN BOYD			Special Agent		
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Standard Form 89 (Rev. Aug. 1950) PROMULGATED BY BUREAUCH THE BUDGET CIRCULAR A-24

REPORT OF MEDICAL HISTORY THIS INFORMATION IS FOR OFFICIAL USE ONLY AND WILL NOT BE RELEASED TO UNAUTHORIZED PERSONS

-	FIRST NAME-MIDDLE			2. GRADE AND COMPONENT OR POSITION	3, IDENTIFICATION NO.		
HOWARD	, CALVIN	BOYD	Special Agent in Cl	narge			
4. HOME ADDRE	SS (Number, street or	RFD, city or town, zone and St	ate)	5. PURPOSE OF EXAMINATION	6. DATE OF EXAMINATION		
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_м	. RACE	9. TOTAL YRS. GOVT. SERVICE MILITARY CIVILIAN 22	ertment of Justice - F.B.I.				
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Overall good health

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		20 1115/2015/20 PETAINSTONE SANDANIA PEDAING	7
*	X	30. HAVE YOU EVER BEEN REFUSED EMPLOYMENT BECAUSE OF YOUR HEALTH? (If yes, state reason and give	**
		details)	¹¹,v*
	X	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE? (If yes, state reason and give details)	**
X.		32. HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE, ANY OPERATIONS? (If yes, describe and give.	*** ***
		age at which occurred)	Bone tumor (benign) removed from right arm
-		33. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR-	at age 20.
	X	IUM1 (If yes, specify when; where; why, and name of doctor, and complete address of	
Z.		hospital or clinic)	·
Z'h	x	34. HAVE YOU EVER HAD ANY ILLNESS OR INJURY OTHER	¥.
, Ha	87	THAN THOSE ALREADY NOTEDID (If yes, specify when, where, and give details)	•
	x	35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS.	**************************************
- 3	-	PHYSICIANS, HEALERS, OR OTHER PRACTITIONERS WITHIN THE PAST 5 YEARS? (If yes, give com-	*
-	,	plete address of doctor, hospital, clinic, and details)	* ************************************
X			
•	X	36. HAVE YOU TREATED YOURSELF FOR ILLNESSES OTHER THAN MINOR COLDS! (If yes, which illnesses)	
1	10.0	-37. HAVE YOU EVER BEEN REJECTED FOR MILITARY SERVICE BECAUSE OF PHYSICAL, MENTAL, OR OTHER	4 44
	X	REASONS? (If yes, give date and reason for rejection)	*
	- 7-		å
		38. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER	Z
	X	REASONS? (If yes, give date, reason, and type of discharge: whether honorable,	ĵ.
1	- ·	other than honorable, for unfitness or un-	** ***
		suitability)	7 F.C. 6%
		39. HAVE YOU EVER RECEIVED, IS THERE PENDING, HAVE YOU APPLIED FOR, OR DO YOU INTEND TO APPLY FOR	£ . 3. 29 °
	x	PENSION OR COMPENSATION FOR EXISTING DISABIL-	;
	4	WY1 (If yes, specify what kind, granted by whom, and what amount, when, why)	-
1 CEF	RTIFY-TI	HAT I HAVE REVIEWED THE FOREGOING INFORMATION SUPP	LIED BY ME AND THAT IT IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE,
OF PROCE	thorize Essing	MY APPLICATION FOR THIS EMPLOYMENT OR SERVICE.	D ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD FOR PURPOSES
		ED NAME OF EXAMINEE	SIGNATORE?
. (CALV	IN B. HOWARD	(elms)
40. PHYS	ICIAN S	SUMMARY AND ELABORATION OF ALL PERTINENT DATA (P	hysician shall comment on all positice answers in items 20 thru 59)
	- Park	NO.32 - feed s	and a comment
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Ω^*	- * -; 4	4	
	4		
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	, " , "	7	Commence of the commence of th
	. "		

TYPED OR FRINTED NAME OF PHYSICIAN OR EXAMINER DATE SIGNATURE

NUMBER OF ATTACHED SHEETS

U. S. GOVERNMENT PRINTING OFFICE 12-213344

Attachment to Standard Form 88, Report of Medical Examination For Information and Guidance of Medical Examiner

Name of Examinee	HOWARD		CAŁVIŃ	BOYD	18
(Type or print)		Last	First	Middle	
The following portions o	f the attache	d examination r	eport form need not l	oe completed:	
2	Value.	14		68	
2.3		17		69 	
4		, 62		72 76	
. 9		65 67	~	76	
.1 <u>1</u>	سا عو س	,67	uter ♥	-	
46. Is necessary unless	facilities fo	r, affording sam	e aře not réadily avo	rilable.	
48. Not required unless desirable.	examinee is	over 35 years o	of age or examination	ı Indicates su	ch is
49. Is necessary unless	s facilities fo	r affording same	e are not readily avo	ilable.	
	cial Agents: ring loss exc	Applicants for eeds a 15 decib	the Special Agent po el average in each e	sition will no	t be
For All Examinees, Whe	ther Clerical	or Special Age	nt Applicants or Em	oloyees:	-
The medical examiner should	l answer the foll	lowing question:	•		
Examinee Zis	is not o	qualified for str	ėnuous physical exe	rtion.	
	· ·		*	~	
To be Answered in the C	Case of All M	lale Employees	and Male Applicants	::	
Does examinee have tactics and dangerou					
¹☑No ☐Yes	If "yes" ple	ease specify de	fects.	·	
			<u> </u>		
2. Does examinee have	any, defects	prohibiting safe	operation of motor	vehicles?	
No Yes	If "yes" ple	ease specify de	fects.	<u></u>	
			, ,	-	
If examinee has defe vehicle? I Yes	No		corrective glasses	while operation	ng a motor
	7-1-	- my,		-	

ENCLOSURE -7-127/60-317

REC'D - AUMIN. DIV. F EDEsirable Weight Ranges for Males

Height	Small Franch?	Medium Frame	Large Frame
5′ 4″	117 - 125	123 - 135	131 - 148
5',5",	120 - 129	, _126 - 139	134 - 152
5′ 6″	124 - 133	130 - 143	138 - 157
5′ 7″	128 - 137	134 - 148	143 - 162
5/8//	132 - 141	138 - 152	.147 - 166
5′9″	136 - 146	142 - 156	151 - 170
5' 10"	140 - 150	146 - 161	(155 - 175)
5'11"	144 - 154	150 - 166	160 - 180
6'	148 - 158	154 - 171	164 - 185
6' 1"	152 = 163	158 - 176	169 - 190
6' 2"	156 - 167	163 - 181	174 - 195
6! 3"	160 - 171	168 - 186	178 - 200
6' 4"	169 - 180	178 - 196	188 - 210
6 ′ 5″	174 - 185	182 - 202	192 - 216

3.	Examinee's frame is	□ small	medium	large	•
4.	Considering above we I consider his presen	eight table, the t weight	e examinee's frame Satisfactory	, and other individ Excessive	lual physical characteristics Deficient
5.	Under proper medical	supervision,	examinee should	lose	
Rei	narks:			, , , , , , , , , , , , , , , , , , , ,	
		1000	Neus		· · · · · · · · · · · · · · · · · · ·

(Signature of Medical Examiner)

Oct, 6,1962 (Date)

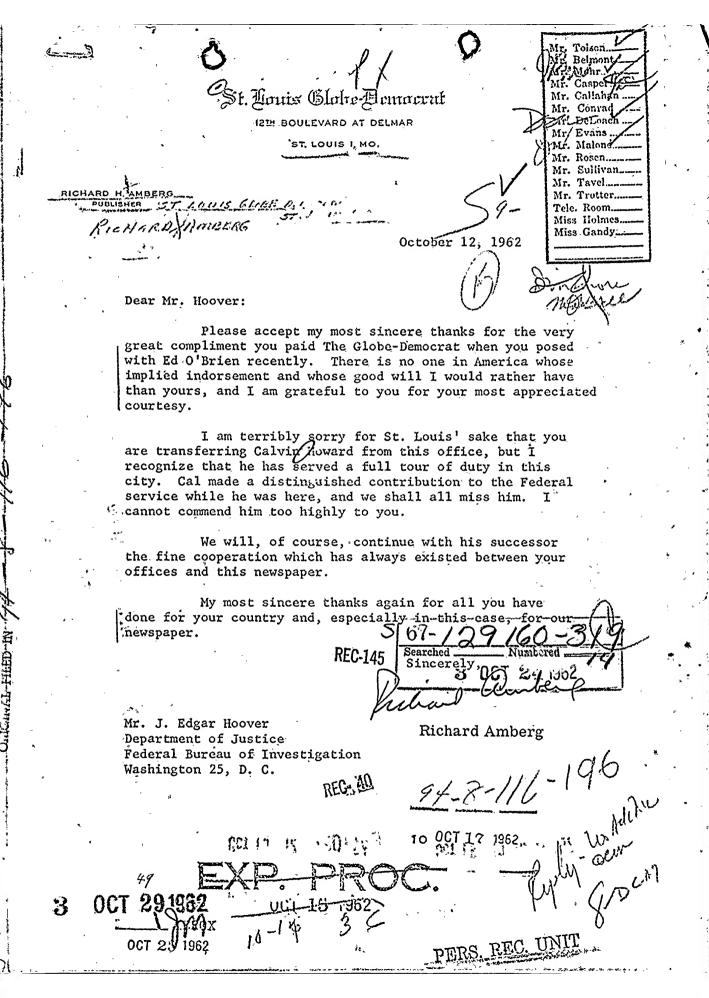
Big Brother organization, inc.

219 RIALTO BLDG. - 220 N. 4TH ST. . CHestnut 1-1086 . ST. LOUIS 2, MO. St. Louis, Ma. FOUNDED 1914 "No man ever stands so straight OFFICERS as when he stoops to help a boy." STEPHEN S. ADAMS, JR President Mr. Tolson WILLIAM H. WEBSTER
1st Vice-President October 8, JOHN O. SHIELDS 2nd Vice-President DONALD E. FAHEY CLIFFORD GREVE Mr. Della Mr. Evan Mr. MAUne DIRECTORS Mr. Rosen RICHARD D. FITZ GIBBON, JR. Mr. J. Edgar Hoover, Director Mr. Bullivan JAMES FOLEY Mr. Tavel. Federal Bureau of Investigation S. E. FREUND Mr. Trotter. MAX E. GILLETTE Washington, D. C. Tele. Room.... Miss Holmes. JOHN L. GREEN ROBERT E. KAHRHOFF NORMAN C. LAMB Dear Mr. Hoover: Miss Gandy... NORFLEET H. RAND REX W. ROSS Knowing the interest you have always had in Big ROBERT S. TURNER Brother work, I cannot help expressing my grief over HONORARY PRESIDENTS the transfer of our truly excellent Big Brother Calvin THOMAS C. HENNINGS, SR., FOUNDER Moward from St. Louis to Indianapolis. GALE F. JOHNSTON FIELDING T. CHILDRESS His Little Brother, whose life Mr. Howard's friend-WILLS T. ENGLE ship has made a wonderful difference, will have to under-**EXECUTIVE SECRETARY** stand that transfers of this sort are among the realities JUERGEN DE RIEL in a man's life, especially when it is a man of Cal's position and character. We can only hope that Cal's Big Brother spirit will keep the Big Brother idea alive among the colleagues he leaves behind here in St. Louis - which inview of their work load is a rather wistful hope! Yours for America, Juergen de Riel Executive Secretary JdR:JMW Searched OCT AP RECEIVED DIRECTOR

Health and Welfare Council of Metropolitan St. Louis

Big Brothers of America, Inc. • (Chartered by the Congress of the United States)

MEM



October 12, 1962

PEC:140

Mr. Juergen de Riel
Executive Secretary
Big Brother Organization, Inc.
219 Rialto Building
220 North 4th Street
St. Louis 2, Missouri

Dear Mr. de Riel:

Your letter of October 8th has been received.

I was pleased to learn that Mr. Calvin B. Howard is so highly regarded by your organization. It was kind of you to write, and you may be sure that he will share my pleasure in your thoughtful letter.

MAILER LY
OCT 1 '5 1962
COMMEEL

Sincerely yours,

J. Edgar Hoover

1 - St. Louis - Enclosure

NOTE: Bufiles negative re correspondent. Calvin B. Howard is SAC, St. Louis Division. He was ordered to Indianapolis 10-2 to depart St. Louis and arrive Indianapolis 10-22.

JET:nlb (4) Tolson Belmont Mohr . Cosper Callahan Conrad DeLoach Evans , Malone Rosen . Sullivan Tovel Trotter Tele. Roo Holmes

DAW

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UNITED STATES GOVERNMENT Memorandum

FROM: SAC, Indianapolis SUBJECT: ACKNOWLEDGMENT OF TRANSFER ORDERS 10/2/62 ReBulet	DATE: 10/23/62 ausnavement Payrall MA/Alytell Malaction Pulled Machine
CALVIN B. HOWARD	Contemplated departure date
Special Agent in Charge	Annual leave en route
Transfer to Indianapolis, Indiana	Contemplated arrival date
Departed on transfer	Destination
Arrival on transfer (time and date) 3:46 PM, 10/22/62	Reported for duty 3:46 PM, 10/22/62
Person to be notified in case of an emergency (to be furnished with previously furnished the Bureau) Name	nen such person and address differ from information
67-N() i ii ii ii ii Address	KUNCHED TO
1) - Bureau 30 1962 1 - Indianapolis CBH-mgh (2)	10-36-62 3M



UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

OCT 2 1962

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

RESAC CALVIN B. HOWARD

(Type or print plainly)

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name (primary beneficiary)	Relationship Wife	Pate 9/13/62
7159 Dartmouth, University Ci	ty 30, Missouri.	
lame (contingent beneficiary, if desired) b6	Relationship	Date
ddress b7C		
The following person is designated as my beneficiary uneneficiary of agents killed in the line of duty, other than trave		oviding \$1500 death benefit to
Jame (primary beneficiary)	Relationship	Date
	Wife	9/13/62
7159 Dartmouth, University Ci	ty 30, Missouri Relationship	Date
1.1.		
Address		
2 OCT 26 ISSE	Very truly yo	in Charge.

October 24, 1002

Circuit Attornoy Ch. Louis S. Miccourt	
Dear	
I kave received your letter of Getober 15th	
recarding the espiciones readered to your clikes recently	
by the FEI in the ease involving	
Lappy to learn that representatives of this Darcha were el	6
yearen bereiro Mesoro. Esphier, Konard est Maz vill	
•	
Didderely years,	
1 - Ct. Louis - Enclosure 1 - Vachington Field - Enclosure 1 - Relianapolis - Enclosure 1 - Lir. Callahan - Enclosure Attention Inspector Gauthier 1 - Personnel File of Calvin B. Howard - Enclosure 1 - Personnel File of Inspector Leo J. Gauthier - Enclosure 1 - Personnel File of SA Phillip M. King - Enclosure NOTE: We have had cordial correspondence with in the past, last outgoing 4-17-62. Inspector Gauthier is assigned to the Administrative Division, SAC Howard arrived at Indianapolis on 10-22-62 and Phillip M. King is assigned to the Washington Field Office.	
	I have received your letter of October 15th regarding the conditions rendered to your clites recently by the FLI in the case involving I was large to learn that representatives of this Durant were of socialness in the successful prosecution of and you can be sere likewestful prosecution of and you can be sere likewestful prosecution of and fine my approximate for your kind remarks. Limitally yours, 1 - ft. Louis - Inclosure 1 - Vachington Field - Enclosure 1 - Inclangelia - Inclosure Attention inspector Gauthley 1 - Personnel File of Calvin B. Howard - Enclosure 1 - Personnel File of Inspector Leo J. Gauthier - Enclosure 1 - Personnel File of SA Phillip M. King - Enclosure NOTE: We have had cordial correspondence with in the past, inct outgoing 4-17-62. Inspector Gauthier is assigned to the Administrative Division, SAC Howard arrived at Indianapolis on 16-22-62 and Phillip M. King is assigned to the Washington Field



OFFICE OF

CIRCUIT ATTORNEY

FOR THE

CITY OF ST. LOUIS
MISSOURI

DANIEL P. REARDON, JR.
CIRCUIT ATTORNEY

October 19, 1962

MUNICIPAL Courts Building

h6

Hon. J. Edgar Hoover, Director Federal Bureau of Investigation Washington, 25, D.C.

Dear Mr. Hoover:

We have recently concluded a Perjury prosecution that was an outgrowth of our Grand Jury proceedings in connection with the Second Degree Murder charge filed against Joseph Costello prior to his death.

an eye-witness to the murder, has received a two year sentence for his distorted factual version of Costello's crime.

In the Cusumano proceeding, we were aided tremendously by an exhibit prepared by the Bureau under the auspices of Inspector Leo J. Gauthier. While the exhibit was originally to be utilized in Costello's case, it was perfectly suited for the Cusumano trial and has assisted us in bringing justice to an individual whose criminal activities are extensive.

Throughout this investigation, we have been afforded excellent assistance from the Bureau. In particular I would like to acknowledge the aid received from Inspector Gauthier, Agents Calvin Howard and Philip King. We are indeed grateful and wish to extend to you our deep appreciation.

Sincerely yours,	
Circuit Attorney	

with a topic

as

30

October 29, 1962

PERCONAL

Mr. Calvin B. Howard Federal Eureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

I am taking this occasion to commend you for your assistance during the International Association of Chiefs of Police Conference held recently in St. Louis, Missouri.

You domonstrated much interest and enthusiasm in discharging your assignments in connection with this matter and your performance was a credit to you and to the FBI. I want you to know I appreciate your fine services.

Sincerely yours,

JCT 29 11 59 AN F.7
AEC'D-READING ROOM

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÷,	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	(Sent Direct)	129 160-320
Tolsoh Belmont Mohr Casper Callaham Conrad	Based on Ma Association October 6 -	lone - Callahan memo, 10-25-62 re of Chefs of Police Conference, St. I	"International ouis, Missouri,
DeLoach Eyens Gade Rosen Sullivan Tavel Totler Tole. Room	101.5 0.1055		Note of the second

LIR. CALLAHAN

October 25, 1962

MR. LIALONE

International association of Chiefe of Police Conference St. Louis, Mesouri October 6 - 11, 1982

In connection with the handling of the IACP Conference at Et. Louis, the following individuals were of considerable assistance, and it is felt that they are worthy of commendations

SAC C. D. Loward	b6
Special Agent	b7C
Special Agent C. Perphing Bell	
Secretary to the S.	AC
Expervising Stenegr	agher
Secretary to S	ocurity Eupervisor
Stenographe	
Stenographor	<u>-</u>

RECOMMENDATIONS:

1. That a letter of commendation be sent to SAC C. B. Howard, Indianapolis. If approved, so be handled by the Administrative Division.

2. That a letter be sent to BAC Dinamore at Lt. Louis to commend, through him, the employees listed above who are assigned to the Lt. Louis Office. If approved, to be handled by the Administrative Division. (It is to be noted that SAC Dinamore was not at Lt. Louis curing the conference and has just been assigned as SAC of that office.)

JFM:wmj (11)

1 - Lir. Callahan

1 - For each personnel file of individuals listed

(Field Office or Division)

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C.

Dear Sir:

In continuing my employment in the Federal Bureau of Investigation, United States Department of Justice, I hereby agree that I will be governed by the following provisions.

- 1. That the strictly confidential character of any and all information secured by me or coming to my attention in connection, directly or indirectly, with my work as an employee of this Bureau, or the work of other employees of which I may become cognizant, is fully understood by me; and that neither during my tenure of service with the Federal Bureau of Investigation, nor at any time, will I violate this confidence nor will I divulge any information of any kind or character whatsoever that may become known to me to persons not officially entitled thereto, recognizing applicability to me of penalty provisions in case of any violation by me.
- That information referred to in Item 1 above includes but is by no means limited to information in the interests of the defense of the United States marked "Top Secret," "Secret," or "Confidential," and that Department of Justice regulations provide specifically for penalty applicable to me for any violation of Executive Order 10501, the basic authority for safeguarding such information, as follows: "Any officer or employee who violates any provision of Executive Order No. 10501, as amended, or of these regulations shall be subject to appropriate disciplinary action. Prompt and stringent administrative action shall be taken against any officer or employee determined to have been knowingly responsible for any release or disclosure of classified defense information or material except in the manner authorized by these regulations. Whenever a violation of criminal statutes may be involved in a deliberate unauthorized release or disclosure of classified defense information, criminal prosecution, in an appropriate case, shall also be instituted."

I further certify that the conditions specified herein are agreeable to me, and that I continue as an employee of the Federal Bureau of Investigation with a full knowledge of the conditions above set forth.

Very truly yours,

Special Agent in Charge ARD CALVIN BOYD HOWARD

JAN 151963

•	d organizational de	signations:			,	í	٠, -	Ŧ	2. Payroll perio	xd ' ¯	3. Block	No.	, Slip No.
-	5. Employée's no	me land soci	al security accou	nt number	when appropriate)	1 -	<u> </u>		6. Grade and s	alary	<u> </u>		
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8. New normal		-	Ť					,	·				
Pay this period	, , , , , , , , , , , , , , , , , , ,	,	,	¥ + 1			,			t	(1)		
10. Remorks:	Work is of an	acceptabl	e level of co	mpeten	œ,	ı		ı	11. Appropriation	1(1)	2	12. Prepared by	1
												13. Audited by	,
	Periodicaste	Michie	Poy odlustner	, D d	Other step-increase	ţ		ę ,	2 N3	•			
,		25. Date for 2 dent inc			solory 17. New s rate	olary 18.	Performance	,	, Re	M	entication	-	
r -	19. LWOP data during follow Period(s):	(Fill in approving periods)					t	1	(Check-applicate		ol excess L' waiting perio	.bd ددد.	_Initials of
	ORM NO. 1126 00 1126-109		± 14.1 ;	٠	21		P/	YROLL	CHANGE	SLIP-I	PERSON		



UNITED STATES GOVERNMENT

Memorandum

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k

SAC, Indianapolis

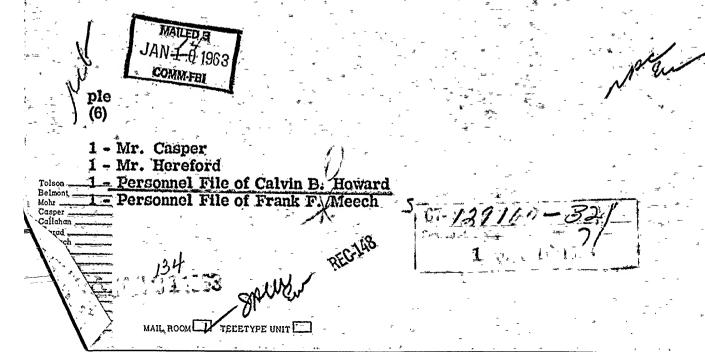
January 14, 1963

Director, FBI

CONFERENCES AND IN-SERVICE TRAINING

You should report to the Seat of Government, Room 5515, October 21, 1963, at 9:00 A.M. for attendance at Two-Day Conferences.

Instruct ASACMeech to report to the Seat of Government, Room 5240, April 22, 1963, at 9:30 A. M. for attendance a criminal In-Service Training for a period of twelve days.



January 17, 1963

PERSONAL ATTENTION

JAN 17 4 OT PN 77
KEC'D-READING KOOM
F B T

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

Bureau records reflect that during December, 1962, the average daily overtime performed by Agent personnel of your office was 2 hours and 47 minutes. This is substantially above the minimum daily average of 1 hour and 12 minutes necessary to qualify for premium pay benefits.

Offices having comparable work loads and personnel have succeeded in reducing their overtime average to approximately 2 hours per day, including the minimum required under the Fringe Benefits Act, and it is felt your office should be able to effect a similar reduction.

You are, of course, aware of the Bureau's long-standing and frequently stated policy that all overtime must be essential, productive and equitable shared. You will be expected to take whatever action is necessary to effect a reduction in the overtime average of your office, consistent with the proper discharging of your responsibilities.

MAILED 30 JAN 1 7 1963 COMM-FBI

Tolson . Belmont M. 17 S or Fi. '63

Sincerely yours,

J. Edgar Hoover REC-131

John Edgar Hoover Director

67-129 100-322 Fig JAN 1:

FDH:pai (4)

1 - Indianapolis SOG Field Office File NOTE: Letters being writtent to each office with an average daily overtime of 2 hours and 30 minutes of more for December, 1962.

221363

MAIL ROOM TELETYPE UNIT

Civo Civo 32. Hongsof

February 20, 1963

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard

During 1962. Field participation in radio and television activities has been, for the most part, encouraging. The majority of Special Agents in Charge, aware of the importance of fully using these communications media to better fulfill their investigative and other responsibilities, have stepped up the tempo of such activities.

Data available to the Bureau reflects that your office does not compare favorably with other Divisions in this regard. I cannot stress too strongly the importance of presenting the FBI's story on radio and television and want you to make every effort to improve your performance in this area during 1963.

Sincerely yours.

J. Edgar Hoover

John Edgar Hoover Director

MAILED 30 FEB 2 0 1963 COMM:FBI

Searched REC-130

1 - Mr. Wick

NOTE: Similar letters being sent to all SAC's who made less than three radio and/or TV appearances.

TFM:bsb (6)

MAIL ROOM TELETYPE UNIT

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

Where Assigned: INDIANAPOLIS (Division) (Section, Unit) Official Position Title: SPECIAL AGENT IN CHARGE Rating Period: from 4-1-62 to 3-31-63 ADJECTIVE RATING: EXCELLENT Into Outstanding, Excellent, Satisfactory, Unsatisfactory Rated by: Assistant to the Director 4-1-63 Signature Title Date Associate Reviewed by: Signature Title Date Rating Approved by: Signature Title Date Rating Approved by: Signature Title Date	Name of Employee:	CALVIN B HOV	WARD	
Rating Period: from 4-1-62 to 3-31-63 ADJECTIVE RATING: EXCELLENT Initial Date Associate Director Signature Signature Title Date Associate Director 4-1-63 Rating Approved by: Signature Title Date Associate Director 4-1-63 Rating Approved by: Signature Title Date	Where Assigned:		(Section, Un	nit)
ADJECTIVE RATING: EXCELLENT Initial Date Rated by: Rated by: Reviewed by: Rating Approved by: ADJECTIVE RATING: EXCELLENT Initial Date Assistant to the Director 4-1-63 Title Associate Director 4-1-63 Signature Director 4-1-63 Rating Approved by: Rating Approved by:	Official Position Title:	SPECIAL AGEN	T IN CHARGE	
ADJECTIVE RATING: Outstanding, Excellent, Satisfactory, Unsatisfactory Rated by: Rated by: Signature Reviewed by: Rating Approved by: Assistant to the Director Associate Director Title Associate Director Title Date Associate Director Title Date	Rating Period: from	4-1-62	to3-31-63	·
Rated by: Signature Reviewed by: Retaing Approved by: Title Associate Director Title Associate Director Title Date Associate Director Title Date	ADJECTIVE RATING:		t, Satisfactory, Unsatisfactory	Empl Ini
Reviewed by: Reviewed by: Signature Associate Director Title Date Rating Approved by:	Rated by:	Purlu Signature	the Director	
Rating Approved by: Signature Title Date	Reviewed by:	yde Talson	Director	
	Rating Approved by:	Signature	Title	Date

NARRATIVE COMMENTS

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

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UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice.
Washington, D. C.

Dear Sire

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said Jund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent, who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur.

EXECUTE IN DUPLICATE AN	ID'SUBMIT BOTH COPIES T	O THE BUREAU		
Official Bureau Name (please.	type or print)	Date	Office of Assignment (or SOG	Division)
SA C CALVIN B		3/8/63	Indianapolis	, b0 , b7C
The following person is design	nated as my beneficiary for Sp	ecial Agents Insurance: I	Fund:	
Name (nrimary beneficiary: 1986	eiven first name if female)		Relationship Wife	,
	on Blvd., East Dr		olis, Indiana	<u> </u>
Name (contingent beneficiary, Same	if desired; uşe given first nar	ne if female)	Relationship Same	
Address Same		#		
beneficiary of agents killed in	ven first name if female)	gvei accidents.	Relationship Wife	
Address 8799 Washingtor Name (contingent beneficiary, Same	n Blvd., East Dri	ve, Indianapo	lis, Indiana Relationship Same	
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Paymont Causal Agents !		Very tru	ly yours,	m
NFR 1	and the same of th	Special.	Agent in Charge	
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April 17, 1963

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

According to Bureau records Time Spent in Office by Agents (TIO) in the Indianapolis Office was 13.6 per cent in February and increased to 16.1 per cent in March. You must personally follow this and insure that all TIO is fully justified in the course of official business.

Sincerely yours,

U. Edgar Hoover

John Edgar Hoover Director

APR 1 7 1963

COMM-FBI.

LLD:saj' Puro

(5)

1 - Inspection Division

1 - Field Office File for Indianapolis

67-129 160-325 Searched Numbered 75 7 APR 18 1963

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Letters being written to all offices where TIO in March exceeded 15.0 per cent.

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MAIL ROOM TELETYPE UNIT

SAC, Indianapolis

April 19, 1963

Director, FBI

TWO-DAY CONFERENCES AND IN-SERVICE TRAINING

Your Two-Day Conferences scheduled for October 21, 1963, are hereby canceled and you are being rescheduled for Two-Day Conferences commencing February 3, 1964.

Advise ASAC Meech that his In-Service Training commencing April 22, 1903, is hereby canceled and he is being rescheduled for Fugitive School commencing September 16, 1963.

Confirm attendance.

(6)

1 - Mr. Casper

1 - Mr. Hereford

1 - Personnel file of Calvin B. Howard

1 - Personnel file of Frank F. Meech

REC-139

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July 18, 1963 PERSONAL ATTENTION

Er. Calvin B. Howard Fodoral Europa of Investigation Indianapolis, Indiana

Doar Er. Howard:

It is noted that the daily average evertime of the Indianapolis Office for the month of June, 1963, was 2 hours and 35 minutes. This represents an increase over the figure of 2 hours and 11 minutes in May. You should closely follow this matter and make every effort to reduce the evertime average of your effice.

Sinceroly yours,

U. Edgar Hoover

John Edgar Ecovor Director

MAILED 9 JUL 1 8 1963 COMM-FBI

FDH: alem

1 - Inspection Division

1 - EOG Indianapolis Personnel File

NOTE: Letters being written to SACs of all offices where daily average overtime for office was 2 hours and 30 minutes or above for June.

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MAIL ROOM TELETYPE UNIT

THE THE TOTAL STATE OF THE STAT

May 20, 1963

MR. TOLSON

J. H. GALE

INSPECTION - INDIANAPOLIS OFFICE CHARLES H. DE FORD, INSPECTION STAFF 4/8-23/63

SYNOPSIS

Officials: SAC Allan Gillies transferred from Indianapolis 9/28/62. Calvin B. Howard, SAC since 10/22/62. Frank F. Meech, ASAC since 7/14/60. Last inspection 6/4-15/62.

Physical Condition and Mantenance - Very Good (Last Inspection - Excellent).

Office located in relatively new building, efficiently organized, excellently maintained. Minor housekeeping delinquencies detected and corrected. Office space includes garage facilities, secure. Resident agencies well organized, properly maintained. Weakness in security of Bureau cars disclosed by theft of car by attendant from storage garage in resident agency - corrective procedures instituted. 37 of 66 cars inspected; no safety defects detected. Number of cars adequate, not excessive; operating and repair costs low. Firearms ranges satisfactory.

Investigative Operations - Good (Last Inspection - Good). Case load 4/30/63, 1,797 (1,730 active, 67 inactive). Delinquency 5.5% (average). Two substantive errors detected - low. (Handled separately). Accomplishments first 10 months of current fiscal year were up in 3 of 4 categories, down 1% in autos. 19 of 37 bank robbery matters received since last inspection solved; SAC instructed to give more prompt, thorough attention to increase solutions. Criminal Informant Program rated Good. No top echelon informants Criminal Intelligence matters - ordered to stress program. Security Informant Program rated Very Good. Informant coverage of Nation of Islam lacking in 1 area; improvement stressed. Missed applicant deadlines low. Missed fugitive deadlines high; ordered to reduce.

Administrative Operations - Good (Last Inspection - Good). Four desks - justified. Case supervision equitably shared. SAC instructed to realign administrative assignments to give one supervisor additional responsibilities. Average case load (4/30/63) 25.4 cases per agent (field average 22.7); cases closed 15.9 per agent (field average 12.3). Average time in office December, 1962, through February, 1963, 14.5%; increased to 16.1% in March, 1963, - instructed to keep at minimum. Errors of form 5.78% (field average 4.60%); reduction ordered.

CHD:bmc (7)

1 - Mr. Callahan (Attention: Mr. C. R. Davidson) (Sent separately)

1) - Personnel File of SAC Calvin B. Howard 1 - Personnel File of ASAC Frank F. Meech Memo for Mr. Tolson Re: Inspection - Indianapolis Office

Chief Clerk's Office satisfactory. Stenographic production equal to over-all field average, but below comparable sized offices. Retypes high; instructed to reduce retypes. Communications, travel, and per diem costs low.

Personnel Matters - Good (Last Inspection - Good), Three agents on limited duty and two agents unavalable for transfer due to health of families - justified. One clerk on leave without pay due to illness. Voluntary overtime equitable except for one agent who was high and one low; SAC instructed to insure equitably shared. Agent-Clerk ratio 69.8% (field wide average 4/5/63, 63%.) Clerical and agent staffs adequate - not excessive. Morale very good. Indianapolis has quota of two clerks per month. No clerical applicants are recruited since January, 1963; one agent applicant recruited for January class and one has appointment outstanding for June class. SAC instructed to improve recruitment program.

Contacts - Very Good (Last Inspection - Very Good), 24 SAC contacts furnishing diversified services of quality. 2 developed by current SAC; all met by him except I who has been on extended world tour. SAC instructed to have ASAC meet 3 not known to him. Need for SAC contacts among newspapers in headquarters city and among radio and TV contacts elsewhere stressed. Relations with press and other news media favorable. Speech Program effective; speeches by SAC and ASAC monitored, both of high quality. National Academy and Police Training Program well organized. Holding of additional command-level schools emphasized. Liaison Program effective. Director, Bureau, and Indianapolis personnel well regarded.

RECOMMENDATIONS:

(I) SAC Howard, GS-16, at \$17,500, age 46, 3rd office as SAC, at Indianapolis since 10/22/62. Not on probation. SAC Howard makes a mature, favorable appearance; is interested, has excellent attitude; seems well known throughout the territory. Is firm but fair, commands respect of personnel, I substantive error detected on his desk involving agent failure to channelize criminal informant information for appropriate attention, also failure to index pertinent names. Censure not warranted for SAC. SAC Howard is considered capable of continuing as SAC; Indianapolis. Recommend attached letter be sent him summarizing results of investigation.

Memo for Mr. Tolson

Re: Inspection - Indianapolis Office

(2) ASAC Frank F. Meech, GS-14 at \$14,120, 2nd office as ASAC, at Indianapolis since 7/14/60. Meech makes substantial personal appearance, is enthusiastic, loyal, has confidence of personnel. SAC Howard strongly recommends Meech as SAC material. From results of inspection, Inspector agrees with SAC Howard. Recommended that Meech be considered for assignment to Inspection Staff as preliminary step to SAC responsibilities. Attached letter to the SAC will serve to notify Meech of the results of the inspection.

(3) Recommendations concerning other personnel being handled separately.

Memo for Mr. Tolson Re: Inspection - Indianapolis Office

DETAILS

PHYSICAL CONDITION AND MAINTENANCE

VERY GOOD

Indianapolis Office has occupied specially constructed two-story building as sole occupant since 2/25/61. Space is well organized; employees take pride in maintaining it in new office condition and appearance. Minor housekeeping delinquencies detected and ordered corrected. Headquarters space which includes garage facilities secure. Resident agencies well organized, properly maintained. Weakness in security of Bureau cars disclosed during inspection when attendant at storage garage in Gary Resident Agency stole car for personal use. Although there was no specific culpability on part of Indianapolis personnel, incident required corrected measures which were taken to strengthen security. 37 of 66 autos inspected; no defects affecting safety noted. Cost per mile to operate autos first six months of 1963 fiscal year \$.055 (Bureau average \$.065); average repair cost per mile \$.013 (Bureau average \$.014). Indianapolis repair and operating costs for entire fiscal year 1962 likewise below field average. Survey of use of autos showed number of cars adequate, but not excessive. Firearms ranges satisfactory.

INVESTIGATIVE OPERATIONS...

GOOD

Case load as of 4/30/63 was 1,797 (1,730 active; 67 inactive). Delinquency 5.5% (field delinquency 5.5%). Two substantive errors detected: (1) failure to channelize data received from informant; (2) incomplete investigation. (Handled separately) Percentage of files with substantive errors .25% (field average .29%); closer supervision ordered. Accomplishments up in 3 of 4 categories for first ten months current fiscal year, 34% in convictions, 16% in fines, savings and recoveries, 5% in fugitives. Autos down 1%; SAC instructed to give concentrated attention to effect improvement in this category. 19 of 37 bank robbery matters received since last inspection (6/4-15/62) solved; SAC instructed to give prompt, thorough attention to increase number of bank robbery solutions.

Criminal Informants (CI's) decreased 3 and Potential Criminal

Memo for Mr. Tolson Re: Inspection - Indianapolis Office

P. Carrie

Informants (PCFs) decreased 9 since last inspection. Although program rated Good, 15 CFs warranted rating of only Fair. SAC instructed to emphasize quality and reverse downward trend in number of CFs and PCFs. Criminal Intelligence Program in need of top echelon informants. Indianapolis territory covers areas adjacent to Chicago and Cincinnati and emphasis on investigation these areas stressed. SAC instructed to give vigorous attention to program. Security Informant Program rated Very Good. Although Security Informants decreased 3 and Potential Security Informants reduced from 7 to 2 since last inspection, quality of coverage in Communist Party excellent. Informant coverage of Nation of Islam (NOI) activities in vicinity of Indianapolis is weak; SAC instructed to improve. NOI coverage elsewhere Very Good. No active Klan or hate groups in Division. 7 in 185 applicant deadlines missed for 3.78% (field average 4.98%). 9 fugitive deadlines missed in 136 files reviewed for 6.62% (field average 3.92%); SAC ordered to reduce by closer supervision.

ADMINISTRATIVE OPERATORS.....

.GOOD

Indianapolis a four desk office - all considered justified. Case load equitably shared by SAC. ASAC, and two supervisors. SAC instructed to realign administrative assignments to give one supervisor additional responsibilities. On-the-scene supervision being afforded important cases. Time in office December, 1962, through February, 1963, 14.5%; showed increase to 16.1% in March, 1963 - SAC instructed to keep at minimum. Average cases closed as of 4/30/63, 15.9 per agent (field average 12.3); active case load per agent 25.4 (field average 22.7). Operation of resident agencies found satisfactory; minor delinquencies corrected. Errors of form 5.78% compared to field average of 4.60%; instructed to reduce by close supervision. Operations of Chief Clerk's Office satisfactory. 19 index cards out of 4, 100 found misfiled. for error percentage of . 46% (field average . 38% and comparable size offices Stenographic production of 3.78 pages per hour equal to over-all field average, but below average of 4.02 for offices of comparable size. Retyped pages 1.96% - high (field average 1.76%, comparable size offices 1.68%); instructed to reduce number of retypes. Communications, per diem, and travel costs below base figures; commendable, but SAC instructed to closely follow to maintain this position.

Memo for Mr. Tolson

Re: Inspection - Indianapolis Office -

PERSONNEL MATTERS..

.GOOD

All available personnel passed required examinations. Three agents on limited duty: polio, automobile accident, and heart attack - continuance of status justified. Two agents unavailable for transfer due to health of members of families - justified. One clerical employee on leave without pay while recuperating from mononucleosis. Total personnel 124 (73 agents and 51 clerical); Clerk-Agent ratio 69.8% (field average 63% as of 4/5/63). Clerical and Agent staffs adequate, not excessive. Morale Very Good. Voluntary overtime found to be equitably distributed except for one agent who was excessively high and one agent who was low; SAC instructed to insure work load and voluntary overtime equitably shared among all agents. Indianapolis Office has quota of 2 clerks per month and no clerical applicants recruited since January, 1963. One Special Agent applicant recruited for the January class and one has appointment outstanding for the June class. SAC instructed to give continuous efforts to improvement of Recruitment Program.

CONTACTS:

....VERY GOOD

24 SAC Contacts of diversified background and wide geographic distribution furnish quality services. 2 were developed by current SAC since arrival in office 6 months ago; all of 24 known to him except one who was on world tour on the two occasions SAC has been in the arm of his residence. ASAC has not met three of contacts, the two recently added and one in resident agency who has not been available when ASAC in this city. No SAC contacts among newspapers in Headquarters City and none among Radio-TV outside of Headquarters; need for development these fields emphasized. Relations with press and other news media favorable.

Speeches being made before responsible groups throughout state. SAC and ASAC effectively participating. Speeches by SAC and ASAC monitored; both of high quality. National Academy (NA) and Police Training Programs well organized. High percentage of NA associates participating in retraining sessions, reflects effectiveness of NA Program. Need stressed for increased reserve of desirable candidates from which NA applicants can be selected. Police Training Program effective. Staff of instructors adequate,

Memo for Mr. Tolson Re: Inspection - Indianapolis Office

qualified, all have been audited by SAC. Holding of Command-level and specialized schools stressed for improvement of program.

Active liaison being maintained with federal, state and local agencies in Indiana. Contacts with officials throughout state reflect Director, Bureau, and Indianapolis personnel held in high esteem.

May 20, 1033

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

I have reviewed the results of the recent inspection of the Indianapolis Office and have approved the ratings of the various operations as follows: Physical Condition and Maintenance and Contacts - Very Good; Investigative Operations, Administrative Operations and Personnel Matters - Good.

I am pleased to note that you have continued to keep your office space in excellent condition and that your resident agency space is properly maintained. The pride your employees have taken in this phase of the Burcau's operations is gratifying; however, you should impress all employees with the necessity of continuing good housekeeping procedures. The security incident involving the theft of a Burcau car by an attendant from the storage garage in the Gary Resident Agency pointed up the need for measures to strengthen your procedures. Since this theft occurred in your territory, you and the personnel of the Indianapolis Office must make certain that security procedures are adequate at all times to prevent a recurrence. Automotive maintenance likewise should be closely followed to insure that you keep costs at a low figure and that defects affecting safety do not develop.

You are exceeding last year's accomplishments in three categories at the present time. I am concerned, however, that you are down one per cent in automobiles recovered and I will expect an immediate and substantial improvement in this matter, particularly in view of the closeness to the end of the fiscal year.

CHD:ejw (7)

1- Mr. Callahan (Attention; Mr. C. R. Dayidson) (With Enc.)

1/- Personnel File of SAC Howard

1 - SOG Inspection File of Indpanapolis Office

NOTE: Based on memo Mr. Gale to Mr. Tolson, May 20, 1963, Inspection - Indianapolis Office; Charles H. DeFord, Inspection Staff; 4/8-23/63.

CHD:bmc PUD ICATE YELLOW

Mr. Calvin B. Howard

The two substantive errors detected indicate the need for closer supervision in order to eliminate errors of this type. You must give more prompt and thorough attention to bank robbery violations in your office in order that more successful investigative results can be attained. Considerable improvement is needed in this important category.

Your Criminal Informant Program, which was rated as good, discloses a need for emphasis on quality and for a reverse in the downward trend in the number of informants and potential criminal informants. The quality of your Communist Party informants was found to be excellent and the Security Informant Program is rated very good. You are exceeded, however, to take immediate steps to effect positive results in attaining full coverage on Nation of Islam activities in the headquarters city area. The fugitive deadlines missed in your office considerably exceed the field average and closer supervision must be afforded fugitive cases to promptly eliminate this deficiency and thereafter avoid missed deadlines.

Time in the office increased from 13.6 per cent in February, 1963, to 16.1 per cent in March, 1963. The Bureau has already instructed you to personally follow this and insure that all time in the office is fully justified in the course of official business. Errors of form were high, further indicating the need for closer supervision of cases. The low travel, per diem and communications costs in the Indianapolis Office are encouraging in view of our need for economy in operations and you are encouraged to continue this favorable record. In line with the Inspector's suggestions that administrative responsibilities be realigned to add appropriate duties to the desk of one supervisor, you should insure that this is promptly arranged.

Although it appears that the reasons for the transfer unavailability of two agents due to health problems in their immediate families are currently justified, you must follow these situations closely to endeavor to clear their unavailability as soon as reasonably possible. Similarly, you should follow the health problems of the three agents on limited duty. Keep the Bureau currently advised in all these situations.

The Inspector reported that one Special Agent was excessively high and one was low in the performance of overtime over a six-month period (September, 1962, through February, 1963) which points out that the work load must be equitably shared by all agents. I expect you to follow the instructions previously issued concerning the equitable distribution of work.

Mr. Calvin B. Howard

Whereas the production of your stenographic staff was equal to the over-all field average, it was below the average for offices of comparable size. The number of retypes was above both the over-all field average and the average for offices of comparable size. You should take appropriate steps to improve accomplishments in this regard. Since January, 1963, no clorical applicants were recruited by your office although it has a quota of two clerks per month. One Special Agent applicant was recruited for the January, 1963, class and one has an appointment outstanding for the June, 1963, class. You must personally follow the Recruitment Program to bring about an improvement and to insure that the best available employees are obtained for Bureau positions.

It was determined that the Indianapolis Office has an effective and worthwhile public relations program. You should make sure that the Assistant Special Agent in Charge promptly meets the three remaining SAC contacts not presently known to him, and that you continue to expand this program by development of additional contacts who can provide services of value to the FBI.

You and the Assistant Special Agent in Charge should thoroughly review the inspection findings and advise the Bureau within thirty days from the receipt of this letter of the corrective action taken to comply with all of the inspector's instructions.

Sincerely yours,

John Edgar Hoover Director

August 5, 1963 Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis. Indiana Dear Mr. Howard: I am taking this occasion to commend you and, through you, the agents who contributed so competently to the investigation of the Bank Robbery case involving and others. Success was realized as a result of the wellcoordinated efforts of the men in handling their various assignments. I want to thank you for your splendid onthe-spot supervision and to ask you to convey my appreciation to all the participating personnel. Numbered Since reliabyours, & AUG MILLUL **REC-135** 1 - SAC, Indianapolis (Personal Attention) Place a copy of this letter in files of personnel who participated in this matter but were not individually recognized (Sent Direct) Tolson. Belmont Mohr' .. (6)Casper Callahan Conrad DeLoach Based on Indianapolis letter 7/26/63 and addendum General Evans. Gale Investigative Division 7/31/63 re Rosen Sullivan Bank Robbery. Tavel -Trotter Tele. Room Côpy prepared and attached for (file of ASAC Frank F. Meech. Holmes

TELETYPE UNIT

August 19, 1963

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

According to Bureau records, the daily average overtime in the Indianapolis Office was 2 hours and 32 minutes in July. This was a slight reduction from the previous month. You should continue to follow this and if possible. achieve further reduction.

Sincerely yours,

MAILED 3 AUG 1 9 1963 COMM-EEL

J. Edgar Hooven

John Edgar Hoover Director

1 - Inspection Division

1	-	SOG,	Indianapolis	Office	Personnel	File
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LLD:skd

Searched 1 AUG 20 1963

NOTE: Letters being written to SACs of all offices where daily average overtime for office was 2 hours and 80 minutes or above for July.

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Mr. Calvin B. Howard
Federal Bureau of Investigation
Indianapolis, Indiana

Dear Mr. Howard:

It is a pleasure to commend you and, through you, the agents in the Indianapolis Division who participated in such a skillful fashion in the investigation which resulted in the apprehension of

and

two of the subjects of a

August 28, 1963

Bank Robbery case.

The thorough, aggressive and skillful manner in which these men conducted this investigation and their ability to overcome the problems that were encountered were exemplary. I was impressed with their teamwork and concerted efforts and I want you to convey my appreciation to them. You handled the over-all direction of this matter with noteworthy skill and I want to thank you.

REC148 Sinco Selving ours, Numbered

J. Edgar Hoover, SEP 4/

1 - SAC, Indianapolis (Personal Attention)
Place a copy of this letter in files of all participating personnel.

(Sente Direct) Salt & SET LAND E SINGER SET LAND E SINDER SET LAND

Based on letter from Indianapolis 8-16-63 and addendum Special Investigative Division 8-23-63 re Leon Howard Pennington, Clifford Junior Simpson, et al. Bank Robbert

Simpson, et al, Bank Robbery, Copies prepared and attached for placing in following files:

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Belmont

Mohr

Caspet _
Callahan

Conrad _
DeLoach

Evans _
Gale ____

Sullivar

Tavel

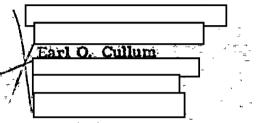
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(Over)

Mr. Calvin B. Howard Indianapolis, Indiana



September 19, 1963

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

Bureau records disclose that the daily average overtime of the Indianapolis Office for August, 1963, was 2 hours and 30 minutes and for July, 2 hours and 32 minutes. You should give this matter your personal attention and if at all possible reduce the overtime average of your office.

Sincerely y	ours,	Í	E SE
J. Edgar Hoo	ver .	77 5	010
John Edgar Directo	Hoove	LA BANGE	3 481
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1 - Inspection Division

1 - SOG Indianapolis Office Personnel File

FDH:mfs

REC-137

NOTE: Letters being written to SACs of all offices where daily average overtime for August was 2 hours and 30 minutes or above.

MAILED 31 SEP 1 0 1003 COMM-FBI

Gale. Trotter Tele. Room

Tolson

Callahan

Holmes

MAIL ROOM TELETYPE UNIT



UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

Special Agents Insurance Fund

AUG 1 3 1963

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has proviously contributed to this fund and who dies from any cause except self-destruction white employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to S.A.I.F., to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monles in the fund at the time any liability shall occur.

EXECUTE IN DUPLICATE AND SUBMIT BOTH COPIES TO THE BUREAU Official Bureau Name (please type or print): Office of Assignment (or SOG Division) 7/18/63 CALVIN B. HOWARD Indianapolis The following person is designated as my beneficiary for Special Agents Insurance Fund: Relationship b7C Wife Address 8799 Washington Boulevard, East Drive, Indianapolis, Indiana Name (contingent beneficiary, if desired; use given first name if female) Relationship Address The following person is designated as my beneficiary under the Chas. S. Ross Fund providing \$1500 death benefit to beneficiary of agents killed in the line of duty, other than travel accidents. Name (nrimary hanoficiary use given first name if female) Relationship Wife 8799 Washington Boulevard, East Drive, Indianapolis, Indiana Name (contingent beneficiary, if desired; use given first name if female) Relationship -Address Very truly yours Payment Coceived

Special Agent

in Charge

.8799	Washington	Boulevard,	East	Drive,	Indianapoli	is, Indiana	;
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FEDERAL BUR	E OF DIRECTOR EAU OF INVESTIG DEPARTMENT OF		MR. TOLSON MR. BELMON MR. MOUR MR. CASPER	NT HAN
The attache sent to the Indianapolis	Septemble of anonymous Director from S., Indiana.	note was	MR. CONRAIDER, DELOAMR. EVANS MR. GALE MR. ROSEN MR. SULLIV MR. TAVEL MR. TROTTI	
your S. A. C spends a go hours at a b course.	ttached appli . in Indianap od share of h ar at a certa	olis. He nis office nin golf	TELE. ROOM	s
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"ABCD" MAIL FOR Better Business Servi



MR. J. EDGAR HOOVER

FEDERAL BUREAU OF INVESTIGATION

WASHINGTON

D.C.

I FEEL THE ATTACHED APPLIES TO

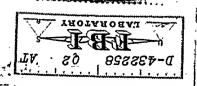
YOUR S.A.C. IN INDIANAPOLIS, HE SPENDS

A GOOD SHARE OF HIS OFFICE HOURS. AT

A BAR AT A CERTAIN GOLF COURSE.

FOR THE GOOD OF THE F.B.I. - I FEEL YOU SHOULD KNOW.

INDIANAPOLIS CITIZEN



Are You Making Yourself Into A Half Man?

HARRY FERGUSON

has become so prevalent in the United States that the for using it has the scientists have coined a name for a certain type of the half man."

The half man."

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In a study of business dinnking habits Alcoholics Anonymous defines the half iman as i an individual who does not get too drunk to function at all but who can operate only at half speed with his morning hangover, and his four-martini lunch.

Many, half, men drink because it is part of their job to entertain customers and build good will for the firm.

The internal Revenue Service, says, it, does not) compile, statistics on ithe total amount; of money, spent annually on business entertalment. But it does believe the figure is excessive and recently curtailed tax deductions for entertalment. An educated guess would be \$550 million a year.

Ble Not all of that is spent on whisky and wine; of course; for much of it goes toward expensive flood; companionable females and aside seats at hit. shows, But alcohol lubricates the wheels of busiiness to a large extent; and a firm that is criticized for using it has the plausible answer that compett

Tivan Underwood, who made the study of executive dinking for, Alcoholics Anonymous; thinks there are more hard drinkers in top lobs ithan anybody, realizes the control of the first propie in better position to cover up.

There are few people in better position to coveringly their dinking; than those in higher crecultier positions. Their time is not the most part their own and they are not under the constant surveillance that could detect the trend toward overindulerance. "Cub luncheons midday" entertaining of citents; coverations and all the other thus is pass occasions of which dinking has become an inserpandance of the company medical directors, who are very much concerned with the problem of alcoholism in industry, say that they may be aware of, only about, half, of, the alcoholism then company, lit is presonable, to suppose that a considerable number of these unknown alcoholics are

Even it a businessman does not have the primary doty of entertaining customers he can run into a day of heavy, drinking through a combination of circumstances.

**Leaver Research his book "A Handbook for Drinkess."

ites the case history of one rough day in the life of a

He has a big day's work ahead of him and he gets
the the office early. He accomplishes a lock by junch time
when he departs to meet, a friend, Bernard decides he
will have lonly one drink, but the friend insists on two
and he over a long.

idd He getr backto the office feeling a little doper; and tries to work hard docume he has a date to meet a future to the docume he has a date to meet a future to for a drink; and 4 mm bemard decides he will have only one drink; and, after they have hald if he of the for crucie himself on the grounds be has an appoint ment back; at the office. The customer says you cannot be seen to get any out of the continues the seen of the seen and they have another. Be made they are in to get way to the customer says one for, the great and they have a other the seen and they have a other the seen and they have a other the seen and they have a third.

see Bernard phones his wille he will be late for dinner. He' would have one (drink) before dinner when he' gets home. You tonght dinner has been held by so he's has here. He is bonne to go to bed right after dinner, but at \$200 pm. a neighbor drops in to discuss plans for the spring golf tournament at the country club, a Bernard offers him a' drink and funder urging, takes one himself. The late of the spring golf tournament hat the country club, a Bernard offers him a' drink and funder urging, takes one himself. The late of the spring that he would have said think he expected to the that day he would have said the country country.

heee at the most, adding that he really didn't want that

The point is that if Bernard has many days like that he soon will become accustomed to taking five, six or maybe nine drinks a day and thinking pothing of the

Many big corporations are alert to the danger that Lachold will get a lim griy on their, executives. As low-feren go so, far as to put their, young men to, the text by carefully observing their, behavior, at social and basis-fines functions; A prominent personnel expert capilated it; Mr. One, way, they do it is that the president, of the Acompany gives a dinner party at his bone for the young executives and their, wives. Liquor in all forms is available, and is passed frequently, and ample time its allowed on the passed frequently, and ample time its allowed to predimer; drinking at

The feet it im most cases seems to be whether the young man takes the third martin or highball, if he does the fall of the theory? I suppose that he man can cope with three martinist and then drink who through dinners! I don't mean to imply that a man's featire future always hangs on one more martini, especially feating the martin by the content of the feather than the fall the fall the content with the feather as small plus or minus in the mind of the boss; and a long of little, things like than can add up to something.

Another Story on Page 11

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OPTIONAL FORM NO.	rates governmen		()	Tolson
Mem	norandum	•		· .	MohrCasperCallthan
то :]	MR. CALLAHAN	9	DATE: 10-1	l-63	DeLoach Evans Gale Rosen Sullivan
FROM :	C. R. DAVIDSON	MD		Raddent	Trotter Tele. Room Holmes Gandy
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Indianapoli paper article this article executives paper artic	We are in receipt is, Indiana, in which captioned "Are deals with the laduring the day." cle) applies to yours at a certain in receipt a part at a certain in the captage.	ich the writer e You:Making Y rge amount of a The anonymous ir SAC in Indian	us communicatenclosed with hourself Into Alalcohol being cwriter states, appolis. He sp	Half Man?" I consumed by b "I feel the a pends a good s	rtion of a news- In substance, business ttached (news- share of his
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individual '	It would appear th who is attempting n that if this was a mself.	to cause troub	le for SAC Hov	vard of Indian	apolis. It
<u> </u>	ENDATION: That a copy of the ents. Proposed co			t_to_SAC,_Indi	ianapolis for
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HNB:par (1 (3) Enclos 1 - Mr. Ga	~ '/	-2-23ea/ 141963	[[3:] ·	4. 23 4.1	3/4/2

PERMANENT BRIEF OF THE FILE OF HOWARD ATTACHED.

10-2-63

Airtel

To: SAC, Indianapolis

From: Director, FBI

PERSONAL ATTENT

ANONYMOUS COMPLAINT AGAINST Calvid B. Howard

SAC, INDIANAPOLIS

Enclosed is a copy of a handprinted anonymous communication which was postmarked 9-27-63 at Indianapolis. Also enclosed is a copy of a newspaper article which the anonymous writer attached to his letter.

For your information, the letter in question was compared with the anonymous letter file maintained in the Laboratory Division and no identification was effected. In addition, no latent fingerprints were developed.

In view of the allegation contained in this letter, your comments regarding same are requested. In your response, you should also advise if you have any idea as to the identity of the person who would write such a letter. This matter should be handled promptly.

HNB:par 00

Enclosures (2)

1 - Mr. Conrad

1 - Mr. Trotter

Tolson, MAILED MI	n C.R.Davidson to Mr.	Callahan HNB:par 10-1-63.
Casper Collahan Conrad DeLoach Evans	ghu.	
Gale Rosen Sullivan Tavel Rosen Sullivan Rosen Sullivan Rosen Rose	,	property or

1221 North Pennsylvania Street Indianapolis, Indiana October 4, 1963

Mr. J. Edgar Hoover Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover: Use Howard

Calvin B. Howard

It was a severe personal shock to me to learn that you had received an anonymous communication alleging I spend a good share of my office hours at a bar at a certain golf course. As requested by the Bureau, I have submitted my comments regarding the note by airtel dated 10/4/63 in which I unequivocally denied the allegation.

I would like to take this means of expressing to you some of my additional personal thoughts, which I would do in person if it were possible. I realize and deeply regret this allegation, even though unfounded, adds to your many personal concerns and further contributes to your already overburdened responsibilities.

It is indeed unfortunate that there are some persons who persist in making scurrilous attacks against your representatives. You have warned us so many times that such is so and have rightly insisted that we make certain our personal as well as official actions be always above reproach. This I have done and will continue to do

My wife and I, who have not been blessed with children, have for many years shared our mutual enjoyment of golf at private country clubs. We have met some of the finest and most responsible people in the community as a result of our membership in various country clubs. We felt the caliber of individuals encountered there was most fitting for association on a personal basis.

Since my wife and I now feel—the anonymous writer of the note must have some affiliation with the Highland

Memo Bailissonto Collahan Memo Bailissonto Collahan MNB/par 10/2

Golf and Country Club, I have decided to withdraw our membership therefrom. It is my hope such action will remove our presence from anyone who would be so malicious as to originate any anonymous untrue letter to you in the future.

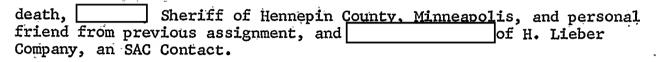
I want you again to know I cherish my association with you and the Bureau. The welfare of the Bureau is always my paramount concern.

Sincerely,

Calvin B. Howard

		*, ;		Mr. Telsen
FD-36 (Rev. 12-13-56)		3 €		Mr. Bolmont
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Bureau in limit	ed Instances,	I make the ro	LIOWING Comment	:s:
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member of the H				
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\ been there play	ring golf and	enjoying a drin	ik or two durin	ng what could
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Spec	cial Agent in Charge	22		

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To the best of my recollection, the above instances represent my only presence at the club on work days during working hours. My wife and I both play golf and do so at the club on weekends and holidays when possible.

On July 17 while on Annual Leave I played golf with Indianapolis Star, and two other personal friends at the Indianapolis Country Club. I have not been present at any other country club or golf course in Indianapolis on work days during business hours.

I have no idea as to the identity of the person who would write such a letter. I have discussed this note with ASAC FRANK F. MEECH and my wife in order to give the Bureau the benefit of any possible explanation for such apparently spiteful act. My wife is an avid golfer, playing golf an average of four days a week during the season at the club. In this, her first year there, she won the Ladies' Club Championship. This accomplishment was a surprise to many club members, particularly a group of ladies who can best be described as "the old guard." In light of the contents of the note, coupled with my comments above, I feel the writer must have some affiliation with the Highland Golf and Country Club. I am ever aware that each of us in the FBI is a target for spiteful, unjustified accusations and of necessity have to restrict our personal activities to minimize unfounded reflections against ourselves or the Bureau. Since I now feel there is some common denominator between the writer of the note and my affiliation with the Highland Golf and Country Club, I have decided to withdraw my membership therefrom. I can and do unequivocally state that my official and personal conduct at all times and at all places has been above justifiable criticism.

OPTIONAL FORM NO. 10 UNITED STATES GOVE lemorandum MR. CALLAHAN

C. R. DAVIDSON

10-7-63

Tolson

Holmes

SUBJECT:

FROM

ANONYMOUS COMPLAINT AGAINST

SAC, INDIANAPOLIS

We received an anonymous communication postmarked 9-27-63 at Indianapolis in which the writer enclosed with his letter a portion of a newspaper article which in substance dealt with the large amount of alcohol being consumed by business executives during the day. The anonymous letter writer stated, "I feel the attached (newspaper article) applies to your SAC in Indianapolis. He spends a good share of his office hours at a bar at a certain golf course. För the good of the FBI - I feel you should know." A copy of this communication was sent to SAC, Indianapolis for his comments. Purpose of this memorandum is to advise you that by airtel 10-4-63 and by personal letter to the Director under same date, SAC Howard categorically denies the allegations and to recommend that no further action be taken in connection with this matter.

DATE:

SAC Howard states unequivocally that the allegation is utterly false. He points out he is a member of the Highland Golf and Country Club, having joined 5-1-63. On four occasions since joining the club, he has played golf and enjoyed a drink or two during what could be misunderstood as normal office hours. He points out the four occasions were May 2, May 31, June 27, and August 14, and he was on annual leave on each occasion. (Confirmed through Bureau records) He goes on to relate that on three or four occasions he has been to the club on work days during work hours but each time he had taken either an SAC Contact or a head of a law enforcement agency to the club for lunch but in no instance availed himself of the facilities of the bar.

CC110 67- 129 160-334 According to SAC, he has no idea as to the identity of the person who would write such a letter. He does point out that his wife, who is an avid: golfer, plays at the club on an average of four days a week and in this, her first year-there, won the Ladies' Club Championship. He adds that this accomplishment was a surprise to many club members, particularly a group of ladies best described as "the old guard." In light of the contents of the anonymous communication coupled with his comments, it is the SAC's feeling that the writer must have some affiliation with the Highland Golf and Country Club. He states that he is aware that the FBI is a target for spiteful, unjustified accusations and since he feels that there is a common denominator between the writer of the note and his affiliation with the country club, he has decided to withdraw his membership from this club.

HNB:par (3) Enclosure

1 - Mr. Gale

OCT 1.7 198

3/4/10

(OVER....)

Memo to Mr. Callahan

RE:

Anonymous Complaint Against

SAC, Indianapolis

In SAC Howard's letter to the Director, he states that it was a severe personal shock to him to learn that an anonymous communication had been received making allegations of misconduct against him. He states that he realizes that even though the allegation is unfounded, it adds to the Director's many personal concerns and further contributes to the Director's already overburdened responsibilities. He points out that he has always made certain that his personal and official actions have been above reproach but that in view of the allegations and the fact that the writer must have some affiliation with the country club of which he and his wife are members, they have both decided to withdraw from such membership. He concludes by stating that the welfare of the Bureau is always his paramount concern.

RECOMMENDATIONS:

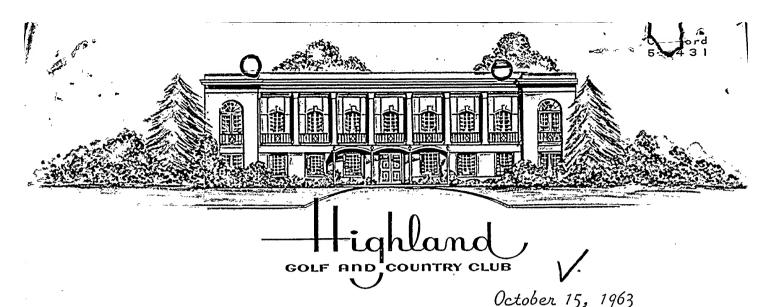
1. That no further action be taken in connection with this matter.

2. That no acknowledgement be made of SAC Howard's personal letter since this is merely an additional response to the official inquiry.

V An orale

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ditulia 10/9/63



Mr. J. Edgar Hoover, Director Federal Bureau of Investigation Justice Building Washington, D. C.

Dear Mr. Hoover:

I am in receipt of Mr. Calvin Howard's resignation from membership in Highland Golf and Country Club. I have contacted Mr. Howard in an effort to determine, if possible, what prompted his action.

Delearned that someone suggested that Mr. Howard has spent a goodly amount of time at the club and further, perhaps had been a frequent patron of the bar. This disturbs me greatly, for it could not be farther from the truth.

REC-140

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THREE

Mr. Howard and Mrs. Howard have been accepted as fine members and they have conducted themselves in an exemplary manner. It is unfortunate that someone has seen fit to point a finger at Mr. Howard in such an unjust manner. I, of course, have no idea as to the source of the false information but would venture an opinion that Mrs. Howard's golf ability played an important part.

I take this opportunity as President of Highland Golf and Country Club and on behalf of its Board of Directors to assure you that all concerned are genuinely disappointed in losing the fellowship of Calvin Howard. I can assure one and all that we know him to be a gentleman and a man we are proud to know.

Very truly yours,

Highland Golf and Country Club

EJ/bew

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Charles E. Johnson, President

Mr. Belmont

Mr. Mohr

- Mr. Callahan

- Mr. Sullivan

December 6, 1963

PERSONAL ATTENTION

1 - Mr. Bland 1 - Mr. Horner

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

Reference is made to your Form FD-205 dated November 14, 1963, in the case of Security Matter - NOI," your file 100-12504, which advised that the annual report on this subject which was due November 13, 1963, was in preparation and would reach the Bureau by November 25, 1963. The report has not been received.

Furnish the explanations of responsible personnel for failure to meet this deadline and submit your recommendations concerning administrative action.

Very truly yours,

L EdgaryHoover Searched

John Edgar Hoover Director

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b7C

EC **TO** 1963

DEC - 6 1963 COMM-FBI

100-433880

1 - Indianapolis (SOG file)

MAILED 5

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DEC

MAIL ROOM TELETYPE UNIT

7

October 23, 1963

Mr. Charles E. Johnson President Highland Golf and Country Club 1050 West 52nd Street Indianapolis 8, Indiana

Dear Mr. Johnson:

Thank you for your letter of October 15, 1963, in which you express concern over the resignation of Mr. Calvin Howard from the Highland Golf and Country Club.

Although I cannot comment on this matter as Mr. Howard's decision is a personal one, I am, however, most appreciative of your thoughtfulness in advising me of your high regard for him and his wife.

MAILED 19 OCT 2 3 1963 COMM-FBI Sincerely yours,

J. Edgar Hoover

1 - SAC, Indianapolis (Personal Attention) (With copy of incoming for information) (Enclosure)

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Tolson . Belmont

Moht ___ Caspet

Conrad

Gale

Rosen ___ Sullivan

Tavel

Trotter Tele. R Holmes HNB:skdeka (4)

2U

NOTE: Correspondent stated that upon receipt of Howard's resignation from the above club, he contacted Howard and learned that someone had suggested that Howard had been a frequent patron of the club's bar. Johnson stated this disturbs him greatly and nothing could be further from the truth. He indicates he has no idea as to the source of the false information but ventures the opinion that possibly Mrs. Howard golf ability played an important part. He expresses his high regard for both Mr. & Mrs. Howard. No record identifiable with Johnson in Bureau records.

 $\equiv a$

MAIL ROOM TELETYPE UNIT

(OVER...)

NOTE (CONT'd)

In previous memoranda, it was noted that the Bureau received an anonymous letter postmarked 9-27-63 in which the writer indicated that SAC Howard was spending a good share of his office hours at a bar at a certain golf club. Howard categorically denied the allegations but indicated that more than likely the anonymous writer was a member of the above club and probably was written because of jealousy on the part of the 'old guard' over the fact that Howard's wife had won the Ladies' Club Championship. Because of this situation, Howard stated he intended to resign and has done so.

December 13, 1963

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

A survey of the clerical recruitment program for Seat of Government reveals that during the month of November your office failed to meet its assigned quota. You should immediately assign sufficient agent personnel to work exclusively on clerical recruitment for Seat of Government so that our needs for the remainder of the fiscal year will be met. Comment specifically on steps taken to implement this instruction in your forthcoming report of December 29, 1963, concerning steps being taken to meet our existing needs.

You will be expected to comply fully with your responsibilities in connection with this vital program, and failure on the part of your office will not be tolerated and will result in severe administrative action.

MAILED 11 DEC1 31963 COMM-FBI

John Edgar Hoover Director

1 - SOG - Indianapolis - Field Office File

NOTE: Based on memorandum Davidson to Callahan 12/11/63, WEL:jmb **FIF: if * (5)** स्याधी है

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Gandy MAIL ROOM TELETYPE U	NIT

Koyne

1221 North Pennsylvania Street Indianapolis, Indiana 46207 December 18, 1963

Mr. J. Edgar Hoover
Director
Federal Bureau of Investigation
Washington, D. C.

Dear Mr. Hoover:

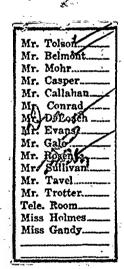
I am sure you have received many expressions of congratulations and "job-well-done" from numerous sources throughout the entire country on the excellent handling of the Sinatra kidnaping by our Bureau.

.In Indiana the public reaction to the speedy, efficient solution of the case has been most favorable. Radio and TV newscasters, newspapers and very responsible civic leaders have been outspoken in praise of the FBI.

This is another example of all of us benefiting immensely from the fine work done by our "we" organization.

I know you will be pleased to know the reaction of our Indiana "Hoosiers."

| 67- | 29 | 60 - 346 |
| Sincerelly, | 10 DEG 31,1963 |
| Calvin B. Howard | (SAC) | (SAC



rd Form 88		•
June 1956) At the Budget REPORT: OF MEDICA	L EXAMINATESN	88-104
1/LAST NAME—FIRST NAME—MIDDLE NAME	2. GRADE AND COMEMENT OR PO	SITION 3. IDENTIFICATION NO.
HOWARD, CALVIN B.	Special Agent	
A. HOME ADDRESS (Number, street or RFD, city or town, zone and State)	5. PURPOSE OF EXAMINATION	6. DATE OF EXAMINATION
8799 Washington Boulevard, E. Dr.		
Indianapolis, Indiana	Annual	12/16/63
7. SEX 8. RACE 9. TOTAL YEARS GOVERNMENT SERVICE	1	IZATION UNIT
Male White MILITARY CIVILAN	Justice Dept.,	
12. DATE OF BIRTH 13. PLACE OF BIRTH 8/11/16 Houston, Texas	14. NAME, RELATIONSHIP, AND ADD	
O/11/10 Houston, Texas	Mrs. Calvin B.	Howard, wire
15. EXAMINING FACILITY OR EXAMINER, AND ADDRESS	same as #4.	
USAH, Ft. Benj. Harrison, Indiana		
17. RATING OR SPECIALTY	TIME IN THIS CAPACITY (Total)	LAST SIX MONTHS
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Standard Form 89 (Rev. Aug. 1900) RROMULGATED BY BUREAU OF THE BUDGET

REPORT OF MEDICAL HISTORY

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X		ARTIFICIAL EYE	- -	X	LIVED WITH ANYONE WHO HAD TUBERCULOSIS	╁	╂	-1			ALE DISORDER	۲		DURATI	ON OF PE	RIODS
X		ARING AIDS	- -		1	╁	╬		PAINFUL			十		DATE O	F LAST P	ERIOD
_ X		ED OR STAMMERED	_ -	X	COUGHED UP BLOOD BLED EXCESSIVELY AFTER INJURY OR TOOTH EXTRACTION	╁	╌				STRUATION	OI	AN			EXCESSIVE S
X	1	BRACE OR BACK SUPPOR		X	TOOTH EXTRACTION LAT IS THE LONGEST PERIOD YOU	+,	5 14				UPATION			6. ARE YO		
3. HOW PAST	MANY JOB THREE YE	S HAVE YOU HAD IN THE ARS? One	'	HE	AN OF THESE JOBSI	13	SDO	3C1	al A	ager	it in			RIGHT		D LOTT HAND

109160-34

YES	NO	CHECK EACH ITEM YES OR NO. E	VERY ITEM CHECKED "YES" MUST BE FULLY EXPLAINED IN BLANK SPACE ON RIGHT
*	x	27: HAVE YOU BEEN UNABLE TO HOLD A JOB EECAUSE OF: A SENSITIVITY TO CHEMICALS, DUST, SUNLIGHT, ETC.	
	x	B. INABILITY TO PERFORM CERTAIN MOTIONS	
	X.	C. Inability to assume certain positions	
	x	D. OTHER MEDICAL REASONS (If yes, give reasons)	
	X.	28. HAVE YOU EVER WORKED WITH RADIOACTIVE SUB- STANCE?	
	X.	29. DID YOU HAVE DIFFICULTY WITH SCHOOL STUDIES OR TEACHERS! (If yes, give details)	
	x	30. HAVE YOU EVER BEEN REFUSED EMPLOYMENT BECAUSE OF YOUR HEALTH? (If yes, state reason and give details)	• • • • • • • • • • • • • • • • • • • •
	x	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE! (If yes, state reason and give details)	
x .		 HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE, ANY OPERATIONSI (If yes, describe and give age at which occurred) 	Bone tumor (benign) removed from right arm
7	X	33. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR: IUM? (If yes, specify whon; where, why, and name of doctor, and complete address of hospital or clinic)	at age 20.
	. x	34. HAVE YOU EVER HAD ANY ILLNESS OF INJURY OTHER THAN THOSE ALREADY NOTED! (If yes, specify whon, where; and give details)	
	x .	35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS. PHYSICIANS. HEALERS, OR OTHER PRACTITIONERS WITHIN THE PAST 5 YEARS! (If. yes, givo complete address of doctor, hospital, clinic, and details)	
	x	36. HAVE YOU TREATED YOURSELF FOR ILLNESSES OTHER THAN MINOR COLDST (II yes, which illnesses)	
- '	x	37. HAVE YOU EVER BEEN REJECTED FOR MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER- REASONS? (If yes, give date and reason for rejection)	
7	x	38. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONST (If yes, give date, reason, and type of discharge: whether honorable, other than honorable, for unfitness or un- suitability)	
	x	39, HAVE YOU EVER RECEIVED, IS THERE PENDING, HAVE YOU APPLIED FOR, OR DO YOU INTEND TO APPLY FOR PENSION OR COMPENSATION FOR EXISTING DISABLITY! (If yes, specify what kind, granted by whom, and what amount, when, why)	7.

I CERTIFY THAT I HAVE REVIEWED THE FOREGOING INFORMATION SUPPLIED BY ME AND THAT IT IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE,
I AUTHORIZE ANY OF THE DOCTORS, HOSPITALS, OR CLINICS MENTIONED ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD FOR PURPOSES
OF PROCESSING MY APPLICATION FOR THIS EMPLOYMENT OR SERVICE

TYPED OR PRINTED NAME OF EXAMINEE

Calvin B. Howard

40-PHYSICIAN'S SUMMARY AND ELABORATION OF ALL PERTINENT DATA (Physician shall comment on all positive answers in ifms (Phru 59)

Usual childhood diseases without sequelae. Worn glasses for the past 5 years. T & A at age 18, no complications.

Benign bone tumor removed from right shoulder at age 19, no sequelae.

TYPED OR PRINTED NAME OF PHYSICIAN OR EX PAUL A. WATERS CAPT, MC .6 Dec 63 U. SCOVERNHENT PRINTING OFFICE

Attachment to Standard Form 88, Report of Medical Examination For Information and Guidance of Medical Examiner

Name of Examinee	HOWARD	CALVIN	в.
(Type or print)	- Last	First	Middle
The following portions of t	he attached examination r	eport form need not be	e completed:
2	14	. 68	3
3	17	6	
4	62	7:	2
9	65	7	6
11	67		
46. Is necessary unless for	acilities for affording sam	e are not readily avai	lable.
48. Not required unless endesirable.	caminee is over 35 years o	of age or examination	indicates such is
49. Is necessary unless fo	acilities for affording sam	e are not readily avai	lable.
accepted if the hearin	ons should be afforded wh I Agents. Applicants for g loss exceeds a 15 decib (500, 1000, 2000 cycles)	the Special Agent pos el average in each ec	ition will not be
For All Examinees, Wheth	er Clericał or Special Age	nt Applicants or Emp	loyees:
The medical examiner should ar	nswer the following question:		
Examinee	is not qualified for str	enuous, physical exer	tion.
To be Answered in the Ca	se of All-Male Employees	and Male Applicants:	
Does examinee have an tactics and dangerous and dange	ny defects restricting or pr assignments which might (
☐No ☐Yes]	f "yes" please specify de	fects.	
2. Does examinee have an	ny defects prohibiting safe	operation of motor v	ehicles?
^	f "yes" please specify de		
examinee wear correcti	or vehicles, Civil Service one eye and 20/100 in the ve glasses while operatin ased on a factor other tha	other, corrected or ung a motor vehicle?	ncorrected. Should Yes ⊠No
	TNCLO	STEN	
4		1. A i	

REC'D - AL M. W. DIV.

Desirable Weight Ranges for Males

Height *	Small Frame	Medium Frame	Large Frame
5′ 4″	117 - 125	123 - 135	131 - 148
5'5"	120 - 129	126 - 139	134 - 152,
5′ 6″ .	124 - 133	130 - 143	138 - 157
5' 7"	128 - 137	134 - 148 -	143 - 162
5'8"	132 - 141	138 - 152	147 - 166
5'9"	,136 - 146	142 156	151 - 170
5' 10"	140: - 150	146:-461	155 - 175
5' 11"	144 - 154	150 - 166	160 - 180
6'	148 - 158	154 - 171	164 - 185
6' 1"	152 - 163	158 - 176	169 - 190
6' 2"	156 - 167	163 181	174 - 195
6' 3"		168 - 186	178 - 200
6' 4"	169 - 180	178 - 196	188 - 210
6′ 5″	174 - 185	182 - 202	192 - 216

4.	Examinee's frame is small medium Marge
5.	Considering above weight table, the examinee's frame, and other individual physical characteristics. I consider his present weight satisfactory Excessive Deficient
6.	Under proper medical supervision, examinee should losepoundspounds
Ré	marks:



REC-135/

December 26, 1963

PERSONAL

C. A 12.PH R. EC'D-READING ROO

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Howard:

Thank you for your letter of December 18th concerning our solution of the Sinatra kidnaping case. I was indeed pleased that we could bring this case to a rapid conclusion, and I am grateful to all of our associates who contributed to our success.

Sincerely,

J. Edgar Hoover

CJJ:ngf (3) MAILED TU DEC 271963 COMM-FBI RW Tolson Belmont Mohr . Casper. 63, 113 so b Callahan Contad DeLoach Gale Sullivan Tavel . Trotter Tele. Room Holmes

TELETYPE UNIT

February 4, 1964

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

DearHoward:

A review of the speech accomplishments of your office for the 1963 calendar year reflects a notable increase over accomplishments for the prior calendar year and indicates your understanding of the importance of this key public relations program.

You are to be commended for your excellent efforts in this respect which reflect most favorably upon the administration of your office.

MAILED 11 FEB 4 1964 COMM-FEI

Sincerely.

D. Edgar Hoover

1 - Mr. DeLoach (sent with cover memo)

Searched REC-135

NOTE: See Jones to DeLoach memo dated 1-31-64 captioned Field Speech Accomplishments, 1963 Calendar Year.

Tolson Belmont Mohr .

Conred DeLoach

Rosen Sullivan Tavel Trotter Tele. Room Holmes ,

JRH:rap (6)

2 los February 7, 1964 Mr. Calvin B. Howard Fédéral Bureau of Investigation Indianapolis/Indiana Dear Mr. Howard: It is a pleasure to commend, through vou. Special Agents b6 .b7C and Richard H. Grabham for their exemplary actions in assisting local authorities to pursue and capture two armed and dangerous individuals who were fleeing the scene of a shooting. They exhibited a high degree of alertness and aggressiveness in aiding the officers and, as a result, an immediate arrest was made without incident. These men certainly performed in the best traditions of the Bureau and I want you to convey my sincere appreciation to them. REC-135 Sincerely yours, FEB 7 COMM-FBI IL Edgar Hoover LL SAC, Indianapolis (Personal Attention) Based on information submitted the Bureau does not consider that individual letters of commendation are warranted. Place a copy of this letter in files of SAs and Richard H. Grabham. Personnel File of SA Personnel File of SA - Personnel File of SA 1 - Personnel File of SA Richard, H (Sent Direct) NJK Based on Indianapolis letter 2/3/64. FEB 14 1964

2 3 2

Mr. Tolson
Mr. Balmont
Mr. Balmont
Mr. Gale
Mr. Conrad
Mr. DeLeach
Mr. Evans
Mr. Gale
Mr. Rosen
Mr. Sullivan
Mr. Tavel
Mr. Trotter
Tele. Room
Miss Holmes
Miss Gandy

AFEB 18 1864

There are

1221 North Pennsylvania Street Indianapolis, Indiana 46207 February 6, 1964

Mr. J. Edgar Hoover Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

By this brief note I would like you to know how much I appreciated having the opportunity of seeing you personally and have you give me the benefit of your current thoughts and observations. To be in your presence instills a burning desire to give one's greatest effort in behalf of you personally and our Bureau. This feeling I try to instill in our men at Indianapolis when I share with them the results of my Two-Day Conferences.

Being unable to confer with Mr. Tolson
left a distinct feeling of loss. I was heartened,
however, from the knowledge that he is making a
wonderful recovery and can be expected backgat

The action I am taking as a result of my FEB 1 conference with you and other officials at the Bureau will be a subject of official correspondence, but these few words are meant for you personally.

Singerely,

Calvin By Howard

3/ 80

FD-281a (Rev. 12-9-57)

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

2-28-64

I certify that I have received the following Government property for official use: XXXXXXXXXXX

> New Commission Card with case # 1888 SAC

RETURNED:

Old Commission Card with case # XXXXX

SAC

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN

ANY WAY

PER

Very truly yours,

(Written

(Typed Stanature) Calvin B. Howar





UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D., C. 20535

J. Edgar Hoover, Director

NOT PECORDED
7 MAR 4 1964

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to S.A.I.F., to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which i understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of montes in the fund at the time any liability shall occur.

TYPEO IF IN DOLFICY IE WAD	PORWLI BOTH COLIE? IC	J THE BUREAU	2	
Official Bureau Name (please ty	pe or print)	Date	Office of Assignment (or S	OG Division)
SAC CALVIN B. HO		1-30-64	Indianapoli	S
The following person is designa-	ted as my beneficiary, for Sp	ecial Agents Insurance	Fund:	/ A
Name (nrimary hanaficiary uso c			Relationship Wife	
Address 8799 Washington	Boulevard, East	Drive, India	napolis, Indiana	
Name (contingent beneficiary, if	desired; use given first nam	ne if female)	Relationship	<u>.</u>
Address		7 - b6 - b7C		
Name (primary beneficiary; use s	π ·	avel accidents.	Relationship Wife	- <u>-</u>
			napolis, Indiana	<u> </u>
Name (contingent beneficiary, if	desired; use given first nam	e if female)	Relationship	
Address				
	 	'Very tru	lly yours,	* * *
Payment Roc Special Agents Inst	olyed.** rrance Fund	Ca	lung to	nu
FEB101		Special	Agent	

February 17, 1964

SAC, Indianapolis

Director, FBI

SAC CONTACTS SUGGESTION #500-64

Reference is made to your suggestion that personal letters of appreciation be directed to SAC contacts when they are initially approved as such by the Bureau. Your proposal is being evaluated and you will be further advised if a favorable decision is reached. Your interest in submitting this matter for consideration is appreciated.

1 - Personnel file of SAC Calvin B. Howard

JER:mlf

(5) (Suggestion #586-64 dated 2/11/64)

NOTE:

Suggests when SAC contacts initially approved by Bureau, letters be sent to them from Director in acknowledgmentat of their assistance and support.

Referred to Crime Records Division for views and recommendations.



2	Emplo	yee	Sug	ges	tion
	FD-25	2.(P	ev.	9-1	1-59)



<86-64 2/11/64 From: (Suggester's name) Division of Assignment Director, FBI CALVIN B. HOWARD Indianapolis Division SUGGESTION It is suggested that when an SAC Contact is initially approved by the Bureau that a letter from the Director be directed to such SAC Contact, generally acknowledging his assistance and support. Current practice or rule (Include manual citation as well as facts) MRR, II-6-7 requires Bureau approval of an SAC Contact with other provisions to be followed after approval. No provisions for official notification to SAC Contact. Advantages of suggestion and annual savings (include basis for estimate) An SAC Contact to be approved is a responsible individual who can and does render extraordinary service or provide unusual and highly valuable assistance to the FBI upon the request of the SAC. It is felt a letter from the Director to this type of individual would further cement a desirable relationship between such individual and the Bureau. Such suggestion would effect no savings. Disadvantages of suggestion A minimum cost would be involved in the preparation and dispatch of the letter.

within two years after submission.) X Mr. Mrs.

(The use by the United States of my suggestion shall not form the basis of a further claim of any

me, my heirs, or

stion is adopted

Recommendations and comments of Division Head

Not applicable.

assigns upon the United States. I understand that I will be considered

- Bureau IP 66-2565

- IP personnel File of SAC HOWARD

(5)

CBH:mgh

Signature and Title

April 16, 1964

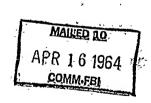
PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

A review of Bureau records discloses a failure on your part to meet your assigned quota with respect to the clerical recruitment program for Seat of Government during the period January through March, 1964. You have been advised on several occasions of the critical need existing for qualified employees and it is evident, therefore, that you have failed to recognize the imperative necessity of meeting your responsibilities.

Accordingly, I will expect you to take immediate steps to correct the above situation so that there will be no basis to again criticize you for a similar deficiency.



Very truly REC-141 J. Edgar Hooven 10 APR 17 1964

John Edgar Hoover Director

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1 -	~	b7C

1 - SOG Indianapolis Office Personnel File.

Based on Memo Davidson to Callahan, 4,9-64, HNB: jmb.

HNB:kpl	(4)
ger!	

Gale Rosen Sullivan Tavel Trotter Tele. Room Holmes

Tolson.

Belmont

Callahan Conrad Evans

TELETYPE UNIT





FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

	1		*		
Name of Employee:	CALVIN B HOWA	RD	;		
Where Assigned:	INDIANAPOLIS (Division)	(Section,	Unit)		
Official Position Title:	SPECIAL AGENT 1	IN CHARGE			
Rating Period: from	APRIL 1, 1963	APRIL 1, 1963 to MARCH 31, 1964			
ADJECTIVE RATING:_	OUTSTANDING Outstanding, Excellent	, Satisfactory, Unsatisfactory	Employee's Initials		
Rated by:	Hushr Signature	Assistant to the Director Associate Director	4-1-64 Date 4-1-64		
Reviewed by:	Signature	Title	Date		
Rating Approved by:	Signaturé		4-1-64 Date		
2 May 1519	Official (X) Annual	DEC-150 101-127	160-346 Numbered - 7- NAY 13 564/ Tom Service 3		

NARRATIVE COMMENTS

Note: The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a

 $\mathfrak{g}_{\mathcal{H}}$ \mathfrak{J} .

CALVIN B. HOWARD SPECIAL AGENT IN CHARGE INDIANAPOLIS DIVISION

During the entire rating period Mr. Howard has handled the important position of Special Agent in Charge of our Indianapolis Division in a superior manner which merits the rating of Outstanding for the period April 1, 1963, to March 31, 1964. He is exceptionally well qualified for his responsible position as a result of his many years of varied field experience and his extensive knowledge of the over-all operations of the Bureau.

Mr. Howard has a most effective personality, makes a splendid personal appearance, is imbued with boundless enthusiasm and has an exceptional ability to analyze problems and effect solutions. He has most capably supervised and handled extremely complicated and delicate investigative matters and instills in subordinate personnel much of his own enthusiasm and desire to do the best job possible. He is an extremely capable administrator who is always probing for ways to achieve greater results.

Mr. Howard is completely available for assignment wherever his services may be needed and can be counted on to handle any assignment given him in a superior manner. He is a thoroughly loyal and enthusiastic employee and the exceptional caliber of his work has assuredly earned an Outstanding rating.

OPTIONAL FORM NO. 10
MAY 1962 EDITION
GSA GEN. REG. NO. 27
UNITED STATES GOVERNMENT

Memorandum

то

Mr. Tolson

DATE:

4'-28-64

FROM

Mr. Mohr

SUBJECT:

CALVIN BUHOWARD Special Agent in Charge

Indianapolis Division

OUTSTANDING ANNUAL PERFORMANCE RATING

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Belgont

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Casper
Cally Gar

Cally Gar

DeLoach
Evans
Gale
Rosen
Sullfvan
Tavel
Trotter
Tele. Room
Holmes
Gandy

Popular

There is attached for approval the annual performance report for SAC Howard in which his services have been rated Outstanding for the period 4-1-63 to 3-31-64. I have signed the report as the Rating Official.

Mr. Howard EOD 12-4-39, is in Grade GS 16, \$17,500, and has been SAC in Indianapolis since 10-22-62. The statistical accomplishments for his office during the first nine months of fiscal year 1964 as compared to the same period in fiscal year 1963 are up in all four categories. During the last inspection completed 4-23-63, his office was rated Very Good in physical condition and maintenance and contacts and Good in investigative operations, administrative operations and personnel matters. SAC Howard was not censured during the rating period but was commended on three occasions. He was rated Excellent on his 1963 annual performance report. The Director last saw him on 2-4-64.

In the event you approve this rating, I respectfully request that you sign the original and the copy as the Reviewing Official and the Director sign the original and the copy as the Approving Official. Thereafter it will be transmitted to the Department with other Outstanding ratings for approval by the Departmental Committee on Incentive Awards. SAC Howard will then be entitled to a cash incentive award in the amount of \$400 as has been approved in the past for Special Agents in Charge.

RECOMMENDATION:

That you, as Reviewing Official, and the Director Max Approving Official, sign the original and the copy of the attached Outstanding rating-for-SAC-Howard and upon approval by the Department he be furnished a copy of his rating and granted an incentive award of \$400.

Enclosures

RRB:crt

COPY OF PERMANENT BRIEF ATTACHED. (ORIGINAL IN DIRECTOR'S OFFICE)

ph ph

3-pm

1221 North Pennsylvania Street Indianapolis, Indiana 46207 May 14, 1964

Mr. J. Edgar Hoover Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

1,01

Benne

It is difficult to express in words the exhilarating feeling I experienced upon being advised by you of my Outstanding performance rating. From this I have derived much personal pride, and my sincerest appreciation is humbly expressed.

I know that one of your associates can best show his appreciation by extending even greater effort in behalf of our Bureau and through unqualified loyalty to you. Strengthened by the inspiration you instill, first as a man and as our Director, I pledge both as my means of expressing thanks for the confidence you have shown in me.

Singerely,

Calvin B\Y

ali Ji

REC-137

Howard_

Numbered.

2 MAY 19 1954

Mr. Tolson.

Mr. Belmont
Mr. Mohr.

Mr. Casper
Mr. Galagran
Mr. Conrad
Mr. Evans
Mr. Evans
Mr. Gale
Mr. Rosen
Mr. Sullivan
Mr. Tavel
Mr. Trotter
Tele. Room
Miss Holmes
Miss Gandy

REC'D-CALLAJIAN FBI 1964 MAY 18 PM 2 1

ECEIVED-TOLSON

48 18 1 05 PM 264

40. HA 85 8 BI VAM 43. H9 14 SI BI YAM

E B I

RECEIVED - DIRECTOR

May 11, 1964

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana PECTE-READING ROOM

Dear Howard:

It is indeed a pleasure to advise that you have been afforded an Outstanding performance rating covering your services for the period April 1, 1963, to March 31, 1964, which has been approved by the Departmental Committee on Incentive Awards. There is enclosed a copy of this rating which you may retain.

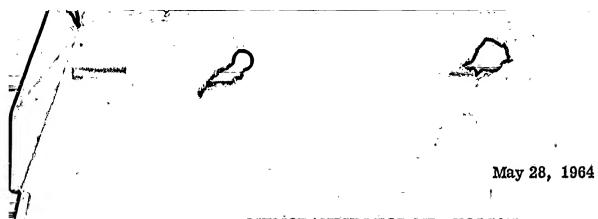
Also enclosed is a check in the amount of \$344.00 representing an incentive award of \$400.00 less withholding tax, which I have approved for you in recognition of your exceptional services. I have been pleased with the superior manner in which you discharged your responsibilities and I do not want the opportunity to pass without expressing my sincere thanks.

MAILED 20 MAY 12 1964

Sincerely,

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Rosen	NOTE	Salutation	per file.	1	V		
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Trotter			"#"				
Holmes	MAIL, BOOM	тецетуре инт С	⊒ : {	yt —			

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MEMORANDUM FOR MR. TOLSON

On February 4, 1964, I saw Special Agent in Charge Calvin B. Howard of the Indianapolis Field Division. Mr. Howard makes a mature personal appearance, and I would rate him above average.

I called Mr. Howard's attention to the fact that I noted the Indianapolis Office had an over-all delinquency as of November 30, 1963, of 7.4% and a half dozen classes of cases in excess of 7% delinquency and this should be promptly corrected.

I commented favorably upon the fact the Agents in his office in December were closing 17.6 cases per Agent.

I likewise commented upon the fact that for the first six months of the current fiscal year when compared with a similar period of the previous fiscal year his office had increased its accomplishments in the four basic statistical items.

I also noted that the Agents in December had spent 11.1% of their time in the office and that this should not go any higher.

I stressed to Mr. Howard the necessity for developing quality informants in all three areas of domestic intelligence, criminal intelligence, and civil rights.

I told Mr. Howard that I noted the Agents in the Indianapolis Office in December, 1963, averaged two hours and thirteen minutes per day overtime and I would like to have the overtime kept to two hours if possible.

I called Mr. Howard's attention to the fact I noted that the Indianapolis Office had recruited five new agents and had two appointments outstanding for future classes in 1963. I urged Mr. Howard to continue to intensify his

OTTICE THAT I GO	T MTrem 1	TAC HOM WROTTO	and nad the appointment	ra onramming for.
future classes	in 1963	3. I urged Mr.	Howard to continue to i	ntensify his
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Belmont _recruitment p	rogram	•	DEO 101 67- 10 ()	11 2 0116
Mohr	` •		REC-135 67- 107	160-349
Casper,			Scarc'e	
Callahan		. 1	Douge !	- 17
Conrad		100	1 10 10%	
DeLoach		100	1 70 004	1 12 12 14 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Evans	1001			
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Rosen	M 35.00 J	0	_	
Sullivan				
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Tele. R∞m		19.	~ Y(0k!	
Holmes		/_	1174	
Gandy MAIL BOOM	TELE	TYPE UNIT L	. V K	I,

Memorandum for Mr. Tolson

May 27, 1964

I stressed to Mr. Howard the importance of our criminal intelligence program and the necessity for having better coverage in the informant area in this operation.

I also commented upon the fact that there were twenty-two unsolved violations of the Federal Bank Robbery Statute in the Indianapolis Field Division and he should take steps to correct the same.

Very truly yours,

J. E. H.

John Edgar Hoover Director

SENT FROM D. O.
TIME S-25PM

DATE 6-1-64

BY 96A-

July 7, 1964 Mr. Calvin B Howard Federal Bureau of Investigation ndianapolist Andiana Dear Mr. Howard: I am pleased to commend, through you, the personnel in the Indianapolis Division for the splendid assistance they rendered in the investigation of the Bank Robbery case involving and These men handled their duties in the finest manner, displaying much thoroughness, skilland aggressiveness, contributing immeasurably to the success realized. I want you to express my sincere appreciation to each one for a job well done. MAILED 19 JUL7-1964 Sincerely yours, COMM-FBI U. Edgar Hoover 1 - SAC, Indianapolis (Personal Attention) Place a copy of this letter in files of personnel who participated in this matter but were not individually recognized. / NJK Based on memo Rosen to Belmont 7-2-64 re Bank Robbery. Z XEROX ACL 10 1004 IAIL ROOM TELETYPE UNIT

June 26, 1964

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

I have reviewed the results of the recent inspection of the Indianapolis Office and have approved the following ratings for the various operations: Physical Condition and Maintenance, Investigative Operations, Administrative Operations, and Contacts - Very Good; Personnel Matters -Good.

I am pleased to learn that your office is being well maintained and that your space is efficiently organized, functional and secure. You should continue to impress all employees with the necessity of continuing good housekeeping practices so that the minor housekeeping delinquencies detected during the inspection can be eliminated.

It was gratifying to note that no safety defects were found in your automobiles and that your operating and repair costs were notably below the field average. Your close supervision of the utilization of automobiles should continue and their security should be stressed at all times. I am concerned that since the last inspection four of your employees were involved in automobile accidents and that three of these individuals were held responsible. I must insist that you forcefully bring to the attention of your employees the necessity of using safe driving procedures in order to have as few accidents as possible.

The matter of statistical accomplishments should always receive your personal attention. I have observed that your accomplishments for the first eleven months of current fiscal year are up in all four categories. This is most commendable alidyoughould continue your efforts in this respect.

1 - Mr. Callahan (Attention Mr. C. R. Davidson) (With Enclosure) (Room 4525) γ

Personnel File Calvin B. Howard

SOG-Inspection File, Indianapolis Office

RPCY:bhg (8)

See Note Page 3.

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Mr. Calvin B. Howard

The three substantive errors detected during the inspection indicate a need for closer attention to investigative techniques and responsibilities. One of these errors, as you are aware, concerns a bank burglary case involving inadequate investigation and failure to submit evidence developed. You are being censured for your lack of adequate supervision in this case and in the future you will be expected to afford your supervisory responsibilities closer attention.

You have been successful in solving twenty of the forty-one bank robbery matters occurring since the last inspection. The remaining seventeen bank robberies and eight bank burglaries still unsolved in your office must be afforded intensive and aggressive attention by supervisory and investigative personnel in order to bring about prompt solutions.

Your Criminal and Security Informant Programs have been rated very good. The increase in the accomplishments of your criminal informants indicates you are making progress in this vital area. Continued emphasis should be given to developing adequate informant coverage of the Nation of Islam which is showing increased growth in your division. Your Criminal Intelligence Program is being given appropriate attention and efforts should continue to establish prosecutable violations against organized criminal elements in your territory.

Close supervision must be afforded fugitive matters inasmuch as missed fugitive deadlines in your office were above the field average. I was encouraged to note that your missed applicant deadlines and your form errors were below the field average.

It is noteworthy that your average case load and case closings continue to be above the field average. Also your communications, travel and per diem costs have been below the Bureau-established base for some time. Your favorable situation in these matters should continue, particularly in view of the need for economy in all phases of our operations. I was pleased to learn your Chief Clerk's Office is operating in an efficient manner despite a shortage of personnel and that your misfiled index cards are below average. I will expect a sharp reduction in the amount of uncompleted project work within a reasonable period after the entrance on duty of additional personnel. Your stenographic and typing production compares most favorably with the field and is above average for offices of similar size. This is encouraging and responsible personnel should be complimented and encouraged to maintain this favorable situation.

Mr. Calvin B. Howard

I am concerned that your clerical recruitment efforts have not met with the results expected from your office. It was necessary for me to bring this matter to your attention on two occasions in recent months and for this reason you are only being rated good in personnel matters. I will expect you to take the necessary action to rectify this undesirable condition.

Your twenty-four SAC contacts are furnishing quality coverage of a diversified nature but you should be alert for additional contacts in some of your Resident Agencies which will improve your coverage. Your favorable relationships with representatives of the press, radio and television media are desirable and should continue. Additional emphasis, however, should be given to your speech and police training programs as these activities are of value in keeping the public and law enforcement informed of the Bureau's accomplishments, responsibilities and services.

The communications in your control file on cases closed upon authority of the Special Agent in Charge may now be destroyed. Maintain copies placed in this control file subsequent to June 10, 1964, until your next inspection.

You and the Assistant Special Agent in Charge should carefully study all the inspection findings and advise the Bureau within thirty days from the receipt of this letter of the corrective action to comply with all of the Inspector's instructions.

Very truly yours,

John Edgar Hoover Director

NOTE: Based on memo, J. H. Gale to Mr. Tolson, dated 6/26/64, captioned, "Inspection - Indianapolis Office, P. C. Young, Inspection Staff, May 27 - June 10, 1964," PCY:bhg.

MR. TOLSON

June 26, 1964

J., H., GALE

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INSPECTION - INDIANAPOLIS OFFICE P. C. YOUNG, INSPECTION STAFF MAY 27 - JUNE 10, 1964

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SYNOPSIS

Officials: Calvin B. Howard, SAC since 10/22/62. ASAC since 1/27/64. Frank F. Meech, ASAC retired 1/31/64. Last inspection: 4/8-23/63.

Physical Condition and Maintenance - Very Good (Last Inspection - Very Good). Office and garage in same building, relatively new; maintained in excellent fashion. Space well organized, attractive, functional and secure. Alarm system made more accessible to receptionists. Minor housekeeping delinquencies ordered corrected. Resident Agencies secure and well maintained. 31 of 60 cars inspected; no safety defects noted; fleet adequate and use closely followed by office. Repair and operating costs notably below field average. Agents held responsible in 3 of 4 auto accidents since last inspection; safe driving stressed. New outdoor range satisfactory.

Investigative Operations - Very Good (Last Inspection - Good). Case load 5/31/64, 1,989 (1,886 active, 103 inactive). Delinquency 7.1% (field average 6.9%); ordered to reduce. Accomplishments up in all four categories (+7% convictions; +21% fines, savings and recoveries; +7% fugitives; +6% cars recovered). Three substantive errors detected in 1,252 files - .24% (field average .34%) - handled separately. 20 of 41 bank robbery matters received since last inspection solved (14 of 27 bank robberies, 2 of 10 bank burglaries, 4 of 4 bank larcenies). 17 robberies and 8 burglaries remain unsolved. Solution of old cases carried over and new cases received improved since last inspection. SAC instructed to closely follow unsolved matters. Criminal Informant Program very good; accomplishments have increased substantially. Criminal Intelligence Program good; 6 top echelon informants under development (none last inspection). Security Informant Program very good. Missed fugitive deadlines slightly above field average and ordered reduced. Missed applicant deadlines below field average.

Administrative Operations - Veyy Good (Last Inspection - Good). Indianapolis 4-desk office; duties and work load equitably divided. Form errors below field average.

Enclosure

- 1 Mr. Callahan (Attention Mr. C. R. Davidson) (Sent Separately)
- 1 Personnel File SAC Calvin B. Howard

1 - Personnel File ASAC

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PCY:bhg (8)

12) 67-1.01 EXCORDED 75

Aemorandum to Mr. Tolson Re: Inspection - Indianapolis Office

Time in office last 3 months 11.5% - low. Average case load (28.6) and case closings (16.6) per Agent well above field average. Travel, per diem and communications costs below Bureau base. Chief Clerk's Office operating efficiently; misfiled index cards low. Stenographic and typing production above field average; retypes low. No significant discrepancies noted daily reports, vouchers, registers; no errors found affecting fringe benefits.

Personnel Matters - Good (Last Inspection - Good). Four limited duty Agents; one Agent unavailable for transfer due to wife's health - all justified. No Agents overweight or on probation. Total personnel 121 (73 Agents, 48 clerks); clerk-Agent ratio 65.7% (field average 63%); clerical and Agent staff adequate, not excessive. Voluntary overtime adequate, productive and equitably shared. Morale appears high. Agent recruitment average. Clerical recruitment below quota; SAC criticized by letters 12/13/63 and 4/16/64 for recruiting lag; intensification ordered.

Contacts - Very Good (Last Inspection - Very Good). 24 diversified SAC contacts furnishing valuable services; same number as last year; all met by SAC who developed 6. Speech and police training programs effective; SAC to intensify. Radio, television and press giving favorable coverage to FBI activities. Law enforcement relations favorable. National Academy Program active, effective, functional. Liaison and legislative programs functional. Director and FBI highly regarded through division.

RECOMMENDATIONS

1. SAC Calvin B. Howard, GS-16 @ \$17,500, third office as SAC, at Indianapolis since 10/22/62, nonveteran, not on probation. Rated Outstanding on 1964 annual rating. SAC Howard makes substantial mature personal appearance and favorable impression. He is loyal, interested, hard working and has confidence and respect of employees. Is firm but fair administrator and should continue as SAC. Substantive error detected on his desk involving inadequate investigation in bank burglary case. SAC Howard culpable for inadequate supervision and should be censured (write-up attached). If approved, attached letter will summarized inspection findings and censure Howard.

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2. ASAC GS-14 @ \$14, 965, first office as ASAC, at Indianapolis since 1/27/64, veteran, not on probation. Makes excellent personal appearance; is intensely interested in his work; has very enthusiastic and loyal attitude; and is hard working and dedicated employee. has excellent potential for advancement but should receive additional experience as ASAC. One substantive

Memorandum to Mr. Tolson Ref Inspection - Indianapolis Office

error detected on his desk; however, error was case Agent responsibility and Lake not culpable. Attached letter to SAC will serve to notify Lake of inspection results.

3. Recommendations as to other personnel being handled separately.

Memorandum to Mr. Tolson Re: Inspection - Indianapolis Office

PHYSICAL CONDITION AND MAINTENANCE VERY GOOD

Office in new air-conditioned building since 2/25/61 and maintained in Space is well organized, functional and secure. Alarm system excellent fashion. ordered fixed to receptionists desk making it more accessible rather than on floor pedal subject to being moved out of range. Minor housekeeping delinquencies detected and ordered corrected. Garage space located in same building on street level: kept in neat, satisfactory condition. While considered secure, it is open to public when cars enter or depart and if door inadvertently left open. Recommended appropriate warning sign being posted over garage entrance to deter possible trespassers or curiosity seelers. Resident Agencies being well maintained and secure. Thirty-one of 60 automobiles inspected; no safety defects noted; minor delinquencies detected and ordered corrected: fleet adequate but not excessive and use closely followed by office. Average repair costs per mile first 6 months fiscal 1964, \$.008 (Bureau average \$.013). Cost per mile to operate autos \$.049 (Bureau average \$.063). Repair costs per vehicle averaged \$42.00; below field average of \$75.00. Four accidents to Bucars since last inspection and Agents held responsible in 3; safe driving stressed. Outdoor range used since September, 1963. Ft. Benjamin Harrison, satisfactory.

Case load as of 5/31/64 was 1, 989 (1, 886 active and 103 inactive). Delinquency 5/31/64, 7.1% (field average 6.9%); exceeded field average 5 of 13 months since last inspection; ordered to reduce. Statistical accomplishments for first 11 months fiscal year 1964 up in all 4 categories: (+7% convictions; +21% fines, savings and recoveries; +7% fugitives apprehended; +6% in automobiles recovered).

Three substantive errors detected: (1) failure to properly index, open new case and record pertinent data (2) failure to prepare FD-302s and interview logs (3) inadequate investigation (handled separately). Twenty of 41 bank robbery matters received since last inspection solved (14 of 27 bank robberies, 2 of 10 bank burglaries, 4 of 4 bank larcenies). Pending unsolved bank robbery matters include 17 robberies and 8 burglaries. Solution of old cases carried over and new cases received since last inspection higher than last year; SAC instructed to closely follow unsolved matters.

Criminal Informant Program rated very good. Office has 59 criminal informants (CI) and 121 potential criminal informants (PCI), representing decrease of 1 CI and increase of 6 PCIs since last inspection. Statistical accomplishments

Memorandum to Mr. Tolson Re: Inspection - Indianapolis Office

attributed to informants have increased substantially. SAC instructed to further diversify coverage and to closely follow performance of individual Agents where needed. Six top echelon informants under development (none last inspection). Suggested additional Agent be assigned Criminal Intelligence Program to strengthen coordination and intensify these investigations; program good. Security Informant Program rated very good - decrease in security informants from 27 to 20 due to decrease of Communist Party activity and was made with Bureau approval increase of one potential security informant (now have 3). Nation of Islam growth increasing slowly; SAC instructed to completely follow this matter. Fugitive deadlines missed 5.09% (field average 4.40%). Applicant deadlines missed 3.43% (field average 4.70%). SAC instructed to follow these matters closely.

Indianapolis is 4-desk office; work load equitably distributed. Close working relationship exists. Excellent on-the-scene supervision being afforded important cases. Form errors 4.47%; below field average (4.72%). Average time in office for 3 months preceding inspection, 11.5% (field average 12.1%). Case load as of 5/31/64, 28.6 cases per Agent, above field average (23.5 cases). Case closings per Agent (16.6) above field average (12.1). Total monthly costs for first 10 months of present fiscal year are below Bureau-established base in all three categories: (travel - 4.4%, per diem - 7.5%, and communications - 3.1%).

Chief Clerk's Office operating efficiently although working below normal complement of personnel (2 short); backlog of project work high (257 days) - efforts being made to reduce. Misfiled index cards . 23% (notably lower than field average of . 34%). Excellent stenographic production record - 4.54 pages per hour (field average for offices comparable size 4.22); retypes .88% - low (offices comparable size 1.69%). Typist production also high - 3.89 pages as compared to similar size offices (3.72 pages); retypes low - 1.37% as compared to similar size offices (1.81%). Minor computations and other errors in daily reports and Number 3 (Locator) Cards did not affect fringe benefits; accuracy stressed.

All available personnel passed required examinations. Employees' morale appears high. Four limited duty Agents (polio, automobile accident and 2 heart attacks) - status justified. One Agent unavailable for transfer due to health of wife - justified. No Agents overweight or on probation.

Total personnel as of 5/28/64, 121 (73 Agents, 48 clerks); Clerk-Agent ratio 65.7% (field average 63%). Two clerical replacements previously requested

emorandum to Mr. Tolson Re: Inspection - Indianapolis Office

for Chief Clerk's Office justified. Clerical and Agent staff will then be adequate but not excessive. Voluntary overtime adequate, productive and equitably shared. FBI Recreation Association active. During current fiscal year 7 Agents recruited - average; clerical recruitment lagging - only 17 whereas quota 20. SAC criticized by Bureau 12/13/63 and 4/16/64 for recruiting lag; instructed to intensify recruitment.

Twenty-four diversified SAC contacts (14 Headquarters City, 10 throughout state) furnishing valuable services. All met by SAC and 6 developed by him. ASAC (assigned 1/27/64) has met only 4 contacts and SAC instructed to afford him opportunities to meet others. Need exists for additional contacts in Resident Agencies; more contacts suggested. Speech program effective; given before quality groups. Press, radio and television giving favorable coverage to FBI activities; SAC to realign distribution of "Top Ten" material for wider coverage and to intensify participation in radio programs. Favorable relations with law enforcement in area.

54 active National Academy Associates in territory with good reserve applicants; program active, effective, well publicized. American Legion Headquarters located in Indianapolis and cooperative spirit exists. Decrease in police schools first five months 1964 (15 compared to 21 in 1963); SAC to follow and improve. Liaison and legislative programs functional. Contacts with civic and law enforcement officials throughout state reflect Director, FBI and Indianapolis personnel highly regarded.



UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C. 20535

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Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to S.A.I.F., to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertaining matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of montes in the fund at the time any liability shall occur.

EXECU	ITE IN DUPLICATE AND SUBMIT BOTH COPIES	S TO THE BUREAU		*
	l Bureau Name (please type or print)	Date	Office of Assignment (or SOG Division) *
SAC	CALVIN B. HOWARD	5/5/64	Indianapolis	;
The fol	llowing person is designated as my beneficiary for	r Special Agents Insurancé	Fund:	
	primary beneficiary; use given first name if femal	e)	Relationship * Wife	- , , , , , , , , , , , , , , , , , , ,
Addres 879		Drive, Indiana	polis, Indiana	
Name (contingent beneficiary, if desired; use given first	name if fémale)	Relationship	٠, - ي
Addres	8,		» »	
Name (nrimary haneficiary use given first name if female	e)	Relationship Wife	, .
Addres 879	9 Washington Boulevard, East	Drive Indian		
	contingent beneficiary, if desired; use given first		Relationship	*******
Addres	8			
<u>* * - * - * - * - * - * - * - * - * </u>		Very tr	uly yours,	
			/	
	Paymont Passived	. Special	elis of mine	
	Special Agents Incurance Fund	bpecial.	Agent in Charge	
167	MAY		3-ecd	
	10 JUN 1/Edgan (E40 or, Director		•	

September 24, 1964
PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

It is noted that the daily average overtime of your office for August was 2 hours and 41 minutes. This is an increase over the previous month. You should personally follow this matter and exert every effort to reduce this figure, consistent with the proper handling of official responsibilities.

Sincerely yours,

John Edgar Hoover

Director

1 Inspection Division
1 SOC Indianapolis Office Personnel File

WFDH:skd

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NOTE: Letters being written to offices where overtime average for August considered high. 25 56 11 56

REC-144

Sullivan _____
Tavel ____
Trotter ____
Tele. Room
Holmes ____

Gandy

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UNITED STÄTES GÖVERNMENT

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TO

Mr. Callahan

DATE:7-23-64

FROM

C. R. Davidson

SUBJECT:

VOLUNTARY OVERTIME OF AGENTS

June, 1964/

Attached is a tabulation setting out the average daily overtime of each field office and SAC for June, 1964, and for the previous three months, together with the field-wide average for each of these months. It will be noted that the field average overtime for June was 2 hours 24 minutes per day as compared with 2 hours 33 minutes in May. The Seat of Government average for June was 2 hours 20 minutes as compared with 2 hours 27 minutes in May.

The average daily overtime of the following SACs was below that of their respective offices during June:

NAME	SAC	<u>office</u>
SAC Evans (Butte) SAC E. E. Brown (Cleveland) SAC Rightmyer (Houston) SAC Howard (Indianapolis) SAC Moore (Little Rock)* SAC Dalness (Mobile) SAC Murphy (Norfolk)** SAC Soyars (Phoenix) SAC MacLennan (Pittsburgh) SAC Purvis (Richmond)	2'28" 2'00" 2'03" 2'12" 2'00" 2'25" 2'10" 2'16" 1'40" 2'17"	2'53" 2'30" 2'17" 2'13" 2'21" 2'31" 2'22" 2'25" 2'23" 2'22"
SAC Gearty (St. Louis) SAC Gibbons (Springfield)	2'18" 2'06"	2'37" 2'21"

* Now assigned Jackson as SAC: 67

** Now assigned Charlotte as SAC.

All of the above SACs exceeded the average of their respective offices during the previous month of May with the exceptions of SACs Evans of Butte, Rightmyer of Houston, Howard of Indianapolis, Kuh, Murphy of Norfolk, and Gearty of St. Louis. All of these performed substantial overtime during the past 6 months, with SAC Evans averaging daily overtime of 2 hours 18 minutes during this period, SAC Rightmyer 2 hours 20 minutes, SAC Howard 2 hours 17 minutes, SAC Murphy 2 hours 14 minutes, and SAC Gearty 2 hours 23 minutes.

RECOMMENDATION:

None. For information.

Belmont dsper allahan Contad DeLoach Evans . Gale Sullivan Tavel . Trotter

AVERAGE DAILY VOLUNTARY OVERTIME

	June,	1964	May,	1964	April,	1964	March,	1964
OFFICE	SAC	OFFICE	SAC	OFFICE	SAC	OFFICE	SAC	OFFICE
ALBANY ALBUQUERQUE ANCHORAGE ATLANTA BALTIMORE	2.40 4.50 2.38 4.24 2.42	2.17 2.43 2.09 2.37 2.30	3.17 4.37 3.04 3.22 2.35	2.34 2.36 2.19 2.34 2.33	4.04 2.20	2.27 2.29 2.01 2.29 2.25	3.53 3.19 4.37 2.19 2.40	2.23 2.22 2.58 2.41 2.29
BIRMINGHAM BOSTON BUFFALO BUTTE CHARLOTTE	2.45 3.23 2.38 2.28 3.27	2.24 2.35 2.17 2.53 2.22	3.52 3.39 3.00 1.30 4.38	2.28 2.35 2.24 2.17 2.49	5.05 3.14 2.24 3.25 3.45	2.28 2.36 2.16 2.43 2.33	3.11 3.37 3.25 2.20 3.40	2.17 2.48 2.15 2.34 2.38
CHICAGO CINCINNATI CLEVELAND DALLAS DENVER	3.31 4.07 2.00 4.25 3.23	2.14 2.49 2.30 2.24 2.19	7.45 3.52 2.51 6.33 3.31	3.21 3.11 2.38 2.54 2.23	4.54 3.07 2.50 5.32 3.27	2.36 2.43 2.22 2.53 2.01	3.04 3.57 2.44 6.35 3.09	2.19 2.44 2.25 3.02 2.19
DETROIT EL PASO HONOLULU HOUSTON INDIANAPOLIS	3.36 3.01 3.06 2.03 2.12	2.21 2.14 2.21 2.17 2.13	3.15 4.29 2.51 2.07 2.16	2.31 2.16 2.17	3.24 2.56 2.42 2.04 2.27	2.17 2.36 2.15 2.18 2.12	4.13 3.07 2.16 2.15 2.29	2.20 2.17 2.10 2.09 2.20
JACKSONVILLE KANSAS CITY KNOXVILLE LAS VEGAS LITTLE ROCK	4.42 2.56 3.19 2.24 2.00	2.40 2.31 2.46 2.21 2.21	1.54 3.41 1.47 1.59 2.07	2.33	2.23 2.42 2.56 3.34 2.42	2.09 2.14 2.27 2.21 2.51	5.16 2.36 3.02 3.03 1.59	3.18 2.20 2.32 2.39 2.59
LOS ANGELES LOUISVILLE MEMPHIS MIAMI MILWAUKEE	4.17 3.39 5.22 4.32 3.14		3.38 3.00 2.09 4.14 2.20	2.28 2.45 2.21	4.01 2.51 3.51 5.09 3.04	2.34 2.37 2.43 2.35 2.21	4.24 2.37 3.21 5.04 2.28	2.33 2.28
MINNEAPOLIS MOBILE NEWARK NEW HAVEN NEW ORLEANS	5.04 2.25 3.06 3.04 5.17	2.31 2.17 2.42	3.25 2.50 4.00 3.28 4.20	2.18 2.25 2.30	4.05 2.45 2.52 3.30 2.55	2.28 2.19 2.20 2.34 2.45	3.00 3.00 2.31 2.53 2.43	2.20 2.23 2.22 2.15 3.15

F. TENLLUNIE 69-05/438

AVERAGE DAILY VOLUNTARY OVERTIME

	June,	1964	May,	1964	April,	1964	March,	1964
FFICE	SAC	OFFICE	SAC	OFFICE	SAC SAC	OFFICE	SAC	OFFICE
		4						
TEW YORK	4.37	2.17	4.00	2.20	3.30	2.14	2.35	2.08
IORFOLK	2.10	2.22	2.09	2.12	2.24	2.19	2.20	2.20
OKLAHOMA CITY	3.04	2.27	4.21	2.40	4.01	2.26	4.40	2.34
)MAHA	3.03	2.19	2.37	- 2:20	3.00	2.14	2.53	2.12
HILADELPHIA	2.33	2.18	5.47	2.32	3.09	2.23	4.39	2.59
PHOENIX	2.16	2,25	2.53	2.40	3.03	2.38	5.25	2.52
>ITTSBURGH	1.40	2.23	2.48	2.44	4.07	2.35	3.05	2.22
ORTLAND	3.21	2.17	4.33	2.23	2.59	2.18	3.02	2.19
LICHMOND	2.17	2.22	4.16	2.46	2.35	2.20	SL	2.17
T. LOUIS	2.18	2.37	2.26	2.30	2.45	2.20	2.24	2.21
SALT LAKE CITY		2.13	3.30	2.19	2.25		2.46	2.36
SAN ANTONIO	2.52	2.32	3.54	2.52	2.35	2.20	2.59	2.23
BAN DIEGO	2.21	2.15	2.37	2,25	2.33	2.24	3.40	2.39
SAN FRANCISCO	2.57	2.18	4.57	2.35	2.38	2.16	2.54	2.11
SAN JUAN	2.25	2.19	3.01	2.30	3.01	2.17	2.26	2.22
3ΛΥΛΝΝΑΗ	3.46	2.48	3.01	2.40	2.33	2,48	3.24	2.39
SEATTLE	2.56	2.08	2.44	2.20	1.46	2.13	2.19	2.13
PRINGFIELD	2.06	2.21	3.36	2.54	2.30	2.18	2.21	2.35
CAMPA	2.43	2.38	2.57	2.41	2.31	2.23	2.33	2.28
/FO	2.25	2.14	2.52	2.18	2.18	2.17	2.29	2.14
FIELD AVERAGE		2.24		2.33		2.24		2.25
domina a duna.		<i>u</i> , <i>u</i> ¬		4.00				~,~~

Memorandum to Mr. Belmont

RE: ACCOMPLISHMENTS, FISCAL YEAR 1964

Although in the past we have sent individual letters to the SACS concerning the accomplishments of their offices, in view of the many demands being made at this time and in order to streamline our operations it is felt the same purpose would be served by sending one letter to all offices that equaled or surpassed last year's accomplishments in all categories and one letter to all offices that showed a decline in one or more categories. A copy will be placed in the Seat of Government (SOG) file for each office and the personnel file for each SAC.

RECOMMENDATIONS

attention of the SACS in the 26 offices that equaled or showed an increase in all four categories pointing out the excellent job performed by the office and reiterating the necessity of continually striving to improve and surpass its previous record. A copy will be placed in the SOG file for each office and the personnel file for each SAC. A letter is attached for approval.

2. That a letter be forwarded to the personal attention of the SACS in the offices showing a decline in one or more categories pointing out the necessity of making every effort to effect an immediate improvement and to show a record that will reflect favorably on the work of the office. A copy will be placed in the SOG file for each office and the personnel file for each SAC. A letter is attached for approval.

3. That the attached memorandum be forwarded to the Attorney General advising him of our favorable accomplishment record.

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${\it Iemorandum}$

SAO, Albuquerque

DATE: July 14, 1964

FROM W

Director. FBI

PERSONAL ATTENTION

乡 subject: ORIGINAL FILED, IN, 66-3562-61-2

ACCOMPLISHMENTS 1964

Calvin B.

The excellent record of the Albuquerque Office and the other offices receiving copies of this letter during the Fiscal Year 1964 is most gratifying. It shows a continuing effort on the part of each office to effectively discharge its responsibilities.

We are now in the first month of Fiscal Year 1965. Many demands are being made on the Bureau, and it is incumbent upon you to insure that all steps necessary are taken to retain the favorable position you have achieved during the past fiscal year and, in fact, to surpass prior records. Steps are to be immediately instituted to insure that all cases within our jurisdiction are promptly referred to your office for investigation, that these matters receive immediate continuing attention, and are closely followed until they are brought to a logical conclusion.

2 - Atlanta

2 - Butte

2 - Charlotte

2 - Chicago

2 - Cincinnati

2 - Denver

SAC2 - Indianapolis

2 - Kansas City

2 - Knoxville

2 - Las Vegas

2 - Los Angeles

2 - Louisville

2 - Memphis

2 - Minneapolis

2 - Mobile

2 - Newark

2 - New York

2 - Norfolk

2 - Oklahoma City

2 - Richmond

2 - St. Louis

2 - San Antonio

2 - San Diego

2 - Savannah

2 - WFO

2 JUL 28 1964

September 29, 1964 Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana Dear Mr. Howard: The agents of the Indianapolis Division who b6 participated in the investigation and apprehension of b7C two of the subjects of a Bank Robbery case, performed in an exemplary fashion and it is a pleasure to commend them, through you. This matter was handled in a splendid fashion with the result that were located and? apprehended and, after admitting their guilt, furnished the identities of two other participants, one of whom the has been taken into custody and has admitted participation in the robbery. Each man discharged his responsi bilities with a high degree of thoroughness and competence and I want you to convey my appreciation to them RFC-131 SEP 30 1964 Sincerely yours, COMM-FBI 1 - SAC, Indianapolis (Personal Attention) Place a copy of this letter in files of personnel who participated in this much were not individually recognized (Sent Direct) Based on memo Rosen-Belmont 9/22/64 re: et al; BR; Accessory After the Fact (Commendation Matter) and addendum TÄCHED FOR PLACING IN FILES OF: MAIL ROOM TELETYPE UNIT b7C

October 21, 1964 PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

Bureau records indicate the daily average overtime of your office for September was 2 hours and 34 minutes. While this is a decrease from the previous month, every effort should be made to achieve a further reduction. You should continue to give this matter your personal attention.

REC.143.

Sincerely your searched

J. Edgar, Hoover.

John Edgar Hoover Director

1 - Inspection Division

1 - SOG Indianapolis Field Office File

NOTE: Letters being written to SACs of offices where office average overtime for September was 2 hours and 30 minutes or Righer.

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December 4, 1964

PERSONAL

Mr. Calvin B. (Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Howard:

It affords me a great deal of pleasure to present the enclosed Twenty-five-Year Service Award Key and to extend my heartfelt congratulations on the noteworthy occasion of your Twenty-fifth Anniversary with the FBI today.

I want you to know that I deeply appreciate your unbounded loyalty and devotion to the Bureau. Your years of faithful service, during which we have met and overcome increasingly difficult problems, have immeasurably contributed to our progress and have earned for you the admiration and respect of your associates. I know that this has meant a great deal of hard work and many personal sacrifices on your part and it is indeed gratifying to know we have personnel of your experience and ability upon whom we can rely.

NOV 271964

It is my sincere hope that the future will permit us to have the benefit of your capable services which during the past have been characterized by fine accomplishments.

With best wishes and kindest regards,

Tolson Belmont Mohr Casper Callahan Conrad DeLoach Evans Gale Rosen Sullivan Tavel Trotter Tele. Room Holmes Gandy	Enclosure (3) 67-129160 RRB:dks NOTE: Salutation per file.	Sincerely, Edgar Hoover-1911-354
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RADIOGRAM

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MR. CALVIN B. HOWARD FEDERAL BUREAU OF INVESTIGATION INDIANAPOLIS, INDIANA

BEST WISHES AND SINCERE CONGRATULATIONS ON YOUR ANNIVERSARY OF A QUARTER CENTURY WITH THE FBL. YOU HAVE DISPLAYED A GENUINE INTEREST IN THE WORK OF THE BUREAU AND I
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FEDERAL BUREAU OF INVESTIGATION

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INC., CHICAGO

1221 North Pennsylvania St Indianapolis, Indiana January 25, 1965 Mr. Belmon

Mr. Felt Mr. Gale Mr. Rosen Mr. Suilivan

Mr. Tavel_ Mr. Trotter

Tele. Room.

Miss Holmes Miss Gandy_

Mr. J. Edgar Hoover Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

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It was my privilege, along with others, to be in attendance at the Field Conference held in Chicago, Illinois, January 21-22, 1965 on the Criminal Intelligence Program.

This conference was of inestimable value to me personally. Not only were we fully impressed with the importance of this program and of your personal interest in our furtherance of the objectives, but we received much assistance in the form of ideas, exchange of experiences and constructive criticism. Assistant Director Gale and other representatives of the Bureau through their presence and active participation made this one of the most enlightening and constructive conferences that I have ever attended.

REC-143 67-139160-356 I thought you would like to knownthe excellent and highly effective manner in which this conference was conducted.

Sincerely.

Calvin B. Howard

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Standard Form-89 (Revi Arg. 1950) - WPROMULEATED BY BUREAU OF THE BUDGET CINCULAR A-24

THIS INFORMATION IS FOR OFFICIAL USE ONLY AND WI	ITT MAI BE KETEVED IN AUGMINORITED LEURANS									
1. LAST NAME-FIRST NAME-MIDDLE NAME HOWARD, CALVIN B.	2. GRADE AND COMPONENT OR POSITION 3. IDENTIFICATION NO. Special Agent in Charge									
4. HOME ADDRESS (Number, street or RFD, clip or town, zone and State)	5. PURPOSE OF EXAMINATION 6. DATE OF EXAMINATION									
8799 Wash. Blvd., E. Dr., Indpls.,	Ind. Annual 1/19/65									
7. SEX 8. RACE 9. TOTAL YRS, GOYT, SERVICE 10. DEPARTMENT, A	GENCY, OR SERVICE 11. ORGANIZATION UNIT									
12. DAYE OF RIRTH 13. PLACE OF BIRTH 14. NAME, RELATION	NSHIP, AND ADDRESS OF NEXT OF KIN Vin B. Howard, wife, same as #4									
15. EXAMINING FACILITY OR EXAMINER, AND ADDRESS	16. OTHER INFORMATION									
USA, Ft. Benj. Harrison, Indiana										

Over-all good health ...

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ES NO			(ES		(Check each item)	YES	NO		(Check	each :	itom)	YES	NO		Check each item)	
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I, X	DIPHTHERIA				TUBERCULOSIS	•	X	RUPTU	RE				X	FOOT TE		
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X s	WOLLEN OR	PAINFUL JOINTS X			ASTHMA	,	X	PILES	OR RECT	AL DISE	ASE.		X	PARALY	SIS (Inc. infantile)	
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X	FREQUENT OR	SEVERE HEADACHE		X.	CHRONIC COUGH		X	SUGA	R OR ALI	NI NIMUE	URINE		X	FREQUE	NT TROUBLE SLEEPING	
- X (DIZZINESS OR	FAINTING SPELLS		x	PALPITATION OR POUNDING HEART		x	DOILS		_			x	-	t or terrifying nightmar	
X I	EYE TROUBLE			X	HIGH OR LOW BLOOD, PRESSURE		X.	VENER	REAL DIS	EASE		_	X	DEPRES	SION OR EXCESSIVE WOR	
X	EAR, NOSE OF	THROAT TROUBLE	-	X	CRAMPS IN YOUR LEGS, .	Ţ	X	RECEA	T GAIN	OR LOSS	OF WEIGHT	L	x	LOSS OF	MEMORY OR AMNESIA	
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X	SEVERE TOOT	H OR GUM TROUBLE		X	GALL BLADDER TROUBLE OR GALL STONES		X	LAME	NESS			L	x	ANY DR	ug or narcotic habit	
X :	SINUSITIS			X.	JAUNDICE		X	LOSS	of arm.	LEG.FIN	GER, OR TOE	L	X	EXCESS	IVE DRINKING HABIT	
X	HAY FEVER			X	ANY REACTION TO SERUM, DRUG OR MEDICINS		Х	PAINFU	L OR TR	ick"\$HO	ALDER OR ELBOY		X	HOMOS	EXUAL TENDENCIES	
21. HAVE Y	YOU EVER (C	heck each item)	ж.			22	, FE	MALES C	NLY: A.	HAVE Y	OU EVER-	8.	CON		ie following:	
	WORN GLASS		Γ	X	ATTEMPTED SUICIDE	Γ]	BEEN	PREGNA	NT		L		AGE AT	ONSET OF MENSTRUATIO	
		TIFICIAL EYE.		K	BEEN A SLEEP WALKER ,	Γ	T	HAD	VAGIN	LL DISCI	iarge			INTERV	AL BETWEEN PERIODS	
	WORN HEARI			K	LIVED WITH ANYONE WHO HAD TUBERCULOSIS			BELNT	REATED I	OR A TE	IALE DISORDER			DURAT	on of Periods	
		OR STAMMERED	Γ	k	CONCHED AS BYOOD		1	HAD	PAINFUL	MENSTE	NOTION				F LAST PERIOD	
		CE OR BACK SUPPORT		X	BLED EXCESSIVELY AFTER INJURY OR TOOTH EXTRACTION	Γ	\top				STRUATION	Q			KRHAL DEXCESSIVE DECE	
		One	24	. WH	HAT IS THE LONGEST PERIOD YOU LD MY OF AHESE LOBS! STORY OF AHESE LOBS!	2: 61	s. wi	Cia	OUR US	gen	UPATION? L in	.,	26	ARE YO	U (Check one)	

ENCLOSURE 69-129160 - 357



YES	NO	CHECK EACH ITEM YES OR NO. E	EVERY ITEM CHECKED "YES" MUST BE FULLY EXPLAINED IN BLANK SPACE ON RIGHT
,	x	27. HAVE YOU DEEN UNABLE TO HOLD A JOB BECAUSE OF: A. SENSITIVITY TO CHEMICALS, DUST, SUNLIGHT, ETC.	
•	x	B. INABILITY TO PERFORM CERTAIN MOTIONS	
	x	C. INABILITY TO ASSUME CERTAIN POSITIONS	
	x	D. OTHER MEDICAL REASONS (If yes, give reasons)	
*	x	23. HAVE YOU EVER WORKED WITH RADIOACTIVE SUB-	
	x	29. DID YOU HAVE DIFFICULTY WITH SCHOOL STUDIES OR TEACHERS? (If yes, givo details)	
	x	30. HAVE YOU EVER BEEN REFUSED EMPLOYMENT BECAUSE OF YOUR HEALTHY (If yes, state reason and give details)	
	x	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE? (If yes, state reason and give details)	
x		32. HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE. ANY OPERATIONS! (If yes, describe and give age at which occurred)	Bone tumor (benign) removed from right arm at age 20.
	x	33. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR- IUM? (if yes, specify whon; where, why, and name of doctor, and complete address of hospital or clinic)	
x.	1	34. HAVE YOU EVER HAD ANY ILLNESS OR INJURY OTHER THAN THOSE ALREADY NOTED? (If yes, specify when, where, and give details)	Severe neck pain. Hospitalized 2 days, St. Vincent's Hospital, Indianapolis, Ind.
₩ # •	x	35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS, PHYSICIANS. HEALERS, OR OTHER PRACTITIONERS WITHIN THE PAST 5 YEARS! (If yes, give complete address of doctor, hospital, clinic, and details)	Cause - degenerated disc in neck.
	x	36. Have you treated yourself for Illnesses other than minor coldst (II yes, which illnesses)	
	x	37. HAVE YOU EVER BEEN REJECTED FOR MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONS! (If yes, give date and reason for rejection)	
	X.	38. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONS! (If yes, give dato, reason, and type of discharge: whether honorable, other than honorable, for unfitness or unsuitability)	
	x	39. HAVE YOU EVER RECEIVED, IS THERE PENDING, HAVE YOU APPLIED FOR OR DO YOU INTEND TO APPLY FOR PENSION OR COMPENSATION FOR EXISTING DISABILITY? (If yes, specify what kind, granted by whom, and what amount, whon, why)	

I CERTIFY THAT I HAVE REVIEWED THE FOREGOING INFORMATION SUPPLIED BY ME AND THAT IT IS TRUE AND COMPLETE TO THE PEST OF MY KNOWLEDGE.

I AUTHORIZZ ANY OF THE DOCTORS, HOSPITALS, OR CLINICS MENTIONED ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD FOR PURPOSES
OF PROCESSING MY APPLICATION FOR THIS EMPLOYMENT OR SERVICE.

TYPED OR PRINTED NAME OF EXAMINEE

Calvin B. Howard

-40. PHYSICIAN'S SUMMARY AND ELABORATION OF ALL PERTINENT DATA (Physician shall comment on all positive answers in items 30 thru 30) UCD W/O sequelae

Worn glasses for the past 3 years for reading

T & A age 18 no complications

Hospitalized- Degenerated Disc in neck at St. Vincents Hosp Indinapolis, Ind. no sequelae

NUMBER OF ATTACHED TYPED OR PRINTED NAME OF PHYSICIAN OR ALBERT E. YELLIN CA Jan 65





Attachment to Standard Form 88, Report of Medical Examination For Information and Guidance of Medical Examiner

Name of Examine	,	HOWARD	CALVIN	В.		
(Type or print)	,	Last.	First	* Middle		
The following portions of the attached examination report form need not be completed:						
	2 3 4 9	14 17 62 65 67	*	68 69 72 76		
46. Is necessar	**	ies for affording same	are not readily o	, įvailablė.		
		nee is over 35 years of	Z.1°			
49. Is necessar	y ünless facilit	ies for affording same	are not readily a	väilable.		
applicants accepted if	71. Audiometer examinations should be afforded whenever possible for all Special Agent applicants and Special Agents. Applicants for the Special Agent position will not be accepted if the hearing loss exceeds a 15 decibel average in either ear in the conversational speech range (500, 1000, 2000 cycles).					
For All Examine	es, Whether Cl	erical or Special Agen	t Applicants of E	mployees:		
The medical examin	ier should answer	the following question:	,	The species is at a con-		
Examine	e E is 🗀 is	s not qualified for stre	nuous physical e	xertion.		
To be Answered	in the Case of	All Male Employees a	ınd Male Applicar	its:		
		fects restricting or pro nments which might er				
DANO C];Yes If "ye	s" please specify defe	cts.			
<u></u>						
2. Does examin	ee have any de	fects prohibiting safe (operation of moto	r vehicles?		
Й № 📮	☐ Yes If "ye	s" please specify defe	ects.			
test at least examinee we	20:/40 in one ey ar corrective gl	hicles, Civil Service (ye and 20/100 in the o asses while operating on a factor other than	ther, corrected of a motor vehicle?	Yes No		
, 4 -way	ENCLOSI	IRA	<u> </u>			
		were the second		<u> </u>		
		127 - 15h	CAMPIN N	2100		

REC'D - ADMIN. DIV.

FEB 18 9 29 AH 185

Desirable Weight Ranges for Males

Height	Small Frame	Medium Frame	Large Frame
5' 4"	117 - 125	123 - 135	131 - 148
5′ 5″ "	120 - 129	126 - 139	134 - 152
5'6"	124 - 133	130 - 143	138 - 157
5' 7"	128 - 137	134 - 148	143 - 162
5'8"	132 - 141	138 - 152	147 - 166
5′ 9″	136 - 146	142 - 156	151 - 170
5' 10"	140 - 150	146:161	155 - 175
5' 11"	144 - 154	150 - 166	160 - 180
6 ′ .	148 - 158	154 - 171	164 - 185
6'.1"	152 - 163	158 - 176	169 - 190
.6'.Ź"	156 - 167	163 - 181	174 - 195
6' 3"	160 - 171	168 - 186	178 - 200
6' 4"	169 - 180	178 - 196	188 - 210
.6'-5 <u>"</u>	174 - 185	182~ 202	192 - 216

4.	Examinee's frame is small medium
5.	Considering above weight table, the examinee's frame, and other individual physical characteristics, I consider his present weight Satisfactory Excessive Deficient
6.	Under proper medical supervision, examinee should: losepounds
	gainpounds
Re	marks:
_	hand took
	Must falle Contract
	(Signature of Medical Examiner)

19 fan. 65

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SAC, Indianapolis

2-18-65

: Director, FBI

PERSONAL ATTENTION

IN-SERVICE AND/OR CONFERENCES

for <u>Advanced S</u>	eare hereby instructed tecurity in-Service	to report to Seat of Government ncing September 7, 1865	
to Seat of Gover for attendance a days. You shoul	n should instruct mment, Room 5240, at 9:3 at an In-Service Training and not schedule Agents or ecommended for specialize	g Course for a period of twelve n probation, limited duty, sound	<u>-</u>
Seat of Governme	ent. Room 5240. at 9:30 A	llowing Agent(s) to report to A. M. Monday, g Course for a period of twelve	-
FEB 19	1965 FEI	67- Searched	
ÌÀ € · · · · · · · · · · · · · · · · · ·	m attendance. ere are enclosed stateme which you should furnis	ents with respect to the In-Servi	ce
Tolson Belmont ZENC. Mohr DeLoach 1 - Mr. Cas Casper 1 - Mr. Her	sper 🕜	-	

February 18, 1965

Mr. Calvin B. Howard Federal Bureau of Investigation ndianapolis, Indiana

Dear Mr. Howard:

I am taking this occasion to commend, through you, the agents of the Indianapolis Division who performed in such an exemplary fashion in the apprehension of subject of an Unlawful Flight to Avoid Prosecution-Kidnaping case.

These men handled this matter with unusual skill and resourcefulness which resulted in the apprehension without incident of this dangerous fugitive. I want you to express my appreciation to all for a job well done.

MAILED 5 FEB 1 8 1965 COMM-FBI

Sincerely yours.

J. Edgar Hoover 1 - SAC, Indianapolis (Personal Attention)

Based on information received, Bureau does not consider letters of commendation, as you recommended, are warranted. Place copy of this letter in files of all participants with exception of SA is being individually recognized.

Red only	
Tolson,	
Belmont	
Moht ====================================	
DeLoach	
Casper The Casper Barrette Casper Cas	
-Callahan	
Contad	
Felt	
Gale	
Rosen	
Sullivan	

Tavel

Sent Direct LRH:eaj

(11) Based on Indianapolis letter 2-12-65 and addendum Special Investigative Division 2-16-65 re

Copies prepared and attached for placing in files

b7C

b7C

Letter to Mr. Calvin B. Howard Indianapolis, Indiana

Donald H. Lotz

. **(**)

. b6 b7C

William T. Tiller, Jr.

-2-

April 5, 1965 PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

You have been advised previously of the urgent need at Seat of Government for qualified clerical employees. Despite this, however, you failed to meet your assigned quota during the period February through March, 1965. This situation is a serious reflection upon your administration of your office and it is evident that you have failed to give adequate attention to this extremely important matter.

I will expect you to take whatever steps are necessary to correct this deficiency so that there will be no basis to again criticize you for a similar shortcoming.

		uly yours, lgar Hoover	AFR. 5 3
MAILED 6 APR 5-1965		igar Hoover rector	OO PM
СОММ-ГВІ	REC-148	167-129 160	-359
1 - Indianapolis Per	sonnel File		6 1.23
Based on Memorand	um Davidson t	o Callahan, 3-31-6	5. HNB: jmb

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APPY9 375

HNB: imb

And In

My former

MAIL ROOM TELETYPE UNIT

CAC, Inclanapolio

8-10-03

Director, FCI

REESONAL ATTENTION

IN-GERVICH TRAINING AND THE-DAY CONFERENCES SCHEDULE

Your In-Service Training fermicity scheduled for Seriomber 7, 1985, Advanced Security In-Service, is hereby canceled. You will report for Lank Solbery School commencing April 19, 1985.

Fleaco centira afterdance.

LIVVY: mah (0)

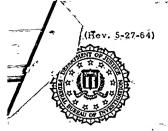
1 - Lir. Hereford

1 - Movement
1 Personnel file, C. B. Howard

KOTE: SAC D. W. Howell was originally scheduled to some in en 4-19-65. He is being cancelled for that date and reacheduled later in the year in view of his pending transfer as SAC to Mobile.

GAC C. B. Howard of Indianapolis is being ordered to report for Eark Robbery School commencing April 19, 1965 instead of coming in for In-Service on September 7 as originally scheduled. It is noted that the Director will be out of the city April 19 and 20, 1065 and this schedule will result in having three SACs come in for two weeks of In-Service (Eark Robbery Echool) thereby giving the Director a longer period of time to see these SACs while they are here chould he so depire. SACs involved in addition to Howard are of Charlette. Tovised In-Service Training and Two-Day Conferences card has been printed and to being distributed.

39



UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C. 20535

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to S.A.I.F., to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contibution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of montes in the fund at the time any liability shall occur.

EXECUTE IN DUPLICATE AND SUBMIT BOTH COPIES TO	THE BUREAU	· ·
Official Bureau Name (please type or print)	Date	Office of Assignment (or SOG Division)
SA C CALVIN B. HOWARD	3/11/65	Indianapolis
The following person is designated as my beneficiary for Spec	cial Agents Insurance I	Tund:
o it female,	b6 b7C	Relationship Wife
Address 8799 Washington Boulevard, Ea	st Drive, Ind	lianapolis, Indiana
Name (contingent beneficiary, if desired; use given first name	if female)	Relationship
Address		
The following person is designated as my beneficiary beneficiary of agents killed in the line of duty, other than transport to the line of duty, other than		Relationship
vamo sprimary beneficiary, doe given in at hame it lemate.		rectationship
Address		
Name (contingent beneficiary, if desired; use given first name	if female)	Relationship
Address		
, ·		
	Very tru	ly yours,
Payment Recei ad	Very tru	ly yours,

J. Edgar Hoover, Director

MAR 1 7 1965

Special Agent in Charge

3-ecd

April 22, 1965

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

The daily average overtime of your office for March was 2 hours and 43 minutes, according to Bureau records. This is an increase over the figure for February. Every effort should be made to reduce the office average overtime, consistent with the proper discharge of official responsibilities. This matter should be closely followed by you.

MAILED 5 APR 2 2 1965 COMM-FBI

REC-133 Sincerely yours

7 APR 23 1905

J. Edgar Hoover

John Edgar Hoover Director

1 - Inspection Division

1 - SOG Indianapolis Office Personnel File

NOTE: Letters being written to SACs of offices where office average overtime for March considered excessive.

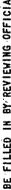
FDH: mf

MAIL ROOM TELETYPE UNIT

Tolson, Belmont ..

Mohr -DeLoach Casper. Callahan Contad . Felt. Gale . Rosen . Sullivan . Tavel Trotter Tele, Room Holmes

Gandy





	NAME OF OPERATOR" (PRINT 4 LAST, FIRST, MIDDLE INITIAL)		DATE			
	THOWARD, CALVIN B. DIVISION AND SECTION ASSIGNED	POSITION TITLE	3/18/65			
	SAC, INDIANAPOLIS	Special Agent in (Charge			
<u>,</u>	THIS IS TO CERTIFY THAT I PRESENTLY KENT HOLD DO NOT HOLD A	VALID MOTOR VEHICLE OPERATOR'S	S PERMIT OR			
OR S	PERMIT ISSUED BY:	PERMIT NUMBER	PERMIT EXPIRES			
ERAT	xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx	н630-16331	8/66			
FILLED IN BY OPERATOR	THIS IS AN <u>UNRESTRICTED TREESTRICTED</u> PERMIT. (IF RESTRICTED) EXP	LAIN BELOW)				
TO BE FILLED	THIS FURTHER CERTIFIES THAT DURING THE PAST THREE YEARS I HAVE DR ALLY OWNED APPROXIMATELY 30,000 MILES. DURING THIS TIME TRAFFIC VIOLATION TICKET; (B) I - HAVE ** HAVE NOT BEEN HELD INVOLVED IN A TRAFFIC ACCIDENT. IF AFFIRMATIVE ANSWER, PLEASE DATES OF OFFENSES.	IVEN A MOTOR VEHICLE (GOVERNMENT) (A) I HAVE AND HAVE NOT A MOTOR OF A MOTOR	T OR PERSON- RECEIVED Á OTOR VEHICLE MUMBER AND			
		4	•			
		·	· · · · · · · · · · · · · · · · · · ·			
e version of	* "AT FAULT" MEANS ANY CASE IN WHICH RESPONSIBILITY IS CONCEDED BY EMPLOYEE OR HIS INSURANCE COMPANY OR LIABILITY IS FIXED BY DULY CONSTITUTED AUTHORITY.	SIGNATORE OF OPERATOR				
	II					
	NAME OF REVIEWING OFFICIAL (PRINT - LAST, FIRST, MIDDLE INITIA HOWARD, CALVIN B.	Special Agent in Charge	DATE 4/13/65			
· .	THE PERSONNEL FILE OF THIS EMPLOYEE HAS BEEN REVIEWED AND REFLE OPERATION OF A MOTOR VEHICLE ON OFFICIAL BUSINESS DURING THE PAST	CTS THE FOLLOWING INFORMATION	CONCERNING THE			
	X CONTINUOUS SAFE DRIVING RECORD	•	•			
CIAL	INVOLVED IN TRAFFIC ACCIDENT AND FOUND AT FAULT **		•			
· = `	1. CERTIFY THAT THIS EMPLOYEE IS:					
EWING	QUALIFIED ON THE BASIS OF HIS SAFE DRIVING RECORD TO	OPERATE MOTOR VEHICLES ON				
BY: REV	NOT QUALIFIED AND MUST DEMONSTRATE HIS QUALIFICATIONS BY SATISFACTORILY PASSING A ROAD TEST EXAMINATION BEFORE OPERATING A MOTOR VEHICLE ON OFFICIAL BUSINESS.					
LED IN	REMARKS:	•				
TO BE FILLED IN BY REVIEWING OF	18	-	a la			
	67-INUL 1001011111111111111111111111111111111	•	Span			
,	6 APR 23 1965 ** "AT FAULT" MEANS ANY CASE IN WHICH THE BUREAU HAS	C.B. HOV	ýard [°]			
	TAKEN DISCIPLINARY ADMINISTRATIVE ACTION AGAINST	(SIGNATURE OF REVIEWING OFFI				

	OPPLIONAL FORM NO. 10 MAY 1942 EDITION OSA GEN. BIO. NO. 27 UNITED STATES GOVE Memorandi		Tolson
TO :	Mr. Mohr		Contod Felt Gale Rosen Sullivan Tayel
FROM:	N. P. Callahan	pe O Training	Trotter
SUBJECT:	IN-SERVICE TRA TWO-DAY CONFE	INING AND ERENCES SCHEDULE	madel
to		day, April 19, 1965, the foll commence Bank Robbery Sc	owing are scheduled to come hool In-Service:
	b6 b7C	C. B. Howard, SAC, Indian SAC, El Paso SAC, Char	
Int Ins	c. Belmont as well as elligence, Files & Co	the following divisions: Cri mmunications, General Inve Tra <u>ining an</u> d Special Investi	
$\mathcal{J}_{\mathbf{w}}$	vw:mah (17)	CW.	GAC
1 - 1 - 1 - 1 - 1 - 1 -	- Mr. Belmont - Mr. Mohr - Miss Holmes - Mr. Casper - Mr. Conrad - Mr. DeLoach - Mr. Felt - Mr. Gale - Mr. Rosen	REC-135 E	37-5/8854-973 10020 - 1003 - 1003
1 - 1 - 1 -	- Mr. Sullivan - Mr. Tavel - Mr. Trotter - Mr. Hereford - Movement - Liaison (841 RB)		21 APR 15 1965
4 (本 () ()	APRESIESS	APR 22 1965	3/9

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May 11, 1965

MEMORANDUM FOR MR. TOLSON.

On April 29, 1965, I saw Special Agent in Charge Calvin B. Howard of the Indianapolis Field Division. Mr. Howard makes a mature, excellent personal appearance, and I would rate him above average. I think this man has the potential for assuming additional responsibilities.

I called Mr. Howard's attention to the fact that his office had several classes of cases which were in excess of 7% delinquency and steps should be taken to correct this condition.

I told him I noted in March that the Agents in the Indianapolis Office were closing 19.5 cases per Agent and this was a healthy trend.

I commented to him upon the fact that I noted the Indianapolis Office had dropped 11% in convictions for the first nine months of the current fiscal year when compared with a similar period of the previous fiscal year.

I told Mr. Howard I noticed the Agents in the Indianapolis Office were spending 12.1% of their time in the office in March and this was a healthy trend.

I discussed with him generally the matter of informant coverage, stressing the importance of quality criminal informant coverage and domestic intelligence informant coverage.

I stated that I noted the overtime for the Indianapolis Office averaged two hours and forty-three minutes per day in March, and while I would like to see the overtime reduced to approximately two hours a day, I realized in view of the volume of work and the constant additional legislation which is being passed by Congress giving us additional responsibilities, we could not keep it down to two hours a day, but that whatever overtime was necessary, I wanted it to be equitably shared by all of the Agents in the Indianapolis

Tolson I Wanted it to be equitably shared h	y all of the	he Agents in the Indianapolis
Belmont - Office	•	4 1 4 1
(VICALITY AND AND AND AND AND AND AND AND AND AND		
DeLoach		139/12 36/
Caspet		1 10 10 11 7 11 20
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Holmes	IS IN	MA NATE
Gandy MAIL ROOM TELETYPE UNIT	15 O T	
	THOM:	

Memorandum for Mr. Tolson

May 11, 1965

I stressed to Mr. Howard the imperative necessity of recruiting additional qualified Agents. I told him that since last July his office had recruited only six new Agents and there was need for more intensive work in this area.

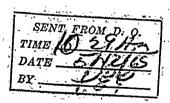
I also called his attention to the necessity for keeping the pressure on in the Criminal Intelligence Program and discussed with him the problems existing in his area.

I pointed out to Mr. Howard that there were 52 unsolved violations of the Federal Bank Robbery Statute in the Indianapolis Office, which is excessive and every effort should be made to reduce this number of unsolved bank robberies.

Very truly yours,

J. E. H.

John Edgar Hoover Director



SAC, Indianapolis

May 4, 1965

Director, FBI

Belmont Mohr . DeLoach

Casper .

ontad .

vans

livan tter .

Calvin B/Howard SPECIAL AGENT in Charge

The above-captioned Special Agent attended the following training course(s): to In-Service: from 4/19/65 4/30/65] Accounting Criminal Expert Firearms-Defensive Tactics Security Basic Advanced Bank Robborn In Service 42 The firearms scores should be entered on the individual field firearms training record (FD-40). The following grades were attained. Notebook -Examination — Shotgun Course #2 -21/25 Rifle —— 87 Machine Gun -Specialized Training: To From Admin. Firearms: NOTE: Agent departed class 7:30 a.m. 4/29/65 on Eureau Ibusiness. He attended Conference on Racial Matters on 4/29 and 30/65. 1 - Miss Scruggs CALVIN B. HOWARD MAILED 19 1 - Movement allahan 1 1965 1 - Vocational Records INDIANAPOLIS HLS:pkb (6) COMM.FBI Room

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

Name of Employee:	CALVIN B HOWARD		·
Where Assigned: _	INDIANAPOLIS (Division)	(Section, Unit)	
Official Position T	itle and Grade:SPECIA	L AGENT IN CHARGE	· · · · · · · · · · · · · · · · · · ·
Rating Period: from	APRIL 1, 1964	toMARCH 31,	1965
ADJECTIVE RATING:	EXCEL) Outstanding, Excellent,	LENT Satisfactory, Unsatisfactory	Employee's Initials
Rated by: . Z	Anohr_ Signature	Assistant to the Director	4-1-65 Date
Reviewed by:	Signature.	Associate Director	4-1-65 Date
Rating Approved by:	Signature	Director Title 197-/29 REG-146 Coordinate	4-1-65 160-362
	TYPE OF R	0 847	Y 14 1965
	⊠ Official ⊠ Annual	Administrative 60-Day 90-Day Transfer Separatio Special	n from Service

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Mr. Calvin B Howard Federal Bureau of Investigation Indianapolis, Indiana Dear Mr. Howard: It is a pleasure to commend, through you. and Special Agents for their excellent work in the investigation b7C and apprehension of seven Fugitive-Deserters and an eighth fugitive, the subject of an Unlawful Flight to Avoid Prosecution case, during the period of one month. Both these agents applied vigor, efficiency and resourcefulness to their assignments in achieving these noteworthy results which will serve as a fine example to their associates. Please convey my sincere appreciation to them for the high caliber of their services. **REC-139** Number Searched. Sincerely yours, J. Edgar Hoover 1 - SAC, Indianapolis (Personal Attention) Based on information submitted, Bureau has concluded that individual letters of commendation for SAs landl lare not warranted. Place copy of this letter in their personnel files. (Sent Direct) 1 b6 _ XEROX KEC Me Belmont Mohr . JUL 22 1965 DeLoach Casper Based on Indianapolis letter 7/2/65 and addendum Special Investigative 3Division 7/9/65 re SAs Gale Recommendation for letters of Commendation. Rosen Copies prepared and attached for placing in files of: Sullivan

June 30, 1965 PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

I have carefully reviewed the findings of the recent inspection of the Indianapolis Office and have approved the following ratings of the various operations: Physical Condition and Maintenance, Personnel Matters and Contacts - Very Good: Investigative Operations - Fair; and Administrative Operations - Good.

Your headquarters city space was found to be attractive, secure and adequate for current needs. You must insure that each employee accepts individual responsibility for proper maintenance and housekeeping so that the type of minor delinquencies found by the Inspector can be eliminated in the future. You should intensify your efforts to obtain suitable offices for the two resident agencies without space. Your automotive fleet is considered adequate and the fact that repair and operating costs are well below average is indeed noteworthy. The safety defect detected in one automobile and the eight automobile accidents which have occurred since the last inspection clearly indicate a need for more attention to inspections and safe operation of the Bureau's automotive equipment.

Your deficit of nine percent in convictions for the first eleven months of fiscal year 1965 detracts from your otherwise favorable statistical accomplishment record. The ever-increasing challenges faced by the Bureau require that particular attention be afforded the important matter of convictions. Through increased liaison contacts with sources of Bureau cases you must insure that all cases within our jurisdiction are received and the individual accomplishment record of each Agent must be continually analyzed to insure all who are engaged in criminal investigative activities make appropriate contributions to the over-all statistical record of your office. The four substantive errors detected point up the need for closer attention to detail by all

1,- Mr. Callahan (Attention Mr. C. R. Davidson) (With Enclosure) 67-10 Personne File Calvin B. Howard L-SOG Inspection File Indianapolis Office NEM:bhg1(8)

See Note Last Page.

Mr. Calvin B. Howard

personnel. Remind all investigative employees of the fact each is responsible for direction of his assigned cases and is expected to efficiently and effectively discharge this responsibility.

I am most concerned over the failure of the Indianapolis Office to obtain a more satisfactory bank robbery solution record. Sustained, vigorous, and intensified investigative attention must be given the unsolved cases, especially the bank burglaries, in order to bring about immediate improvement in this most important criminal violation.

Your failure to attain any significant achievements in the Criminal Intelligence Program is most disappointing and is primarily responsible for your rating of fair in "Investigative Operations." I shall expect you to afford this matter your immediate, continuous attention in order to attain positive results. You should follow through with the suggestions made by the Inspector to afford this phase of your operations more aggressive supervision and assign sufficient manpower to accomplish the desired objective. Penetration of organized crime in your territory, particularly in the Lake County area, can only be accomplished by intensified investigative effort, development of top echelon informants, and full utilization of every available investigative technique. Every gambling violation within the Bureau's jurisdiction must receive prompt, thorough investigation to develop a prosecutable case.

Your Criminal Informant and Security Informant Programs are rated very good and excellent respectively. Increased attention must be given to development of quality criminal informants in the critical Gary and Hammond Resident Agencies. In the security field additional coverage of the Nation of Islam should be obtained. Although the racial situation is quiet in your area, you must insure adequate coverage on a continuous basis so that you will be aware in advance of any trouble spots developing.

Your delinquency has been above the field average ten of the past twelve months. Agents should strive to afford each assignment prompt, continuous attention in order to keep delinquency at an irreducible minimum and insure maximum results. Although your communications costs were below the Bureau base figures for the first ten months of this fiscal year, travel and per diem costs have exceeded the Bureau base figures. You should stress economy in every facet of your operations commensurate with the efficient and effective discharge of our responsibilities.

Your Chief Clerk's Office and stenographic pool are operating in a satisfactory manner. Follow the guidelines left by the Inspector to reduce

Mr. Calvin B. Howard

the number of serials charged out over forty-five days and to reduce handling of mail by the supervisors without pertinent files being available. The procedure for handling inserts and Interview Report Forms suggested by the Inspector should provide for more efficient handling of these important documents and enhance over-all case supervision. Although not affecting fringe benefits, the high number of errors detected in Number Three (Locator) Cards reveals a need for greater care in preparation and supervision.

Although your office met its quota of clerical applicants for Seat of Government for the over-all period since the last inspection, you failed to meet the quota during the crucial months of March, April and May, 1965. The fact that seven clerical applicants recruited by your office have been offered appointments for the month of June, 1965, indicates a favorable upward trend which must be continued. The Indianapolis Office has obtained only average results in recruiting eight Special Agent applicants this fiscal year, and one additional applicant who has been offered an appointment for the July 12, 1965, class. This record indicates a definite need to explore new avenues and sources so that your office may properly discharge its responsibilities in obtaining highly qualified Special Agent and clerical applicants.

Your request for replacements of six Special Agents has been carefully considered and based on current work load four Agents have been ordered under transfer to the Indianapolis Division which should be adequate to carry out your responsibilities.

Your SAC contacts are furnishing quality coverage of a diversified nature and your speech program has had good geographical coverage before quality groups. However, additional emphasis on your SAC contact and speech programs in the television and radio media will permit the Bureau to reach the broadest possible cross section of persons residing in your territory.

The control file containing copies of memoranda relating to cases closed upon authority of the Special Agent in Charge should be purged of such material dated prior to June 1, 1965.

You and the Assistant Special Agent in Charge must carefully study the inspection findings and within thirty days of receipt of this letter inform the Bureau of corrective action taken.

NOTE: Based on memo, W.M. Felt to Mr. Tolson captioned, "Inspection - Indianapolis Office, Inspector N. E. McDaniel, 6/1-16/65," NEM:wmj, dated 6/30/65.

Sincerely yours,

John Edgar Hoover Director MR. TOLSON

June 30, 1965

W. M. FELT

INSPECTION - INDIANAPOLIS OFFICE INSPECTOR N. E. McDANIEL JUNE 1 - 16, 1965

b6 b7C

SUMMARY

Officials: Calvin B. Howard, SAC since 10/22/62. ASAC since 1/27/64. Last inspection: May 27 - June 10, 1964.

Physical Condition and Maintenance - Very Good (Last Inspection - Very Good). Office located in attractive two-story privately owned building leased through General Services Administration - FBI sole occupant. Space is secure, attractive and functional. Minor housekeeping delinquencies corrected. Two of 12 Resident Agencies lack space. Instructed to intensify efforts to locate suitable offices. Cars stored first floor office building. 35 of 61 cars inspected, one safety defect (stop lights not operating); corrected (administrative action handled separately). Operating and repair costs well below average. Agents responsible for 2 of 8 automobile accidents since last inspection. Safe driving stressed.

Investigative Operations - Fair (Last Inspection - Very Good). Case load 5/31/65, 2020 (1983 active). Average case load and case closings per Agent above average. Delinquency above average 10 of last 12 months. Accomplishments first 11 months fiscal year 1965 - up in 3 categories, down 9% in convictions. Increased emphasis ordered and suggestions made. Four substantive errors detected - slightly above field average (handled separately). No active Klan or hate groups. Racial situation quiet. Nation of Islam coverage inadequate. Communist Party relatively inactive, Security Informant coverage excellent. Criminal Informant Program very good; quality and quantity increased. Increased emphasis and coverage ordered in crucial Hammond and Gary Resident Agencies. 24 of 49 bank robbery violations received since last inspection solved; solution rate low. 42 old and new violations unsolved. Vigorous investigative attention and increased informant coverage emphasized, particularly in 17 unsolved burglaries. Criminal Intelligence Program ineffective. More aggressive supervision, increased manpower, development of top echelon informants and consideration of confidential techniques ordered, particularly in Hammond-Gary area. Missed fugitive and applicant deadlines below average. No missed civil rights deadlines.

Administrative Operations - Good (Last Inspection - Very Good). Indianapolis 4-desk office, work equitably distributed. Chief Clerk's Office operations satisfactory. Form errors slightly above average - primarily failure to recharge serials in required 45 days. Supervisors handling mail far too often without files, resulting in high volume of

Enclosure
1 - Mr. Callahan (Att: Mr. C. R. Davidson) (Sent Separately)
1 - Personnel Files of Calvin B. Howard and
NEM: wmj (6) | JUL 15 1985 CONTINUED - OVER

b6 b7C Memo for Mr. Tolson Re: Inspection - Indianapolis Office

"blue check" mail (descriptive charge-out to Agents without serial numbers). This results in mismatching and extra clerical work. Instructions for tightening procedures given. SAC instructed to maintain inserts and Interview Report Forms with files pending use rather than route to Agents, resulting in tighter control and more effective case supervision. Misfiled index cards slightly above average. Stenographic pool operating efficiently. Stenographic production high; typists' production below average due to inexperience. Retyped pages below average. Errors in #3 (Locator) Carls high; none affecting fringe benefits. Travel and per diem costs above Bureau base figures; communications costs below. Time in the office below average.

Personnel Matters - Very Good (Last Inspection - Good). 5/31/65 personnel complement 116 (67 Agents, 49 clerks). Clerical complement adequate; not excessive. SAC requested replacements for 6 Agents transferred, retired or resigned since last inspection (handled separately). 8 Agents recruited entered on duty this fiscal year. 1 appointment outstanding for 7/12/65 class. Since last inspection office equaled clerical recruitment quota but failed to meet quota in crucial months of March, April and May, 1965. 7 clerical appointments outstanding for June, 1965. Importance of recruiting program stressed. No overweight Agents, none on probation, one unavailable (justified), 3 on limited duty - productive and retention justified (handled separately). Morale appears high.

Contacts - Very Good (Last Inspection - Very Good). 28 SAC contacts (24 last inspection). All known to SAC and 10 developed by him. Public speaking program diversified, effective and reaching quality groups. Additional radio and television appearances and contacts needed. National Academy and police training programs active and effective. Legislative and linison programs functional. Persons met were most complimentary regarding the Director, FBI and the Indianapolis Office.

RECOMMENDATIONS:

I. SAC Calvin B. Howard, GS-16 @ \$21,555, third/as SAC, at Indianapolis since 10/22/62, nonveteran, not on probation. Rated excellent on 1965 annual performance rating. SAC Howard presents an excellent personal appearance and is an experienced SAC who has the respect of his employees. He has a thorough knowledge of important matters in his division and is a firm, fair administrator. He is fully qualified to continue as a Special Agent in Charge. If approved, attached letter will summarize inspection findings for SAC Howard.

b6 b7C

2. ASAC GS-14 @ \$16,130, first office as ASAC, at Indianapolis since 1/27/64, veteran, not on probation. Makes excellent personal appearance, is a loyal, dedicated employee who enthusiastically carries out his

Memo for Mr. Tolson Re: Inspection - Indianapolis Office

• b6 b7C

assignments. One	substantive error detected of	
was not culpable.		for advancement, is gaining valuable
experience in pres	ent assignment, and is well q	ualified to continue as ASAC. Attached
letter to SAC will	serve to notify of inspec	tion results.

3. Recommendations concerning other personnel being handled

separately.





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UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C. 20535

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to S.A.I.F., to be included in said fund. Rayment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur.

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Official-Di	ureau Name (prease type	or print/	Date	Ottice of Wasikimer	r tot 200 history
SA C	CALVIN B. I	IOWÁRD	6/2/65	Indianap	olis
The follow	ving person is designate	d as my beneficiary fo	r Special Agents Insurance	Fund:	
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J. Edgar Hoover, Director

JUN 9: 5

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August 9, 1965

PERSONAL

Mr. Calvin B. Howard
Federal Bureau of Investigation
Indianapolis, Indiana

Dear Mr. Howard:

There was an unreasonable delay on the part of your division in submitting its monthly summary of accomplishments in the Criminal Intelligence Program during June, 1965. There was no justification for the failure to meet the Bureau deadline in this instance. It is apparent that the Indianapolis Division has not been putting sufficient emphasis on the Criminal Intelligence Program and the handling of the June summary is typical.

Consequently, I shall expect you to take immediate steps to correct this most undesirable situation and to insure that future deadlines for these reports are complied with every month.

***	MAILED Z	Very truly yours,	B F F
•	AUG - 9 1965	J _a Edgar Hoover	T (F) T (F)
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,		Attached are memoranda of explanations :	from SA
127		, who is directly responsible for	
1.	mission of the	e monthly summary of accomplishments, and	
		, who handles the captioned prog	ram.
		The <u>delay</u> was inadvertent although it sl	boy'ld not
1	have happened.		
()	tion of a bank	robbery that occurred in Yorktown, India	ana, on
X	7/1/65 althoug	gh he was scheduled to depart on annual l	eave at the
~/	close of busin	ness on 7/2/65. A number of matters requi	
		ture on leave was accomplished by SA he overlooked the monthly summary.	but in be
	*	ine everyoned the monetry building.	b7C * ⋅
	₩ ₽.,	I am not unaware of the importance of a	11 phases
	of this progra	am and of the urgent need for improvement	in the quality
1	and scope of o	our efforts. This program is receiving m	<u>y close per</u> sohal 🕆
		pervision. Last week I sent Supervisor [SA and an additional Headquarters A	gent to Take
:		ve days to give an impetus to our efforts	
	County which h	has the greatest potential for accomplish	ments. At
	least four ITV	VI cases with good potential for prosecut:	ion were de-
	veroped. The	Bureau's displeasure as well as my person	nal disappoint
	metre over the	inadvertent delay in the submission of the	ile monthly
	(5) - Bureau (En	is ENCLOSURE FOT. 2 July	
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accomplishment summary has been forcefully brought to the attention of Supervisor and SA and no future delay of submission is anticipated. Accordingly, I do not feel additional administrative action is warranted, and none is recommended.

ADDENDUM OF SPECIAL INVESTIGATIVE DIVISION

JGL; cae 8/2/65

Pursuant to instructions issued to all offices February 15, 1965, each field division is required to submit to the Bureau by the fifth of each month a summary of accomplishments in the Criminal Intelligence Program. These summaries are utilized to evaluate accomplishments in each office and as a basis for the preparation of an over-all summary of accomplishments to be prepared at the Bureau.

The summary of the Indianapolis Office for the month of June was not dated in that office until July 14, 1965, and not received at the Bureau until July 19, 1965. The SAC at Indianapolis was instructed to submit explanations and recommendations concerning this delay. He has submitted the by whom Indianapolis explanation of SA monthly summary is prepared, who advises he overlooked its preparation in cleaning up his work prior to going on vacation July 2, 1965. An explanation was obtained from SA William T. Tiller, Jr., who supervises the submission of the monthly summary, who explained that through inadvertence his tickler concerning this summary was reset without the monthly summary The SAC advises this delinquency letter having been submitted. was forcefully brought to the attention of SAs Tiller and and feels no further delays will be involved, and, accordingly, recommends no administrative action.

In view of the necessity for having the Indianapolis summary submitted on time and the deay caused at the Bureau by its late submission, it is recommended that a letter of censure be directed to SA for his failure to prepare the summary on time, to SA Tiller for his shortcoming in not properly following this matter to assure the prompt submission of the summary, and to the SAC for his failure to afford this matter over-all supervision to assure that Bureau requirements were met. It will be noted that this office has not been putting sufficient emphasis on the Criminal Intelligence Program and their handling of instant matter is typical. As a result of shortcomings in this program they were rated fair in investigative operations during the recent inspection which was concluded on 6/16/65.

-3 -

Letters of Censure to SAs Sease, Tiller and to SAC Howard Are Attached.

b6 b7C 1221 North Pennsylvania Street Indianapolis; Indiana 46207 September 21, 1965

Director
Federal Bureau of Investigation
Washington, D. C.

Dear Mr. Hoover:

Sunday night three couples joined my wife and me at our home to view the premiere show of "The FBI." The program was much enjoyed by each of us. Our guests' favorable reactions were somewhat varied, but on one point there was unanimous agreement it was realistic. The rash of "super-duper" crime-fighter type of programs filling the air waves has done imuch to cheapen the profession of law enforcement. It was refreshing to us all to view the entire program and not once have our mentalities insulted by a scene revealing one of our agents stealthily removing a death-ray gun from a secret compartment in the heel of his shoe to preserve the virtue of the heroine at a time when all seemed hopeless.

The stars and the entire supporting cast were clean and wholesome in their appearance and, frankly, I derived much personal pride from the over-all manner in which the program was received by my personal guests. The following day a number of business acquaintances,

ma ach 9-27-65 REC-142.

law enforcement officials and both Federal and local government representatives commented most favorably to me on the program. Many of your associates in Indianapolis conveyed to me their enjoyment of the program.

I am eagerly awaiting the next program and feel it will do much to further enlighten the general public as to our many duties and responsibilities.

Sincerely,

Calvin B. Howard

SAC.

Mr. Tolson
Mr. Belmont
Mr. Belmont
Mr. Delodell
Mr. Casper
Mr. Callahan
Mr. Conrad
Mr. Felt
Mr. Gale
Mr. Rosen
Mr. Sullivan
Mr. Tavel
Mr. Trotter
Tele. Room
Miss Holmes
Miss Gandy

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PROCESO CALLAHAN

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mughe

October 15, 1965

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana OCT 15 2 53 PH 765 REC TO-READING ROOM F A T

Dear Mr. Howard:

It is a pleasure to commend, through you, the agents in the Indianapolis Division who contributed to the investigation of the Interstate Transportation of Stolen Motor Vehicle case involving and others.

b6 b7C

The very thorough, skillful and alert fashion in which these men carried out their assignments relative to this involved case was exemplary and was responsible in no small measure for the noteworthy success thus far achieved. Their teamwork in conducting searches and in apprehending some of the subjects is noteworthy and I want you to convey my appreciation to all.

MAILED 30 OCT 1 5 1965 COMM-FBI

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Sincerely yours,

J. Edgar Hoover

- SAC, Indianapolis (Personal Attention)

Place a copy of this letter in files of participating personnel

Rep

Tolson

Mohr ___ DeLoach Casper _

Felt .

Sullivan Tavel

Trotter

Gale _ Rosen

Belmont

Callahan Contad ... 1 - SAC, Chicago (Personal Attention)
For information only.

REC-150

1 - (Sent Direct)

8 OCT/20 1965

Based on memo Rosen to Belmont 10-6-65 and addendum
Administrative Division 10-8-65 re

Et Al

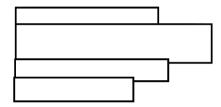
ITSMV (Automobile Theft-Ring), ITSP.

Copies prepared and attached for placing in following files:

OVER

portwest

Mr. Calvin B. Howard Indianapolis, Indiana



b6 b7C FD-207 (Rev. 4-5-63)
OPTIONAL FORM NO. 10
MAY 1942 EDITION
GSA GEN. REG. NO. 27



UNITED STATES GOVERNMENT

Memorandum

то	: Director, FBI	DATE:	10/14/65	0/10
				1) /X/V
FRO	SAC, Indianapolis (67-9044)	•		
				, A
SUBJ	ECT: SAC CALVIN B. (HOWARD			
	(Employee's present payroll name)			•
	INDIANAPOLIS OFFICE	The fo	11oving address	ss and phone number
	(Division)	unchange		submitted only to
				the phone number
				ephone Calling
	ADDRESS AND PHONE CHANGE			Plan."
	Present phone number (city) Indianapolis	- 		
	846-831/ 8/99 Washingto		East Drive, I	ndianapolis Ind.
	FD-310 enclosed Local address			e) 46240
	NOTE (The following must be executed in reporting BIRTHS	or CHANGES IN	MARITAL STATUS.)	
	Has spouse ever been an employee of the Bureau or an applic 1. No 2. Yes Present Forme			
		Аррис	ano	
	MARITAL STATUS Married to - Show full (maiden) name of spouse Date	and place of ma	rriogo	
	Date	and prace or ma	urrage	
	Data re spouse			
	,			
	Birth date	irthplace		
	Ditti date	irmpiace		
	Legal Residence		Occupation	
			Occupation	
	Office indices re spouse and relatives (use Addendum, if necessive and arrest records re spouse (use Addendum, if necessive and arrest records re spouse (use Addendum, if necessive arrest records re spouse (use Addendum, if necessive arrest records re spouse and relatives (use Addendum, if necessive arrest records response are the spouse and relatives (use Addendum, if necessive arrest records response are the spouse and relatives (use Addendum, if necessive arrest records response are the spouse		·	
	FD-292 enclosed 1. Yes 2. No Date it will be su			
	FD-310 enclosed 1. Yes 2. No Date it will be su	bmitted		
	Name, address, and telephone number of person to be notified	in case of emer	rgency	
				1
	BIRTHS Girl named Boy n		11/00	<u> </u>
	Boy i	named	4 .	,
	Born on Birthplace	23		
① -	Bureau 12 ncl 12 3 33	19, , , ;		•
7	To employee and (Name of spouse)			
CBH	mgh) was to the		This	is hearth child
(2)			77	1
	LANCE			<i>~</i>

September 27, 1965

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Howard:

I want to thank you for your kind letter of September 21st extending congratulations on the television program. Your thoughtfulness in writing is indeed appreciated as are your comments and observations.

Sincerely,



NOTE: Mr. Howard is the SAC at our Indianapolis Office.

Tolson __ Belmont. Mohr . DeLoach Callahan Contad. Felt. Gale.

Rosen Sullivan .

Holmes Gandy

SAW:ncr (4) COMM-FBI

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

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Dear Mr. Howard:

It is with considerable pleasure that I commend, through you, the agents in the Indianapolis Division who participated in such a competent fashion in the investigation of the Interstate Transportation of Stolen Motor Vehicle-Ring Case involving and others.

b6 L b7C

The thorough, diligent and effective manner in which this involved investigation was handled was a credit to the Bureau, as well as to the men who took part in its conduct. The excellent results realized attest to the fine work done and the sound judgment exhibited by these agents. Please convey to them my sincere appreciation for a job well done.

REC-137 Sincerely yours, 29160-367

J. Edgar Hoover

1 - SAC, Indianapolis (Personal Attention)
Place a copy of this letter in files of personnel who participated in this matter but were not individually recognized.

1 - (Sent Direct)

b6 b7C Vive with

Tolson
Belmont
Delhoach
Casper
Callahon
Contrad

Based on memo Davidson to Callahan 11-23-65 re aka; Et Al; ITSMV-Conspiracy-Ring Case, Recommendation for

Incentive Awards and Commendation.

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OR)an

MAID ROOM

ТЕЏЕТҮРЕ ИИІТ 🛄

December 8, 1965

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

Commendations.

MAIL ROOM TELETYPE UNIT

I am taking this opportunity to commend you and, through you, the agents in the Indianapolis Division who contributed so ably to the coverage of an organization of major interest to the Bureau in the security field.

These men carried out their duties with thoroughness, astuteness and skill and their combined efforts were of vital importance in the full coverage of the activities of the organization. I was pleased with the splendid manner in which you directed this matter and I want to thank you and ask that you convey my appreciation to the others.

MAILED 3 DEC 8 1965 COMM-FBI

Tolson —
DeLoach —
Mohr —
Casper —
Callahan —
Conrad —
Felt —
Gale —

Rosen :

Tavel _ Trotter ,

Tele. Room

• •	
REC-14	3 (30)
REC-14 Sincerely y	duce: 129/6/1-202
	Numbered
J, Edgar H	loover ched
•	
1 - SAC, Indianapolis (Personal	Attention)_
Re: Communist Infiltration of	f Students for a Democratic Society
Internal Security-C	
Internal Security-C rPlace a copy of this letter	in files of personnel who
'marticinated in this matter	hart record and indicated and live
participated in this matter	but were not marriagany
recognized.	^ A
$1_{-\frac{1}{3}}$ (Sent Direct)	
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(1) b 7c	Sand /
54	3. Z
Based on memo from SAC, India	napolis 11/30/65 and addendum Dom
	Communist Infiltration of Student

Democratic Society, Internal Security-C, Recommendation for

Copies prepared and attached for placing in files of: OVER

Letter to Mr. Calvin B. Howard FBI, Indianapolis

b6 b7C

William T. Tiller,	Jr.
Dotroi ole T. El otobor	2
Patrick J. Fletchei	Ĩ
	Т

December 14, 1965

PERSONAL

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

On September 17, 1965, I issued instructions with respect to the recruiting of Special Agent applicants that, effective immediately, each field office would be required to furnish at least one Special Agent applicant a month for the remainder of the fiscal year. This action was taken to insure that each office equitably shared in this most important program. and it was pointed out that administrative action would be taken if this quota was not met.

A review of the appointments accepted for the Special Agent classes which convened during October and November, 1965, leaves me with no other conclusion than that the handling of this program in your office was grossly inadequate. You may be sure that any future requests for Special Agent personnel for your office will be carefully weighed with your accomplishments in this regard.

Henceforth, it will be incumbent upon each office to produce well-qualified Special Agent applicants, and I am holding the Special Agent in Charge personally responsible for meeting the set quota.

MAILED 3 COMM-FBI

REC-144 Very truly yours,

I Edgar Hoover John Edgar Hoover vec 14

1 - Indianapolis Field Office File ... NOTE: See memo from C. R. Davidson to Mr. Callahan dated 12/9/65 captioned "Special Agent and Clerical Applicant Recruitment Program."

SRB: jap

1)

Tolson DeLoach Casper Callahan Contad

Felt Gale Rosen . Sullivan

March 2, 1966

Mr. Calvin B. Howard Federal Bureau of Investigation Indianapolis, Indiana

Dear Mr. Howard:

I am pleased to commend, through you, the agents in the Indianapolis Division who participated so ably in the investigation of the Theft from Interstate and others. Shipment case involving

The successful solution of this case and the apprehension of the three subjects can be attributed to the aggressive and skillful investigation these men conducted in which they exhibited commendable investigative acumen. They handled their responsibilities in an effective manner and I want you to convey my appreciation to them for their exemplary teamwork.

> **REC-140** Sincerely yours, Eastched J. Edgar Hoover

7 MAR. 7 1566

1 - SAC, Indianapolis (Personal Attention)

Place a copy of this letter in files of personnel who participated in this matter but were not individually recognized.

	•		

Wick Callahar Conrad Felt. Rosen Sullivan

1 - Miss Usilton (Sent Direct)

TELETYPE UNIT

KEC:eaj wh (12) Based on memo Rosen-DeLoach 2-23-66 and addendum

Administrative Division 2-24-66 re: Et al; TFIS.

Copies prepared and attached for placing in files of

(ÓVER)

b7C

MÁR 11 1966

Letter to Mr. Calvin B. Howard FBI, Indianapolis, Indiana

Richard H. Grabham George H. Lake ASAC

b6 b7C

George W. Woessner

SAC, *Indianapolis

February 18, \$966

Director, FBI

Tolson -

Casper ___ Callahan Conrad __

Tavel ____ Trotter ___ Tele, Boom Holmes ___ PERSONAL ATTENTION

IN-SERVICE AND/OR CONFERENCES

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for Two-I	Day Conforence	s commencin	g March 21, 1	966
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to Seat of C] You should inst Government, Room	ruct 5210 o+ 0.20 A	Special Agent(s) to report
for attendar	nce at an In-Serv	ice Training Co	urse for a period	of twelve
days. You s	should not schedu	le Agents on pr	obation, limited	duty, or
those recomm	nended for specia	lized training.	•	
	A Vou should'inst	must the follow	ring Agent(s) to r	enort to
Seat of Gove	ernment. Room 524	0. at 9:30 A. M	i. Monday, Octobe	n 17 106Å
for attendar	nce at an In-Serv	ice Training Co	urse for a period	of twelve
days:		,,		
	ASAC George H.	. Lake (Crimi	nal Intelligen	ce School)
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Cor	firm attendance.			
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Person	nel file of		27	

67-1

TELETYPE UNIT



UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C. 20535

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed, to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by Check - Money Order) the sum of \$10, payable to S.A.I.F., to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division; directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur.

EXECUTE IN DUPLICATE AND SUBMIT BOTH COPIES TO TH	IE BUREAU	
Official Bureau Name (please type or print)	Date	Office of Assignment (or SOG Division)
SAC CALVIN B. HOWARD	12/29/65	Indianapolis
The following person is designated as my beneficiary for Special	l Agents Insurance l	Fund:
Name (nrimery beneficiery, use given first name if female)	b6 b7C	Relationship Wife
Address 8799 Washington Boulevard, East Dr		apolis, Indiana
Name (contingent beneficiary, if desired; use given first name if	female)	Relationship
Address	* * * * * * * * * * * * * * * * * * * *	
	**	ان الله الله الله الله الله الله الله ال
The following person is designated as my beneficiary unbeneficiary of agents killed in the line of duty, other than travel Name (primary beneficiary; use given first name if female)	accidents.	Relationship
	* -	
Address		a 35
Name (contingent beneficiary, if desired; use given first name if	female)	Relationship
Address	, at	***
Payment Received	Very tru	ly yours,
Special Agents Insurance Fund JAN 71966		
J. Edgar Hoover, Director	100	of formed